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Greenlist blacklist

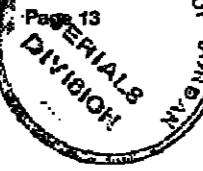
Lobbyists tell funds where
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Burning issue

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Wider bands, new tunes

Why making money
on currencies now
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FINANCIAL TIMES

Europe's Business Newspaper

Hewlett-Packard earnings rise but share price falls

HEWLETT-PACKARD improved third-quarter earnings by 44 per cent to \$271m, but the US computer and electronics group's stock fell because its figures were below Wall Street's predictions. After closing in New York at \$75.50 on Monday, the group's stock had dropped to \$71.50 by noon yesterday. Page 13

Bosnia talks deadlocked: Bosnia's President Alija Izetbegovic was still at loggerheads with his Serb adversaries over the division of Serb-held eastern Bosnia. Page 3

De Larosière has clear run for EBRD post:

Bank of France governor Jacques de Larosière (left) will tomorrow be named new president of the European Bank for Reconstruction and Development; the bank set up to invest in eastern Europe. His election was secured yesterday when the only other contender, former Polish finance minister Leszek Balcerowicz, withdrew. Page 2

France cuts rates: The Bank of France cut overnight interest rates for the third time in eight days. Monetary officials denied they were seeking controls or taxes on foreign exchange flows to curb speculation against the franc. Page 2; Currents, Page 22

Record Australian deficit forecast: The Australian government forecast a record A\$16bn (\$11bn) budget deficit, moderate economic growth and higher inflation. Page 12; Editorial comment, Page 11

Sudan risks 'terror' brands: US secretary of state Warren Christopher is poised to put Sudan on the US list of states accused of sponsoring terrorism. Page 6

Ibrahim Babangida said he had offered to quit as Nigerian president and chief of the armed forces, but refused to say if he would actually leave office. Page 4; Editorial comment, Page 11

De Beers maintains dividends: The South African-controlled diamond company is maintaining its dividend at 25.2 US cents a share after improving half year earnings. Page 13

Hanson, the Anglo-US conglomerate, reported taxable profits of £765m (£1.14bn) for the nine months to June 30, 16 per cent lower than in the same period a year earlier, when exceptional gains boosted profits. Page 13; Lex, Page 12

Kurds threaten attacks on tourist spots: A Kurdish separatist group said it might attack popular Turkish tourist spots such as Bodrum and Izmir. Kani Yilmaz, a representative of the political wing of the Kurdish Workers Party, said tourists' safety could not be guaranteed in war zones.

Norwegian minister's 'shithole' Norway's environment minister Thorbjorn Berntsen admitted calling his British counterpart, John Gummer, a "shithole". The "driftsak" (litter) came at an election rally where he criticised Mr Gummer over UK pollution causing acid rain in Norway.

Singapore details flotation: Singapore is to sell 6 to 8 per cent of Singapore Telecom in its first privatisation offering in October. About half the initial sales of 900m to 1.2bn shares will be made through a tender, with foreign investors able to take part without restrictions. Page 4

Storm lashes Philippines: Manila was waist-deep in floodwater after tropical storm Tasha swept in from the Pacific. Mudflows two metres deep down Mount Pinatubo, communities were stranded and some domestic flights cancelled.

US doctor charged: Controversial Michigan doctor Jack Kevorkian was charged with breaking the state's new suicide law for helping a 30-year-old man end his life earlier this month. Two previous murder cases against Kevorkian were thrown out because the state had no suicide law.

Hong Kong talks end: The latest round of talks between Britain and China on Hong Kong's political future ended in Beijing without any sign of progress.

More Russian diphtheria cases: Fifty soldiers in the Siberian region of Khakassia have succumbed to the diphtheria outbreak sweeping Russia. Outbreaks of other dangerous diseases from anthrax to cholera have been reported in the past week.

STOCK MARKET INDICES

	ST STERLING
FTSE 100:	3125.0 (+1.67)
Yield:	3.75
FTSE Financial 100:	1294.59 (+8.57)
FT-A All-Shares:	1032.00 (+0.57)
Nikkei:	20,841.58 (-53.51)
New York Stock Exchange:	3501.11 (+1.26)
Dow Jones Ind Ave:	3501.11 (+1.26)
S&P Composite:	452.32 (-0.08)

US LUNCHTIME RATES

	DOLLAR
Federal Funds:	3.1%
3-mo T-bill Yld:	3.655%
Long Bond:	9.013
Yield:	5.287%

LONDON MONEY

	YEN
3-mo Interbank:	51.54 (same)
Life long gilt future:	351.33 (Sep 13/93)
Brent 15-day Oct:	577.77 (17.05)
Gold:	51.00 (same)
New York Comex (Dec):	5374.9 (578.4)
London:	5372.70 (573.5)

	DM
New York Interbank:	1.6988 (1.6865)
DM:	1.6995
FT:	5.9225
SF:	1.588
Y:	181.4
London:	1.6988 (1.6865)
DM:	5.9225 (5.9275)
FT:	1.5885 (1.5865)
SF:	101.45 (101.00)
Y:	65.3 (same)
Tokyo close Y:	101.55

CONTENTS

China freezes pay of state enterprise workers

By Tony Walker in Beijing

CHINA has imposed a wage freeze on employees of bloated state enterprises as part of its austerity drive to regain control of a runaway economy.

The authorities have also warned that state enterprises which make no effort to pay off their debts would gradually lose their subsidies.

Also yesterday, Mr Zhu Rongji, senior vice premier in charge of the economy, called for an accelerated programme of economic reform to deal with the country's overheating economy.

"We should carry out the rectification by means of reform, accelerate the reform on the basis of rectification and lose no time in promoting reform," Mr Zhu told a meeting of Chinese bankers.

The latest measures to curb waste in the loss-making and overmanned state sector indicate that China may at last be preparing to tackle one of its biggest economic challenges.

But problems in this area are so deep-rooted that even if a determined start is made now it will take years to bring the situation under control.

An official in China's labour ministry

was quoted yesterday in the English-language China Daily as saying that the payment of wages, bonuses, allowances, subsidies and commissions had "run out of control".

Urban employees' wages have risen by 21.7 per cent in the first six months of this year compared with the same period last year. State-owned industry paid out Yuan1.29bn (£7.24bn) in bonuses, 38 per cent more than the same period in 1992.

China's economy grew by 13.9 per cent in the six months to June. The cost of living rocketed by more than 17 per cent in the same period, panicking the leader-

ship into a severe programme of retrenchment, including a credit squeeze, and a crackdown on speculative real estate development.

Western economists in Beijing estimate that more than 50 per cent of China's state enterprises are losing money. Total annual losses are estimated at around Yuan100bn. There are more than 10,000 small, medium and large state enterprises.

Mr Rongji, who was appointed to head the People's Bank, China's central bank, last month, is responsible for a wide-ranging economic stabilisation pro-

gramme that aims to bring inflation down below 10 per cent within the next six to twelve months.

The programme's other objectives include restraining money supply growth, curbing investment in fixed assets, and combating rampant speculation in real estate and commodities.

There was no indication yesterday how the government would try to tackle spiralling wage rises in the private sector, which officials acknowledge would be more difficult to control.

Taiwan's old guard hangs on, Page 10

British Gas may be broken up by UK government

By Deborah Hargreaves in London

BRITISH GAS, one of Europe's largest energy companies, would be forced to sell its trading activities and see the eventual abolition of its monopoly over household supply if the UK government adopts recommendations made yesterday by the country's Monopolies and Mergers Commission.

The report proposed a nine-year timetable for the introduction of competition into the entire UK gas market.

The proposals were much more far-reaching than had been expected in the gas industry. If accepted by the government, they would lead to the largest corporate break-up ever seen in the UK, and bring about a complete transformation of gas transportation and supply.

British Gas, which was privatised by the UK government in 1986, had turnover approaching £10.3bn (£15bn) in 1992, of which £2.1bn arose from UK gas supply.

The introduction of full competition into household gas supply should go further than any other country, including the US, in freeing up the market for domestic customers.

British Gas said the proposals would result in the loss of at least 20,000 jobs at the company and keep its profits below the levels achieved in recent years.

Mr Neil Hamilton, consumer affairs minister, said the government had not reached a view

on the commission's findings.

In addition, the government may want to push ahead with the introduction of competition more quickly. Ofgas, the industry regulator, said it believed the commission had been "overly cautious" in its proposals for freeing up the market.

Ofgas and many of British Gas's rivals which supply industrial customers would like to see the gas market freed up at the same time as electricity supply, scheduled for 1998.

The monopolies inquiry was called a year ago after a series of rows between British Gas and its regulator, Sir James McKinnon, head of Ofgas, wanted the commission to set a rate of return that British Gas should be allowed to earn from its pipeline operations. Mr Brown, however, requested a full review of the company's activities.

British Gas was last subject to a Monopolies Commission investigation in 1988 because competition in the industrial supply market had been slow to develop since privatisation. The inquiry concluded that this resulted from lack of access to gas supplies and recommended that British Gas buy no more than 50 per cent of gas from new North Sea fields.

British Gas yesterday said the government should consider setting up a body to regulate Britain's regulators after the Monopolies Commission rejected a request by it and other companies for an examination of the overall system of regulation.

SE-Banken cancels request for state aid

Swedish bank in rights issue

By Christopher Brown-Humes in Stockholm

SCANDINAViska Enskilda Banken, Sweden's leading commercial bank, withdrew its request for state support yesterday, after disclosing plans to raise Skr5.3bn (£660m) through the largest rights issue in Sweden's banking history.

The bank also announced a return to profit in the second quarter and the first fall in loan losses since it plunged into crisis last year. "The crisis for the bank is over," said Mr Björn Svedberg, group chief executive.

The performance was also seen as a sign that the worst is behind Sweden's banking sector, which has been ravaged by huge losses - mainly linked to collapsing real estate values - during the past two years.

Mr Carl Bildt, Sweden's prime minister, said the bank's decision to withdraw its application for state support was "good for tax payers, good for SE Banken and good for confidence in the Swedish economy".

The bank said it was withdrawing its request for state aid because it no longer felt in danger of failing through minimum capital adequacy requirements - a significant turnaround from its position in February when it first applied for help. The rapid

Swedish prime minister Carl Bildt meets the press in Stockholm on the day he welcomed SE Banken's decision to withdraw its request for state support and his government agreed to send Swedish UN troops to Bosnia.

Nato faces a Sarajevo dilemma. Page 3

Continued on Page 12

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NEWS: EUROPE

French cut overnight rates again

By John Riddings in Paris

THE Bank of France cut overnight rates for the third time in eight days yesterday, continuing its strategy of gradually trimming borrowing costs in the wake of the European currency crisis.

The cut came amid firm denials by French monetary officials that they were seeking controls or taxes on foreign exchange flows as a means of curbing speculation against the French currency.

The franc strengthened following yesterday's 0.5 percentage point cut in 24-hour borrowing rates to 8.75 per cent. It closed at 3.517 to the D-mark, up from 3.544 at Monday's close, but still about 10 centimes below its previous European exchange rate mechanism floor rate of FFr3.4905.

The currency has stabilised since the end of the last week when revelation of a substantial net deficit in the central bank's foreign exchange reserves raised fears of a prolonged period of high interest rates.

These were compounded by comments by Mr Edouard Balladur, prime minister, that France would propose measures to curb speculation and

stabilise the international monetary system.

But French monetary officials said yesterday that the idea of reintroducing capital controls was "totally absurd". Alternatives, such as taxing foreign exchange transactions or requiring commercial banks to place funds with the central bank to match overseas lending, were also dismissed.

Restricting the freedom of capital movements would be a move in the opposite direction to the one we want to pursue," said one financial official.

The plan is expected to include a fixed timetable for the government's commitment gradually to take over from employers the burden of social security charges for employees' families. The French government has already cut employers' payments for the lowest paid workers and is committed to doing away with them entirely.

The plan may also include modifications to the SMIC, the inflation-indexed minimum wage. The SMIC is blamed by many employers and political commentators as one of the principal factors in France's high unemployment rate, particularly among the young.

France would probably bring overnight rates down to pre-crisis levels within the next month, as long as the franc stayed relatively stable.

Georgian arrest in US envoy's killing

THE Georgian authorities said yesterday they had arrested the man who shot US diplomat Fred Woodruff earlier this month, but described his death as a "chance killing". Reuter reports from Tbilisi.

"The crime has been solved. The criminal has been identified. The investigation is proceeding, and we expect him to go on trial," the first deputy interior minister, Mr Mikhail Osadze, said on radio.

Mr Woodruff, who according to unconfirmed US press

Paris sets out plan for jobs increase

By John Riddings

THE French government has finalised a five-year plan to fight unemployment by reducing the costs of hiring workers while maintaining social benefits, the Labour Ministry said yesterday.

Government officials said that the scheme would be the centrepiece of its strategy to reduce unemployment, forecast to rise to 12.5 per cent by the end of the year. But they declined to give details before the plan is formally announced on Thursday.

The plan is expected to include a fixed timetable for the government's commitment gradually to take over from employers the burden of social security charges for employees' families. The French government has already cut employers' payments for the lowest paid workers and is committed to doing away with them entirely.

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France would probably bring overnight rates down to pre-crisis levels within the next month, as long as the franc stayed relatively stable.

By Leyla Bouton in Moscow

RUSSIA launches the first official privatisation of oil companies today.

On offer are just 8.3 per cent of Kominet, which produces oil and gas, and two of its subsidiaries, Tebukneft, which produces oil, and Snabneft, which supplies oil equipment.

The fact that only a small portion of shares are on sale, compared to stakes offered in manufacturing and services, reflects the political battle around privatisation, particularly of such a key industry.

Despite attempts by Mr Anatoly Chubais, privatisation minister, to switch companies from socialism to capitalism as fast as possible, there has been well-argued opposition to giving

away shares in an industry requiring particularly large capital investment.

Subscription for shares, offered in exchange for privatisation vouchers given to each Russian citizen but purchasable by foreigners and others, is open until September 15.

Mr Valentin Leonidov, director-general of Kominet, said another 8 per cent of his company would be put on sale later for money, with the proceeds

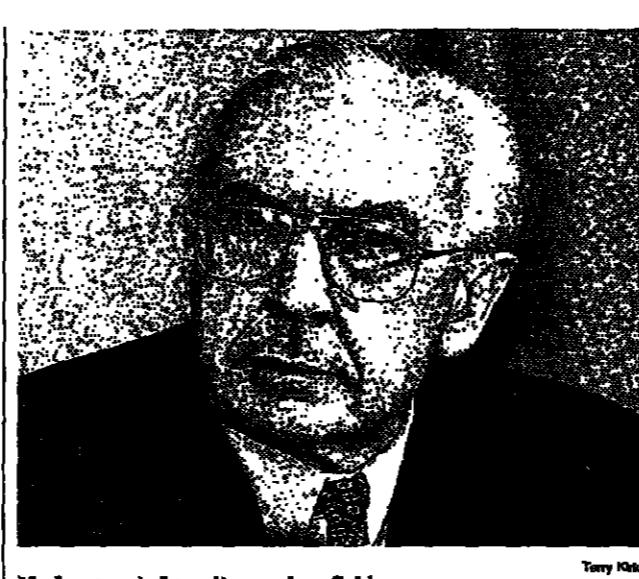
providing a welcome "if insignificant" financial boost of perhaps Rbsbn.

He hoped to attract some foreign investors.

Kominet is one of Russia's better-run oil companies. "Leonidov is excellent," said one western oil executive whose company has a joint venture with Kominet. "With Kominet, you would be buying into something that's functioning relatively well already."

Starved of investment by the state, a quarter of his oil wells are idle, and he expects his production, including that produced by joint ventures, to fall to 12m tonnes this year from 12m last year.

He has so far rallied mainly on foreign capital to help redress the situation, setting up five joint ventures with foreign partners which supply equipment in return for the right to export oil produced.



Mr Jacques de Larosière: a clear field

De Larosière secure as president of EBRD

By Robert Peston

THE Bank of France governor, Mr Jacques de Larosière, will be named new president of the European Bank for Reconstruction and Development tomorrow. The bank was set up in 1991 to make investments in eastern Europe and the former Soviet Union.

The election process to replace Mr Jacques Attali, who quit last month amid claims of extravagant spending at the EBRD, does not formally end till the close of business today. However, Mr de Larosière yes-

terday became the only candidate when Mr Leszek Balcerowicz, the former Polish finance minister, withdrew.

"Even if Mr Balcerowicz had continued to contest the election, it would not have made any difference," said an EBRD executive. "Mr de Larosière has already secured enough votes."

The bank is owned by 56 countries and international agencies. More than 50 per cent of its share capital is owned by the Group of Seven leading industrial countries, which have voted for Mr de Larosière.

Mr Attali has returned to Paris where he is working from an office at the conseil d'état, which advises the French government on constitutional issues.

One of Mr de Larosière's first tasks will be to reassess the bank's mandate, to determine whether it should invest a greater proportion of its capital in the public sector and whether it should take greater risks.

Brussels to investigate potash merger

By David Gardner in Brussels and Judy Dempsey in Berlin

THE European Commission has started a detailed inquiry into the planned merger of two potash producers in west and east Germany, which it fears might create a monopoly.

The proposed merger is between the potash and rock salt business of Kali + Salz, a subsidiary of BASF, and Mitteldeutsche Salz, an east German producer being privatised

by the Treuhand agency.

After a month-long investigation, the Commission has concluded that "the merging companies will have an extremely high combined market share or even enjoy a monopoly with regard to the supply of potash products in Germany".

The Treuhand, however, said the merger would reduce annual potash capacity in Germany from more than 4m metric tonnes to 3.1m tonnes, and make the industry more competitive.

Italian takeover of Canadian aircraft-maker de Havilland.

But 11 cases have reached the "in-depth investigation" stage now opening for the German potash alliance. In seven instances, the companies involved have been forced to alter the terms of their proposed merger, usually by divesting assets, ending capital or contractual links between competitors, and the cancellation of exclusive distribution arrangements. One Commis-

Russia launches oil privatisation

Russian parliamentary leaders yesterday accused President Boris Yeltsin of planning "to seize power from the legislature" on Friday, the second anniversary of the failed coup launched by Russian hardliners in 1991, write Chrystia Freeland and Dmitry Volkov in Moscow. There is widespread concern that the power struggle between conservatives and reformers in the leadership could come to a head on that day, when rival demonstrations are planned.

Although the oil industry is considered a jewel of the Russian economy, it is saddled with customers who do not pay their bills, including state-owned refineries. As a result, it is owed a total of Rbs1.200bn.

Kominet is owed Rbs68bn, while owing other companies just Rbsbn.

Starved of investment by the state, a quarter of his oil wells are idle, and he expects his production, including that produced by joint ventures, to fall to 12m tonnes this year from 12m last year.

He has so far rallied mainly on foreign capital to help redress the situation, setting up five joint ventures with foreign partners which supply equipment in return for the right to export oil produced.

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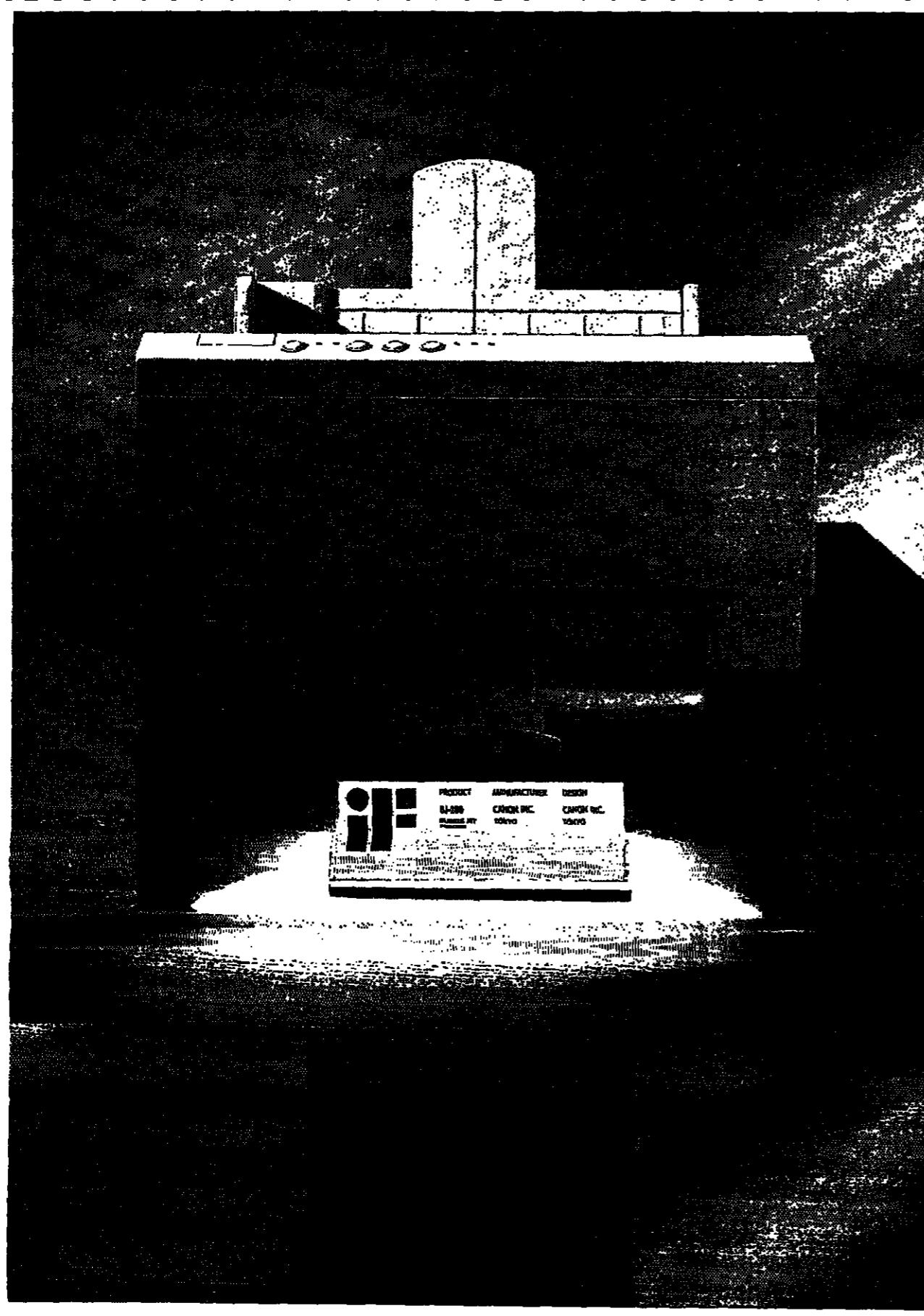
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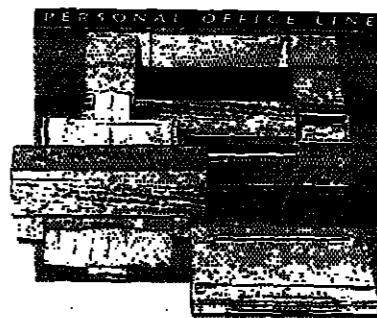
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Bosnia talks at impasse on carve-up

By Laura Silber in Geneva

BOSNIA'S President Alija Izetbegovic yesterday remained at loggerheads with his Serb adversaries over the division of Serb-held eastern Bosnia, which was mostly Moslem before the outbreak of war 17 months ago.

The deadlock highlighted the apparently irreconcilable differences between the two sides over eastern Bosnia. Bosnian Serbs claim the bulk of the region, which borders on Serbia.

Mr John Zemetic, the Bosnian Serb spokesman, said: "The Moslem side claims most of the territory of eastern Bosnia and would like to exercise sovereignty there. From the Serbian view that is unacceptable. It fails to take into account the reality of the ethnic distribution of population."

In contrast to official census reports from 1991, Mr Zemetic insists that Serbs then comprised the majority in the region. He dismissed as "irreconcilable and maximalist" the demands of Mr Izetbegovic, a Moslem.

Mr Izetbegovic, in a written statement, said no progress was made after a 90-minute meeting. Mr Mohamed Filipovic, a Moslem opposition politician, said that the two sides "were operating on completely different principles", one based on military gains and the other on the ethnic composition of areas before the war began. The impasse came a day after the announcement that the

leaders of Bosnia's three warring parties had agreed "in principle" to demilitarise Sarajevo and place the Bosnian capital under interim UN administration.

However, after the first meeting of the three-man committee established to make recommendations on the future status of Sarajevo, Mr Filipovic, one of its members, said: "The only thing we agreed on is that we disagree."

The US is trying to exert pressure on the Serbian side and Lord Owen is trying to soften that pressure," he added as international mediators pressed forward with negotiations on the maps.

Mr Zemetic said Serbs were willing to make some compromises over the eastern enclaves of Zepa, Gorazde and Srebrenica. Serb forces expelled and killed hundreds of thousands of Moslems, confining the rest into the three enclaves proclaimed "safe areas" by the UN.

A Serbo-Croat proposal for the maps leaves the Moslems, who made up 44 per cent of the pre-war population of 3.5m, in a landlocked republic consisting of two parts as well as the three pockets in eastern Bosnia. The plan does not give any guarantee of access to Adriatic ports.

In contrast, a map proposed by the Bosnian government claims most of eastern Bosnia and territorial access to ports on the Sava River at Brcko, north-eastern Bosnia, and the Adriatic.

By Gillian Tett

WHILE Monday's tentative agreement on the future of Sarajevo might have marked a welcome breakthrough for the Geneva mediators, it has left Nato facing another military headache.

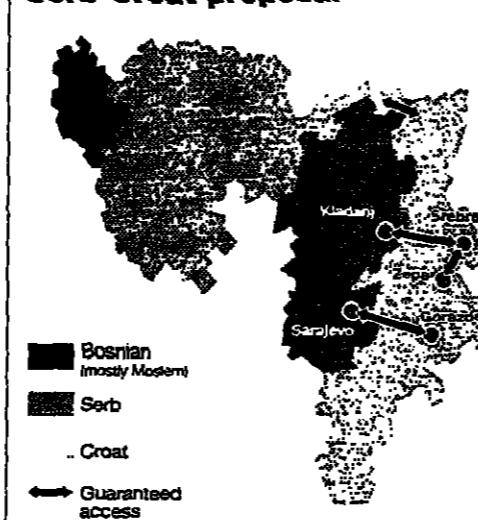
Few doubt that if the settlement being discussed at Geneva is to have any hope of success, it will require the largest ever deployment of peacekeeping forces in the United Nations' history.

But though a speedy deployment will be essential for the policing of any agreement, diplomatic sources yesterday indicated that the key question of who would provide the troops - let alone actually pay for them - remains far from resolved.

Although Nato officials insist that there is still the political will in the alliance to ensure the necessary deployment, the failure to reach an agreement so far remains one of the many "chicken and egg" dilemmas that could yet derail the peace process. Without a firm military commitment to police a settlement, there seems little likelihood of ending the negotiations. However, after months of brokered ceasefires and peace agreements, most western countries argue that they cannot offer more troops until they have a clear agreement.

A Nato source in Brussels yesterday said: "The fact is that without implementation there can be no agreement. President (Alija) Izetbegovic is never going to sign anything until he thinks he knows exactly what protection he will have." Faced with this situation, Lord Owen, the international

Serb-Croat proposal



Bosnia-Herzegovina proposal



(£241.6m) - it remains unclear whether the extra 20,000-plus troops would come from.

In the light of Washington's previous refusal to commit any ground troops, the European members of Nato are now hoping that the largest provider will now be the United States.

One possibility suggested by a Nato source, was for the US to spearhead the initial peace-keeping force - as in Somalia - before withdrawing after several months to be replaced with a much smaller, more "traditional" UN peace-keeping force, in which a large proportion of the troops would probably be from non-Nato countries.

A number of Moslem and non-aligned countries, including Pakistan, Bangladesh, Malaysia, Indonesia, Jordan and Turkey have indicated that they might be prepared to contribute to the force.

But with the US government facing strong opposition in Congress against any agreement which would leave it endorsing an ethnic partition of Bosnia, Washington has pointedly refrained in recent days from making watertight commitments on the issue.

Countries such as Britain and France, which have so far contributed the largest number of troops to Bosnia, appear reluctant to envisage any broader commitment.

Even if an agreement is reached, the deployment itself is unlikely to be speedy. Colonel Andrew Duncan, of the International Institute for Strategic Studies in London, said:

"Generally it would take at least a month before they could set off. You've got to paint the vehicles white, find the blue hats, set up the communication network - all these details take time."

Romania gives rail strikers ultimatum

By Virginia Marsh in Bucharest and agencies

THE Romanian prime minister, Mr Nicolae Vacaroiu, yesterday gave striking train drivers an ultimatum to get back to work or face instant dismissal and replacement by pensioners.

Mr Vacaroiu's announcement came at the end of an emergency meeting of the minority left-wing government which he called to take "exceptional measures" against the week-old pay strike.

The strikers have already ignored appeals by President Ion Iliescu and their own union to end the strike which is taking place in defiance of an 80-day supreme court ban on work stoppages.

President Iliescu chided the train drivers by saying they were already a privileged group of workers with an average wage higher than the country's university professors, surgeons and airline pilots. The cabinet claimed the stoppage had caused losses to the country equivalent to \$317m (£212m).

A government statement said extra police and gendarmes would be posted to guard stations and depots in case of disturbances and would be used to remove strikers from railway property if necessary. "We urge retired train drivers who wish to help the country in this difficult moment to go to railway offices to register for work," the statement added.

The drivers are seeking a 20-30 per cent wage rise and new pay differentials.

Czech recession persists despite market reforms

By Patrick Blum in Prague

AFTER three years of steady market reforms, the Czech economy remains hamstrung by a recession which is proving more difficult to shake off than expected, though officials believe the worst may be over.

The finance minister, Mr Ivan Kocourek, is confident the government's 1993 targets will be met, though with a more modest growth rate of 1 per cent and with inflation - aggravated by the introduction of a value added tax in January - at around 17 per cent.

The Czech National Bank endorsed the minister's cautious optimism in a report showing private and public demand rising 12 per cent and 16 per cent respectively in the first half of the year compared with the period in 1992.

But analysts believe it will be difficult to turn around an economy labouring under a fourth consecutive year of declining output. Industrial production dropped 4 per cent and gross domestic product fell 1 per cent in the first six months compared with last year, when output already had declined sharply.

Efforts to build a market economy have been hampered by recession in western Europe, the collapse of traditional markets in the east, and the extra costs arising from the

break-up of Czechoslovakia. Rising protectionism in western markets has been an additional handicap, though, apart from sensitive sectors such as steel, the overall effect on the Czech economy of restrictions on imports into the European Community have been exaggerated by politicians. The Czech Republic has a trade surplus with the EC.

Industry is running below capacity, but this is due not only to lack of access to markets, but also to poor marketing skills and structures. Czech industry also needs time and capital to modernise and improve product quality.

The Industry Ministry recently warned that the lower quality and rising costs of Czech products at a time when recession and devaluations made western European manufacturers more competitive - was causing a decline in local demand. Officials fear that big companies such as Volkswagen, which is currently going through fierce cost-cutting measures, could abandon plans to develop local supplier networks for its Skoda venture in the Czech Republic and turn to west European producers instead.

The staunchly free market government of the prime minister, Mr Vaclav Klaus, has rejected calls for a devaluation to make Czech products more

competitive, saying companies must become more efficient. The government is concerned that inflation and rapidly rising wages could undermine prospects of recovery and frighten foreign investors, who invested more than \$1bn (£200m) in the Czech territory in the three years before Czechoslovakia split.

The average industrial wage has risen by more than 22 per cent compared with a year ago - while productivity has stagnated - and Mr Klaus is determined to bring wages under control. He says that Germany's economic success was built on productivity growing faster than wages. Labour costs are still about a tenth of those in Germany, but competition for investment from other ex-communist countries is fierce. However, with unemployment at 14.6m, or 2.8 per cent, the Klaus warning loses much of its impact. Prague has no unemployment. Laid-off workers are absorbed in the city's bustling private sector.

Extensive indebtedness is another problem. About a third of privatised companies are believed to be technically bankrupt. Total inter-company debt is estimated at about Kcs 150bn (£34.8bn). Since a new bankruptcy law came into force in April there has been a steady trickle of official bankruptcies, but its full effect has yet to be felt.

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NEWS: INTERNATIONAL

Yen eases against dollar

By Gordon Cramb

In Tokyo

THE YEN fell against the dollar in Tokyo yesterday for the first time in more than a week after the new seven-party government signalled that it intended to formulate measures to deal with its advance.

An official said the strength of the yen - which traded within a fraction of Y100 to the dollar yesterday and is devastating exporters - would be high on the agenda when key cabinet ministers meet tomorrow to assess prospects for the country's emergence from economic slowdown.

Before the meeting, called last week, the coalition indicated only that short, medium-

and long-term measures could all be deployed to check the rise in the yen. The first of these would need to be implemented by autumn.

The Bank of Japan has been widely expected to cut its official discount rate next month by half a point to an historic low of 2 per cent. Business is also calling for an early deregulation of utility rates and a fiscal stimulus to the domestic economy.

Mr Morihiro Hosokawa, prime minister, who will return from holiday for the meeting, said from a mountain resort north-west of Tokyo that it must be ensured that calm returns to the currency market.

In Washington overnight Mr Lawrence Summers, US treasury undersecretary, urged Japan to take measures of this

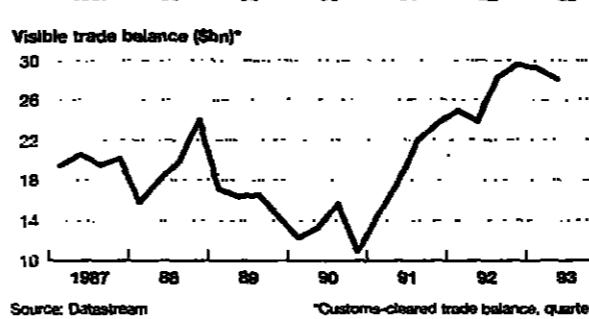
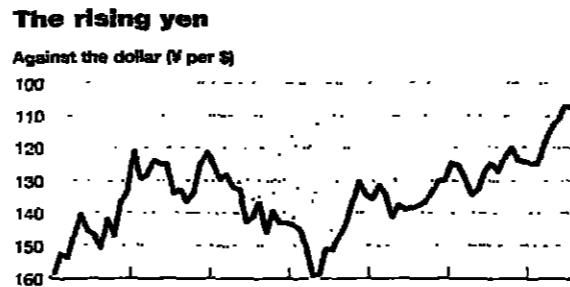
Tokyo at a morning high of Y100.40, but the rate to the US unit closed at Y101.55, down Y0.30 on the day as dealers moved to cover short positions.

The government has avoided indicating whether it has in prospect a package of public works spending and tax cuts of the order of the Y13,000bn (£88bn) unveiled by the previous Liberal Democratic party administration in April on the Y10,700bn meted out last August.

The year-on-year growth came for the fourth month in a row, and was sharper than a 1.4 per cent increase in June.

The construction ministry said June public works starts were up 1.6 per cent from 1992 but for the private sector were down 2.6 per cent.

At tomorrow's meeting ministers may dispel suggestions being made by officials in mid-year that the economy had touched bottom.



Babangida says he offered to quit presidency

By Paul Adams

in Abuja

PRESIDENT Ibrahim Babangida yesterday told Nigeria's National Assembly that he had offered to resign as president and chief of the armed forces, but refused to say whether he actually planned to leave office.

His speech, which had been keenly awaited, failed to remove the uncertainty about the country's political future that followed Gen Babangida's decision to annul the June 12 presidential election.

Hopes that he might use the address to outline his own plans and the government's future saw him instead telling Nigerians that they "should see the present political situation as a temporary problem and rethink our journey so far, and our future."

The president has said he will turn over power to an interim government made up of civilians and soldiers, but has not said whether he will step down on August 27, his long-promised deadline for democracy.

Speaking to a joint session of both houses of the National Assembly in Abuja, the president stressed the interim government was not an extension but a replacement of the military regime. He said he would announce its composition "in the next few days".

Defending his position, he said that there was no alternative to the choice of a president for Nigeria by democratic election, but the interim government was "the most feasible" arrangement under the circumstances.

The president's address to the military for the past decade and all but 10 of its 33 years of independence from Britain.

Editorial comment, Page 11



Babangida: speech failed to remove uncertainty

documented administration in his country's history and would place before Nigerians a full account of his stewardship during the period of the interim government.

"I shall also be prepared and ready at the end of the interim government to pass on my experience in defence and security matters and any information relevant to the state," he said.

The political crisis has raised regional, religious and ethnic tensions in the country, triggering three days of riots that killed more than 100 people in Lagos last month and a general strike last week that shut the city down for three days.

Thousands of people have fled to their ethnic homelands in anticipation of widespread civil unrest.

Gen Babangida has repeatedly reneged on promises to return the nation to democracy.

Nigeria has been ruled by the military for the past decade and all but 10 of its 33 years of independence from Britain.

Editorial comment, Page 11

Japan's LDP fears for its cash supply

Gordon Cramb on company doubts over party donations

JAPAN'S Liberal Democratic party, out of office for the first time in 38 years, suddenly also finds itself seriously out of pocket.

The country's biggest companies began saying yesterday that they were halting contributions to the LDP and its parliamentary representatives after learning that the Kidanren, the leading business grouping, was backing efforts by the new ruling coalition to clean up politics.

The Kidanren is from next year to stop acting as a conduit of funds from its members to political parties, of which the most by far has gone to the LDP. Although federation officials said it would be up to companies whether they made donations directly, as many have done in addition, its move is influencing the private sector to scale these back too.

Mr Ryuzaburo Kaku, chairman of Canon, the camera and copier producer, said his company would halt all political donations. "Nothing will change unless companies drive the political world into a corner," he added. Officials at the country's big trading houses said they too were suspending contributions.

The Kidanren decision cuts off an annual line of funds to

shift the basis of party funding in Japan towards donations by individual supporters plus assistance from central government funds.

The Japan New party of Mr Morihiro Hosokawa, the prime minister, says a checkoff system of voluntary payroll debits is being examined, and that it would possibly offer tax incentives for those who sign up - the justification being that the system would involve citizens more in the democratic process.

Its final form remains unclear, however, and is likely to be the subject of parliamentary haggling not only with the LDP, which will fight against any tough curbs on corporate funding, but also among the seven members of the coalition. One of its number, the Democratic Socialist party - which despite its name is a former ally of the LDP - has also been a beneficiary of Kidanren funds, getting Y1bn a year.

"Underhand donations are bad, but it is not natural to stop legitimate donations," the DSP complained this week.

It and the Social Democratic party, which is more strictly socialist in nature and is the largest of the seven, are both suggesting that a new funding arrangement would need to be phased in over a few years.

The SDP draws much of its funds from trade unions, and is willing to forego these only if it can be assured of an adequate replacement.

Mr Hosokawa has pledged to enact political reform by the end of the year, paving the way for fresh polls next summer under a changed electoral system. Whether an alternative stream of funds for candidates to fight that campaign will be then be running remains uncertain.

The LDP is additionally burdened with an estimated Y1bn in commercial bank borrowings used to help finance last month's campaign.

"Does it mean the LDP is no longer needed following the collapse of the cold war structure, even though the partial privatisation of Singapore Telecom (ST), the state-owned telecommunications and postal service.

Mr Mah Bow Tan, the Singapore communications minister, said the government planned to float an initial 6 to 8 per cent of ST in October, with about half the first offering of shares being available through tender and open to foreign investors, and the rest allocated to Singapore citizens.

ST is one of Singapore's most successful and cash rich companies and the flotation of the company has been billed as the largest single privatisation so far in South-East Asia.

However there was some surprise among Singapore's financial community that a greater share of the company would not be available in the initial offering.

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ABB in link with Russian carmaker

By Andrew Baxter

ASEA BROWN BOVERI, the Swiss-Swedish engineering group, has formed a joint venture with AvtoVAZ (Volga Auto Works), Russia's largest car manufacturer, to make cars in Russia for the domestic and industrial ventilation market.

The deal, announced yesterday, is another step in ABB's strategy to develop local production in Russia, which it views as a long-term opportunity. For AvtoVAZ, which makes Lada cars, the deal provides a use for spare capacity at its sprawling plant at Togliatti on the Volga River.

A new company, Lada-Flakt, will manufacture ABB Flakt designs of axial-flow fans, which are more efficient and effective than conventional fans.

ABB said axial-flow fans were a well-established product in western markets, but were not well known in Russia. "This is why we believe we have a good chance to introduce the product," said ABB.

ABB will own 50 per cent of the new company, with 10 per cent owned by AvtoVAZ and 40 per cent by LadaInvest. The latter includes stake holdings by Lada Holding Company, Lada Bank and the Lada workers, who will have a 16 per cent stake in the venture as part of the continuing privatisation process of AvtoVAZ.

ABB will provide technical know-how and special machin-

ery. Lada will provide 3,000 sq metres of factory buildings and remaining plant and machinery for the new factory, which will employ about 100 existing Lada workers.

ABB said production would begin at the beginning of next year, and annual turnover was expected to be \$10m (£6.7m).

The joint venture would supply the Russian home market and countries in the Commonwealth of Independent States with a new generation of axial-flow fan designs.

ABB confirmed last month that it is in talks over the future of a Russian defence and aero-engine factory. It would not give further details yesterday on these talks, which could result in a joint venture to produce power plant for the local market.

AvtoVAZ has already established contacts with western companies in the automotive industry, but yesterday's deal is understood to be the first with a company outside the automotive industry.

In February it formed a vehicle parts joint venture with Federal-Mogul and Allied-Signal of the US, and Sogefi of Italy. General Motors of the US is supplying engine control systems to the Russian company, whose car plant is one of the largest in the world.

• ABB has confirmed it received a \$100m (£64.7m) order in March for a power station from the Libyan state's Secretariat of Energy. Reuter reports from Zurich.

Siemens arm in turbine pact with Russia

By Quentin Peel in Bonn

KWU, the power engineering arm of Germany's Siemens industrial group, has signed a co-operation agreement with KTVZ, Russia's largest industrial turbine manufacturer, for joint production and marketing both in Russia and on the world market.

At the same time Siemens/KWU will take up a 10 per cent shareholding in the Russian enterprise, which was privatised in January.

The deal was signed in Kaluga, 250km south of Moscow, where KTVZ is based.

A spokesman for KWU said yesterday that the deal would give Siemens access for the first time to the Russian market for smaller industrial turbines. At the same time, KTVZ would be able to provide components for Siemens turbines on the international market at competitive prices, and Siemens would help the Russian concern market its own products worldwide.

No price was put on the share purchase, although the nominal value of the shares is RRs2m. In addition, KWU will provide the Russian enterprise with machinery and know-how

to overhaul its production plant.

The Russian manufacturer employs 9,200 workers, and has a market share in the former Soviet Union of around 50 per cent, KWU said. It is the largest supplier of turbines up to 35MW capacity.

KTVZ, the Kalushsky Turbinny Zavod, is now 40 per cent owned by its workforce and 40 per cent by the Russian government. KWU has taken up half the remaining shares, with the rest distributed amongst smaller shareholders.

Although KWU already has good connections in the big power station market in Russia - it signed a joint venture to build gas turbines in St Petersburg with the turbine manufacturer LMZ in recent weeks - the new deal is its first in the smaller industrial turbine market.

"We will get the opportunity, on the one hand, to offer our turbines in the future on the Russian market, which we believe has great potential," KTVZ said. "Apart from that, we will be able to buy components from KTVZ for our turbines at favourable prices, improving our competitiveness in international markets."

Germans clinch train deal

A GERMAN consortium has fought off strong competition from French bidders to win a Dm42.2bn (£280m) contract to provide the German railway system with a new generation of high-speed trains, writes David Waller in Frankfurt.

The consortium - consisting of Siemens, the Munich-based electricals and electronics company, and AEG, the elec-

tronics division of Daimler-Benz - will deliver 50 of the new trains to the German Bundesbahn between mid-1996 and the end of 1998.

The new trains will run at speeds of 280km/hour.

The German companies will work with Deutsche Waggonbau Aktiengesellschaft, the east German manufacturer of railway coaches.

Himont postpones polypropylene plant

By Hal Simonian in Milan

HIMONT, the US-based chemicals company controlled by Italy's Ferruzzi group, has postponed the start-up of its latest polypropylene plant, believed to have cost more than \$50m (£33.5m), because of the recession.

The Brindisi facility in southern Italy has the capacity to produce 180,000 tonnes of polypropylene a year, making it one of the largest of its kind in Europe.

Originally, Himont expected that the new plant and an earlier 180,000 tonne parallel facility in Brindisi would meet about 10 per cent of estimated

demand in the European Community for polypropylene.

However, leading polypropylene producers have been severely affected by the recession, notably in the motor vehicle industry, which is one of their main customers. The commissioning of new plant has exacerbated existing overcapacity, while manufacturers have responded with cut-throat price competition.

Ferruzzi gave no indication when production at the new unit would begin. The plant will be moth-balled for at least the rest of this year, with production being put off "in anticipation of more favourable market conditions," it said.

Caribbean pact with Cuba draws US fire

Canute James examines regional repercussions of plans for trade and technical co-operation

SEVERAL Central American states have entered a simmering diplomatic dispute between the US and the Caribbean Community (Caricom) over a recent trade and technical co-operation agreement between the community and Cuba.

Amid indications of increasing US concern over the agreement, Central American diplomats in Washington told US congressmen their governments opposed the pact. They fear the region could suffer from any action taken by the US against the Caribbean countries.

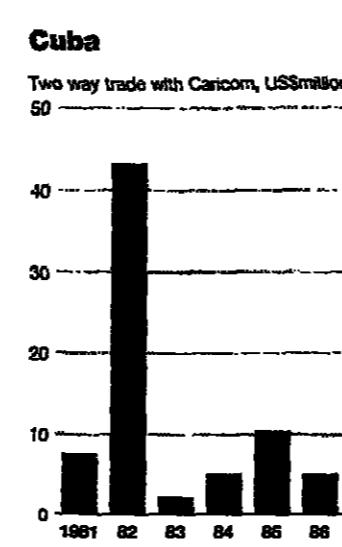
Earlier this month a US House of Representatives foreign affairs subcommittee sent a letter to the governments of the 13 members of Caricom condemning the Cuban agreement.

It said that the pact could have adverse implications for future trade agreements between the Caribbean and the US, and that Caricom should rescind its decision.

The US government says the agreement does not oblige Cuba to improve its human rights record or move towards democratic government.

But leaders of Caricom - set up in 1973 and consisting of English-speaking countries in the Caribbean basin, Belize in Central America and Guyana in South America - have rejected the criticism. They say that the agreement is part of a programme to improve relations with all countries in the region, and that they have not asked other countries with which they have concluded similar pacts for commitments on human rights and democracy.

Discontent in Washington has been fuelled by revelations that the draft of the agreement



setting up a joint commission between Caricom and Cuba did contain references to human rights and democracy.

The scheduled signing of the pact in Havana in April was aborted when Cubans objected to the "political" nature of the draft. But at the annual summit in the Bahamas last month, Caricom's leaders

agreed to the changes.

"Clearly we are disappointed that the agreement signed by Caricom with Cuba did not include any human rights or democracy conditions," Ms Donna Hrinak, deputy assistant secretary of state for inter-American affairs in the US State Department, said in a radio interview.

"I think it is particularly unfortunate as it is coming

not moved by it.

"I think there are particular groups in the US which will have reservations, but we have to decide on our own affairs," Mr Patterson said.

"The cold war is over. Countries in Europe are negotiating with Cuba. It is appropriate for us to have agreements with Cuba in the framework of a joint commission."

The community represents a



Staunch defenders: John Compton (left) and P J Patterson are unmoved by US

Glyn Geurin and David Gold

market of 5.5m people and is attempting to create a customs union and a common market by next year. The setting up of the joint commission with Cuba to oversee co-operation in several areas, including trade and development of the region's sugar cane industry, follows several years of Cuban efforts - with little reward - to improve relations with its neighbours.

The commission is aimed at increasing the volume of trade between Cuba and Caricom, enhancing sugar cane yields, boosting co-operation in developing livestock and fisheries, and will combine research in biotechnology, particularly for agricultural and technical applications.

Caricom officials say the wording of the agreement was changed to make it consistent with that of similar agreements signed with countries such as Venezuela and Mexico, and one which is being negotiated with Colombia.

"People will need to be explained to them why Caricom believes that Cuba should be, in effect, given a bye on democracy," said Ms Hrinak.

US officials had earlier complained that Caricom was "rewarding" Cuba by improving relations without winning any commitment for political change.

"I do not expect the US to be happy with what Caricom has done," said Mr John Compton, the prime minister of St Lucia.

"But the Caribbean is consistent in its position. Mexico and

Canada never broke ties with Cuba, yet the US has embraced both of these countries warmly in the North American Free Trade Agreement."

The Cubans are clearly happy that the agreement with their neighbours has been concluded to their satisfaction.

Mr Lazaro Cabezas, Cuba's ambassador to the eastern Caribbean, said he represented a deepening of links between his country and others in the region.

"Cuba has been training doctors from Caricom countries and providing technical assistance to many," he said. "But the prospects for trade between Cuba and the Caricom states has increased significantly with this agreement on the joint commission."



Incredibly Global

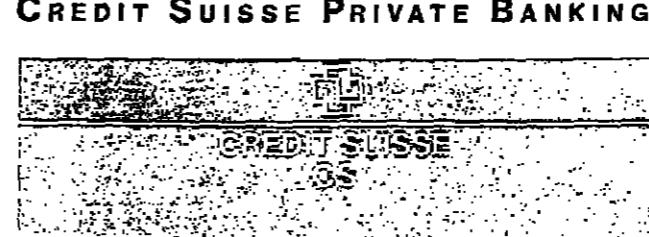


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NEWS: THE AMERICAS

California rethinks unitary tax system

By George Graham
in Washington

CALIFORNIA'S legislature will today open discussions on changes to its unitary tax law that might help head off a threat of retaliation from the UK. But already British MPs are warning the proposed changes do not go far enough.

The dispute arises from California's system of worldwide unitary taxation - the subject of a long-running legal case involving Barclays Bank, the British clearing bank - under which companies may be taxed on a proportion of their worldwide revenues, instead of only on revenues earned in the state, as is the case in most jurisdictions.

Bowing to pressure from the federal government, California has already made the unitary system optional.

But foreign companies complain the California tax authorities charge a fee if they choose the alternative "water's edge" assessment system, which includes only activities within the US, and reserve the right to impose a unitary tax board.

Backed tacitly by the Clinton administration in Washington, UK officials have been urging

California to move towards a mandatory water's edge system.

This system was backed by Mr Kenneth Clarke, the UK chancellor of the exchequer, in a recent letter to Sir Michael Grylls, the Conservative MP who has been leading the British parliamentary battle over unitary taxation.

Mandatory water's edge would in fact raise more money for the state - perhaps as much as \$175m (£117.4m) a year - but for this reason has been hotly opposed by California companies which benefit from the unitary assessment.

Administration officials hope that if California can settle the dispute with the UK, they will not have to take a position on the Barclays case.

The Supreme Court has asked for the administration's views on whether it should hear the case, but President Bill Clinton would prefer neither to argue openly against the UK nor to side with the UK against California in breach of a written campaign promise to Mr Brad Sherman, a member of the California franchise tax board.

Although the bill under formal consideration by the California Senate finance committee

today proposes mandatory water's edge, its author, Senator Alfred Alquist, believes that this would not pass the legislature.

He intends to modify the bill to address only some specific foreign complaints, including the compliance costs and the tax authorities' ability to overrule a choice of water's edge assessment.

Officials in Sacramento believe the legislature may also eliminate the fee levied on companies which make the water's edge choice. If it does so, it would have to come up with perhaps \$70m in additional revenues to offset the lost revenue.

Sir Michael Grylls, however, has written to Mr Alquist to warn him that the UK would not be satisfied with only limited legislation.

"The UK's resolve on retaliation, in the absence of a satisfactory solution, remains undiminished and should not be underestimated," he wrote yesterday.

British retaliation, involving the withdrawal of a tax credit granted to US companies operating in the UK, is due to take effect at the beginning of next year if the dispute is not settled.

US may brand Sudan as terrorist state

MR Warren Christopher, US secretary of state, is preparing to place Sudan on the US list of states accused of sponsoring terrorism, officials said yesterday. Reuter reports from Washington. An announcement could come as soon as today, they said.

The US has been increasingly concerned about Sudan's ties to Iran and radical groups and this is to be the basis of Mr Christopher's decision, the officials said.

But the determination also comes after an ABC Television report on Monday that US intelligence officials believe top government officials of Sudan were involved in a plot earlier this year to blow up the United Nations, FBI headquarters and two tunnels in New York.

Citing intelligence sources, ABC television news said federal agents, after monitoring Sudan's mission to the UN for two months and from other evidence, felt the government of Sudan was involved in the alleged plot last June.

The ABC report named two Sudanese intelligence officers as the link between Sudan and the alleged plot.

The report said US officials believed the men helped five other Sudanese residents of the US who were indicted in the bombing conspiracy.

There is no evidence that Sudan's ambassador to the UN, Mr Ahmed Suliman, was involved, the ABC report said.

Mr Suliman in June denied that the mission had anything to do with the planned bombings in New York, and said that terrorism was "alien" to his country.

Mr Christopher was "expected to make an announcement about his decision within a matter of days," a State Department official said. Another official said Mr Christopher was "preparing to conduct the necessary notification of foreign governments and members of Congress" that Sudan has been placed on the terrorism list.

South-east leads US recovery

Barbara Harrison on the advantages of a diverse economic base

WHILE Washington frets about lagging job creation in the nation's glacially paced economic recovery, the South-east of the US is looking rosy on this score: the region is leading the country in job growth and its economy is rebounding faster than most others.

According to the Bureau of Labor Statistics, the region's eight states gained 30 per cent of all the 516,000 new jobs generated nationally during the first quarter, the latest period analysed. The region also accounted for 75 per cent of 28,000 new manufacturing jobs added nationally in the period.

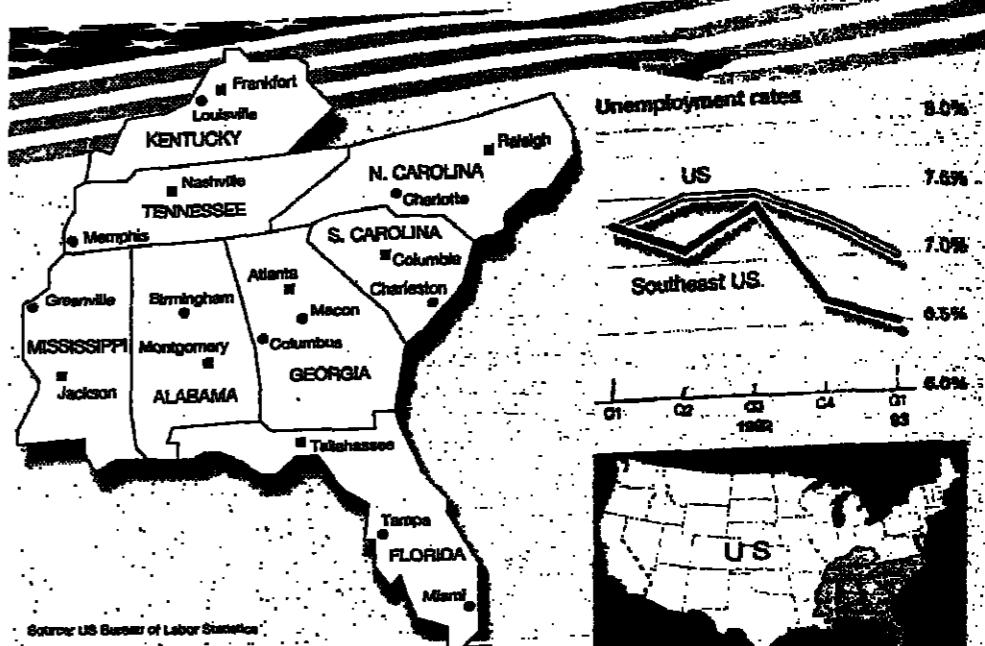
The South-east's employment gains earlier this year were not just a fortuitous blip. The trend appeared to continue through the second quarter, according to Mr Donald Ratajczak, chief of the economic forecasting centre at Georgia State University. He said that, unlike the nation, which struggled at an overall economic growth rate of only 1.6 per cent during the second quarter, the South-east expanded at about 3 per cent.

The South-east's comparative prosperity is a feature of the unusually slow and very uneven national recovery, according to the Conference Board, the New York-based business think-tank. The organisation says that, unlike past, more robust recoveries, this one lacks a federal fiscal stimulus that helps the economy across the board. Consequently, "divergent regional trends are dominating the economic landscape."

The sharp differences in regional fortunes has led many to ask why some areas are prospering so disproportionately. Aside from the South-east, the Rocky Mountain states and the Mid-west have also fared relatively well since the recession of 1990-1991.

In the South-east, where job growth is strongest, analysts say that a diverse economic base is what has helped most.

The region has a substantial amount of manufacturing in auto assembly, transportation equipment, building materials, home furnishings, textiles, chemicals, and food processing. It has also been less dependent on military contracting than



Source: US Bureau of Labor Statistics

The Southeast's record on jobs

other areas being hit with defence industry shrinkage.

The region, especially the Carolinas, has been a magnet for foreign manufacturing investment because of relatively low production costs and wages. Service employment, up strongly, is also fairly well spread among banking, insurance, retail, communications, transportation, biotechnology, and other sectors.

But the region's exceptional growth is in large measure being fuelled by construction. According to Mr Thomas Cunningham, chief regional economist at the Atlanta Federal

Reserve, it has a concentration of the industries that benefit most from the early stages of recovery.

The region's building materials, textiles, furniture and white goods sectors have all been boosted by a nationwide recuperation of the housing market.

The South has in fact led the surge in new home buying, thanks partly to migration from less prosperous regions. In addition, rebuilding after Hurricane Andrew last year in Florida has helped lift regional construction businesses.

Mr Cunningham also points out that, while the South-east is faring better than most other areas on job growth, the national figures on employment gains are being brought down by large job losses in just five big states, California, New Jersey, Connecticut, Massachusetts and New York.

Nonetheless, attitudes in the South-east also seem distinct from the rest of the nation. Consumer spending has been outpacing the nation as a whole. Even the political mindset appears to be a factor: "You don't have the yo-yo effect of consumers in other parts of the country," says Mr Ratajczak. "We were never that thrilled with Clinton's victory or charmed with his policy."

Housing starts fall by 2.7%

THE US housing market is continuing to move sideways despite the lowest mortgage rates in two decades, figures indicated yesterday, writes Michael Prowse in Washington.

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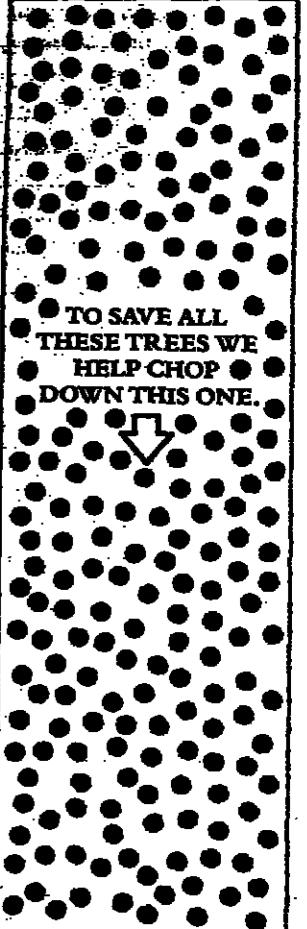
The region has a substantial amount of manufacturing in auto assembly, transportation equipment, building materials, home furnishings, textiles, chemicals, and food processing.

It has also been less dependent on military contracting than

long-term financial commitments because of doubts about job security.

The weakness last month was concentrated in the Midwest, where building activity was adversely affected by flooding, and in California where economic recovery has been slow to take hold.

Starts rose modestly in the northeast and south. Building permits were more encouraging, rising 2 per cent last month and by 4 per cent in the first seven months relative to the same period last year.



Tropical hardwood trees are more valuable to loggers than other trees in the rainforest.

High prices for hardwoods ensure that loggers have no qualms about destroying other trees that stand in their way.

So a WWF project in Costa Rica is researching ways of fell a tree without bringing down several others around it. And how to remove it without bulldozing a path through the surrounding trees.

If the rainforest are used wisely, they can be used forever. Help WWF prove this in rainforests around the world, by writing to the Membership Officer at the address below.



World Wide Fund for Nature (Formerly World Wildlife Fund)

International Secretariat, 110 Gland, Switzerland

Dole attacks Bosnia moves as 'invitation to dictators'

By George Graham

SENATOR Robert Dole, leader of the minority Republicans in the US Senate and a possible opponent of President Bill Clinton in the 1996 presidential election, yesterday delivered a fierce attack on the UN and its role in the Bosnian conflict.

He criticised the terms of the Bosnian peace settlement now being negotiated in Geneva, calling it - in reference to Serbian President Slobodan Milosevic - "an invitation to the brutal dictator in Belgrade" to continue oppressing his own people and to launch a campaign of ethnic cleansing

against the Albanian population in Kosovo.

"It's also going to be an invitation to other dictators or would-be aggressors lurking in the shadows of the former Soviet Union. How many thugs around the world will RSVP to that invitation? How many of those thugs have access to chemical or nuclear weapons?" he said at a meeting of the National Governors' Association in Oklahoma.

Mr Dole opposed the UN embargo on arms shipments to the former Yugoslavia. Many have argued this leaves Bosnia at a disadvantage to Serbia, which has access to the arms

CONTRACTS & TENDERS

MISR HOTELS COMPANY AN EGYPTIAN SHAREHOLDING COMPANY AFFILIATED TO THE HOUSING, TOURISM AND CINEMA HOLDING COMPANY

ANNOUNCES

The sale of 16065 shares representing 51% of the shares of

MISR TOURIST VILLAGES COMPANY (Cairo - Egypt)

THE COMPANY

Misr Tourist Villages Company (MTVC) is an Egyptian joint stock company established in 1985 under law No. 159/1981. The company is engaged in developing and owning hotels and tourist projects in Egypt. MTVC's operating asset portfolio includes:-

- El Fayrouz Hilton Village, a 150 room 4 star village located at Naama Bay, Sharm El Sheikh. The village is currently being upgraded to a 5 star level and has the potential for future expansions on a land plot of 60000 sq. m. opposite the village site.
- Hilton Coral Village, a 180 room, 20 bungalows, 5 star village located on the Nuweiba beach front.

In addition, MTVC has other assets and investments in joint ventures in the tourism sector.

SALE PROCEDURES

The shares of the company will be sold through a competitive bidding procedure according to the terms and conditions of the Bid Documents and subject to prevailing Egyptian laws and regulations. Bidders may obtain from the Financial Adviser's office, (Commercial International Bank) a complete set of Bid Documents outlining the bidding procedures and requirements, including detailed information on the company. Bids for the entire amount of offered shares as well as partial bids will be accepted with a minimum bid of 1575 shares. Bidding is restricted to Egyptians only. Bid Documents are available at a price of US \$ 1500 or the prevailing LE equivalent at the purchase date. Bids will be accepted until noon on Tuesday October 12th, 1993.

Bidders interested in the contemplated transaction should address all their requests to:-

COMMERCIAL INTERNATIONAL BANK (EGYPT) S.A.E.

Mr. Adel El Labban

General Manager & Board Member

Nile Tower - 21/23 Giza Street

Giza - Egypt

Tel: (202) 3481797

Fax: (202) 5702691 or 5703172

REPUBLIC OF GHANA VOLTA RIVER AUTHORITY

ANNOUNCEMENT FOR PRE-QUALIFICATION FOR THE SUPPLY AND ERECTION OF A COMBINED CYCLE POWER GENERATING PLANT

The Volta River Authority invites applications from suitably qualified international contractors experienced in power station construction to pre-qualify to tender for the supply and execution on a turn-key basis of one Combined Cycle Heavy Duty Power Generation Plant.

The power station will be erected at Abosombo near Takoradi in Ghana.

The total generation capacity will be approximately 300 MW, 50 Hz.

The gas turbines will operate on light crude oil.

The contract will be awarded in two separate packages. Each package will include:

Package 1
► system detail engineering
► site and marine investigation
► site development
► 2 x 100 MW combustion turbine generators
► single point mooring, marine pipeline and oil storage system
► switchyard
► ancillary buildings (administration, maintenance, stores, security, etc)
► yard utility systems (fire protection, fresh water, sewers, drains, etc)
► training of personnel
► commissioning of the plant.

Package 2
► system detail engineering
► steam turbine generator
► heat recovery steam generator
► water treatment, steam and condensate systems
► seawater inlet and discharge pipelines
► pumphouse
► water treatment
► commissioning of the plant.

Financial support for the project has been requested from International Development Association, European Investment Bank, Commonwealth Development Corporation, The African Development Bank and others.

Prequalification applications must be on the basis of the prequalification document which will be available on request from Acres International Limited offices against the non-refundable sum of US\$ One thousand (\$1,000) effective Wednesday, August 18, 1993 at the following address:

Acres International Limited, 5259 Dorchester Road, PO Box 1001, Niagara Falls, Ontario, Canada - L2E 5W1
Fax No: 416-374-1157 Tel No: 416-374-5200

Deadline for returning the duly completed prequalification document with all relevant supporting material is 12:00 noon (local time) on Friday, September 17, 1993.

In the Matter of
PROLON COMPANY LIMITED
AND
IN THE MATTER OF CYPRUS
PROPERTIES LTD

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 1st day of September 1993 to file with the Registrar of Companies, 20 Parliament Street, London, EC4A 2EY at 11.30am for the purpose of receiving a copy of the notice of voluntary winding up, a copy of the notice of appointment of the Administrative Receiver and, if thought fit, appointing a creditor committee. A creditor will be entitled to file a copy of the notice of appointment of the creditor committee if it is written to the Administrative Receiver at 100 St. James's Street, 10th Floor, London SW1A 1EQ, or to the Registrar of Companies at 20 Parliament Street, London, EC4A 2EY, or to the creditor committee if it is written to the creditor committee at 100 St. James's Street, 10th Floor, London SW1A 1EQ, or to the creditor committee if it is written to the creditor committee at 100 St. James's Street, 10th Floor, London SW1A 1EQ, or to the creditor committee if it is written to the creditor committee at 100 St. James's Street, 10th Floor, London SW1A 1EQ, or to the creditor committee if it is written to the creditor committee at 100 St. James's Street, 10th Floor, London SW1A 1EQ, or to the creditor committee if it is written to the creditor committee at 100 St

● Improved public sector deficit boosts sterling ● Equities and government bond prices at record highs

Cautious reception for lower state debt figures

By Peter Norman,
Economics Editor

BRITAIN'S public sector deficit was a lower-than-expected £1.55bn in July, but neither the UK Treasury nor Downing Street were ready yesterday to revise downwards the government's forecast of a £60bn public sector borrowing requirement for the current financial year.

Yesterday's official borrowing figures helped to boost sterling and lift British government bond prices and

UK equities to record highs as investors reasoned that the government might now be under less pressure to raise taxes in its November Budget.

A Treasury spokesman said it was still too soon in the financial year to think of revising down the deficit forecast. Downing Street officials cautioned against treating the July PSBR figure as a sign that there was less pressure on Mr Kenneth Clarke, chancellor, to cut spending and raise new revenues.

While several City analysts said

they expected the 1993-94 deficit would be less than the government's forecast, they cautioned against euphoria. "The data so far this year do not yet point to a sizeable PSBR undershoot," said Mr Michael Saunders, UK economist at Salomon Brothers International. He said he was sticking to his forecast of a £43.5bn PSBR for this financial year.

Mr David Coleman, treasury adviser at Canadian Imperial Bank of Commerce, said the figures revealed a "major improvement" in

tax revenues but saw no reason to change his own forecast of £45bn.

Financial markets had been expecting a reduced deficit of about £1.9bn last month following June's £3.97bn shortfall between government expenditure and revenues. The July 1992 PSBR amounted to £65.6bn.

July is traditionally a strong month for government tax receipts because of payments by the self-employed and of advance corporation tax. Government income was also boosted last month by £1.8bn in pro-

ceeds from the BT3 share sale, which unloaded the government's last tranche of British Telecom, the former state concern.

But figures released yesterday by the Treasury showed that government cash receipts were up only 4 per cent to £66.8bn in the first four months of 1993-94 compared with the same period last year. Cash outlays were up 7.5 per cent to £81.6bn. The Treasury reported that the cumulative PSBR in the first four months of this financial year reached £14.8bn

compared with £11.4bn in the April to July period of 1992. Excluding privatisation proceeds, the PSBR for April to July rose to £18.2bn compared with £14.8bn in the same period of last year.

The pound closed in London at DM2.525 yesterday, a gain of 2 pence on the day. Part of its strength reflected profit taking in the D-mark and expectations of favourable news about UK retail price inflation today. The FTSE 100 index closed at 3,025, up 16.7.

Britain in brief



Strike action threatens mail service

Further disruption is threatening Britain's postal services despite yesterday's settlement of the two-week-long dispute by Royal Mail staff in Cardiff.

A strike ballot of 1,100 postal workers on Merseyside is being prepared in protest at a threat by local management to go ahead next month with cuts in full-time delivery jobs as part of a plan to reduce costs by 5 per cent.

The union fears this will lead to a loss of a quarter of existing full-time jobs at Merseyside's 32 postal delivery offices if the Royal Mail introduces part-time staff to carry out second deliveries.

This is the latest sign of unrest among staff as the Royal Mail presses ahead with its quality of service scheme designed to increase efficiency in the face of competition.

An internal Royal Mail management document obtained by the union reveals that present jobs can only be safeguarded by raising productivity performance in deliveries. It warns "our competitors such as Securicor, UNT, DHL and other private operators have found ways round our legal monopoly".

Foundation for Crown Agents

The privatisation of the Crown Agents, the government-controlled procurement, technical and financial services agency, will allow the organisation to operate as an independent foundation rather than be sold to a controlling company.

The move is intended to free the agency to pursue a wider range of business, operating as a private-sector entity while maintaining the reputation for impartiality and integrity that has made its services attractive to leading aid agencies such as the World Bank and to national aid programmes such as those of Japan or the European Community.

Privatisation of the Crown Agents, which employs 650 people, has been under discussion since December.

Bank to advise Underground

London Underground has appointed Hambros Bank as an adviser on raising private sector funding.

Hambros is to "consider the feasibility of the private sector funding opportunities that the Underground and London Transport have already identified" and "suggest possible further opportunities for private sector involvement".

Editorial Comment

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Ford deal for Lucas venture

A joint venture between automotive and aerospace group Lucas Industries and Sumitomo of Japan has won a \$30m-a-year contract to supply disc brakes for two of Ford's main North American car models. Ford's Taurus and Mercury Sable models will use the components produced by Lucas Sumitomo, a joint venture based at Lebanon, Ohio.

Export officials protest at cuts

Staff in the Eastern Europe department of the Export Credit Guarantee Department took industrial action yesterday as part of a continuing campaign in protest against a proposed 25 per cent cut in staffing levels.

The action in the eastern Europe department, which may continue for several days, follows a one-day strike throughout the department by members of the two civil service unions - the NUCPS and CPSA - on Monday. The ECGB said businesses were unlikely to face disruption as a result of the action.

Thames plans new channel

Thames Television has announced the launch of a new satellite and cable television channel, called UK Living, which will start broadcasting on September 1. The move extends Thames' broadcasting alliance with two of the dominant forces in cable communications, the US companies Cox Enterprises and Tele-Communications Inc.

Labour plans payroll levy to pay for training

By Kevin Brown, Political Correspondent

A FUTURE Labour party government would impose a levy of up to 1.5 per cent of payroll costs on companies which failed to comply with training guidelines, Mr Gordon Brown, the opposition party's chief finance spokesman, said yesterday.

The levy, intended to help pay for a major upgrading of government training programmes, compares with earlier plans for a maximum levy of 0.5 per cent on all companies.

The revised proposal emerged in a paper produced for Labour's annual conference next month, in which Mr Brown further distances the party from its 1982 election manifesto pledges to redistribute wealth.

Promising to cut taxes "if I can", Mr Brown confirmed the Labour leadership's determination to discard the party's traditional image. "Labour is not against wealth, nor will we seek to penalise it," he said.

Mr Brown said the revised training proposals were intended to encourage companies to develop their own training programmes, rather than rely on the government.

There are a large number of companies which are failing to make the training investment which is necessary. That is not only harming the country as a whole, it is harming those companies which are prepared to make the investment because they are finding that their trained workers are being poached," he said.

The revised proposal is based on similar schemes operating overseas in countries such as France, Australia and New Zealand. Labour officials are believed to have concluded that the amount raised through the original scheme would have been insufficient to finance a worthwhile training programme.

The proposal was dismissed as a "distraction" by the Confederation of British Industry (CBI), which said spending on training had been rising since 1989, despite the recession.

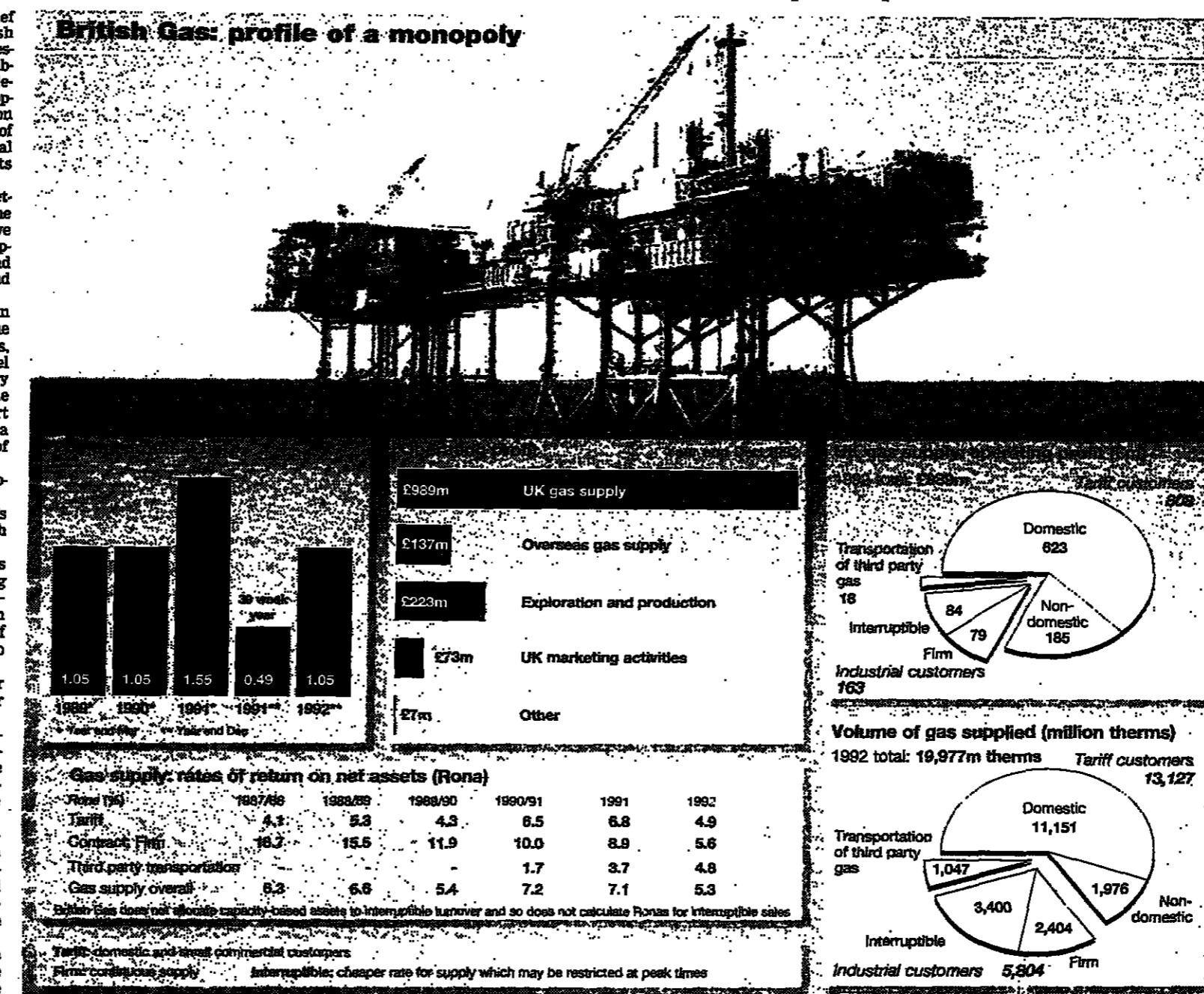
"Government regulation of this kind would just lead to a reclassification of existing activities as companies tried to comply with the rules," said Mr Tony Webb, CBI training director.

Mr Brown presented the training levy as a key component of Labour's revised economic strategy, unveiled last month, which focuses on increasing investment and competition.

Other initiatives include widening the provision of banking services by opening up the clearing system to more financial institutions, and an "industrial university" to promote reskilling.

Gas chief welcomes 10-year working framework

Deborah Hargreaves examines the main recommendations of the monopolies probe into British Gas



This cost since the development of competition will benefit them in the long run. British Gas believes shareholders should not carry the cost of splitting up the company. Ofgas, however, says shareholders who have benefited from higher prices under British Gas's monopoly should pay for divestment. British Gas, meanwhile, has warned of higher prices for some customers - particularly those using less gas - in a more competitive market. The company says a separate pipelines company could have to charge customers living further away from gas terminals more for their supply. Ofgas calls these fears "alarmist". Mr Greg McGregor, director of competition and tariffs, said he believed price rises to household customers could be minimised.

The Commission has recommended adjusting the formula governing domestic prices from next year so that consumers' gas prices should fall more slowly than would have been the case. This will give British Gas additional revenues of £300m in the period from 1994 to 1997 before more competition is introduced.

Competition will be introduced in a phased way. The Commission recommended competition be extended - on March 31 1997 - to customers using more than 1,500 therms. The limit is currently 2,500

therms. This change will add another 500,000 customers to the competitive market - 100,000 industrial and commercial consumers and 400,000 domestic.

The Commission also recognised that British Gas's trading arm may have to raise its prices when it is sold, in order to make a profit. This has angered consumer groups which say households will pay the cost of transition in the gas industry.

Package tour companies intensify price war

By Christopher Price

THE PACKAGE holiday war intensified yesterday as more travel agents and tour operators announced price cuts for 1994 season.

Thomson, the UK's biggest tour operator, announced cuts worth £50m from next season's holidays.

Mr Charles Newbold, Thom-

son managing director, warned that further price cuts could follow if the group was undercut by its big rivals, Airtours and Owners Abroad.

"We will do whatever it takes to maintain market share. I would not say I would be happy with a price war but you can't stay out of it," he said. Travel agent Charles Newbold, Thomson's managing director, said it would also

increase its share of the pre-Christmas market from 32 to 50 per cent.

Like Thomas Cook, Thomson is forecasting a big increase in tourists travelling to Spain and the Balearic Islands. Overall, Thomson forecasts that the package holiday market should return to its 1988 level of around 10m holidaymakers, against this year's 8.5m.

Roland Rudd asks Simon Weinstock, a GEC director, about the risks in following his father's example

AT THE first mention of his father Mr Simon Weinstock pulls his shoulders back sits upright in his chair and says: "If my father was not here I would not be here. I have to be quite open about that."

By his own admission, the 41-year-old scion has no obvious qualifications to be a director of General Electric Company with responsibility for acquisitions and GEC Marconi, the group's defence arm.

He is qualified neither as an accountant nor as an industrial manager. But he does have the ear of his father, Lord Weinstock, GEC's managing director.

It is this, more than anything else, which guarantees him a unique position on the board of one of Britain's biggest companies, with annual sales of £9.4bn. As a fellow director explains: "Arnold does not move without consulting Simon first."

He says he has an excellent relationship with his father. They share many interests such as a love of music, with regularly visiting the Salzburg festival and La Scala Opera House in Milan, and a passion for horse racing.

Perhaps most surprising is Mr Weinstock's contention that his father never put any pressure on him to join the company. After working at S.G. Warburg, the merchant bank, first in advising the government on rescheduling debt and then on the investment side, he thought it was time for a change.

"With a certain amount of trepidation I decided to work for GEC. My father was pleased but he put no pressure on me to join the company."

Lord Weinstock may not have pressed his son to join him, but he appeared keen that he should succeed him three years after Mr Weinstock was

appointed to the board as commercial director in 1987.

There is little doubt that Mr Weinstock would like to take over from his father, although with one condition: the institutional investors would have to want him for his job.

"I would not want to do it unless I could do it and the senior management and shareholders wanted me to do it."

Mr Weinstock, regarded by many in GEC as the leading internal candidate, warns of the difficulties of bringing in an outsider. "It would be hard for someone to come from another company to lead this one, but not impossible. Companies generally prefer to promote from within."

He is backed in this view by some key executive directors. One says: "The boss's son imposes himself more naturally." Sir Ronald Grierson, a former vice-chairman of GEC who remains on the board of GEC International, one of the

group's subsidiaries, says: "There is no prima facie reason to assume that dynastic succession is worse than any other kind of succession. I even happen to believe that, other things being relatively equal, continuation of management by the founder's family can be a good recipe."

Yet a number of the group's shareholders say there is no question of Mr Weinstock succeeding his father. A senior fund manager says: "It is unlikely that Simon Weinstock will emerge as his father's successor. It would look like a massive piece of nepotism. There is an inbuilt inclination from investors not to want him however good he is."

Another says: "No one should try and stop Arnold's ambition for his son to come boss. But I am not sure his father would want him sacrificed on the altar of GEC."

Mr Weinstock, sensitive to both views, alludes to the pos-

sibility that the top job could be split when his father, who is 68, decides to retire.

Since 1989 GEC has formed joint ventures with Alsthom of France in power engineering, Siemens of Germany in telecommunications and General Electric of the US in consumer appliances. This, says Mr Weinstock, has transformed GEC into a different company from the one his father has been running.

"A large chunk of our business is now in joint ventures and there will probably be more of this than less. In the long term the management structure may be different. We need to be flexible about it."

But Mr Weinstock is in no hurry to take over at GEC. He says while his father remains at the helm he is content with his job on the board, and he sleeps better at night knowing that he is making a contribution to the company in which he holds 31m shares.

Thames plans new channel

Thames Television has announced the launch of a new satellite and cable television channel, called UK Living, which will start broadcasting on September 1. The move extends Thames' broadcasting alliance with two of the dominant forces in cable communications, the US companies Cox Enterprises and Tele-Communications Inc.

BUSINESS AND THE ENVIRONMENT

From the outside, the Saint Ouen waste incineration plant on the outskirts of Paris resembles a newly built museum with shiny metal walls, sloping roofs and elegantly curving approach roads at the back.

Inside, the computerised control room resembles a research laboratory, well endowed with high technology.

Only the faint smell of garbage betrays the fact that this is the place where the community's rubbish ends up each day.

Built two years ago, the Saint Ouen plant incorporates the latest technology for household waste incineration.

It is run on a 24-hour basis by a crew of eight and has the capacity to burn 600,000 tonnes of garbage a year. The energy gained from the burning process is then used to heat 70,000 flats in Paris.

In the view of the Brussels-based Association of

With the advent of the single market the EC is due this autumn to adopt a directive which will set the recycling quotas for all EC member countries

Plastic Manufacturers in Europe, the modern French waste incinerator shows that burning household waste in order to produce energy is far more economical and ecological than recycling the accumulated waste.

APME has been fighting a rearguard battle to promote incineration technology in Europe.

Its lobbying efforts have increased recently as the European Commission debates

Adding fuel to the waste debate

Ariane Genillard reports on a fierce battle to dominate EC policy on the disposal of household rubbish

A packaging directive which would force the member countries to adopt similar parameters in the disposal of household waste.

The Commission is due this autumn to adopt a directive which will set the recycling quotas for all EC member countries.

Plastics make up only a small portion of the packaging found in household bins, but they have become a testing ground for legislators across Europe.

Lightweight plastics especially, such as yoghurt pots or cheese wrappers, are at the centre of a growing battle between French and German legislators who hold opposing views on the recycling-versus-incineration issue.

France argues that household waste can be incinerated before it is put on landfills.

And it has developed modern waste technology which enables the incineration to be conducted without toxic emissions.

But Germany wants the EC directive to follow its own national legislation.

Under the influence of the strongest pro-environment lobbies in Europe, Germany has adopted strict recycling laws for waste packaging which prevent incineration – this is in spite of the fact that the modern incinerators are environmentally friendly.



Burning issue: the Saint Ouen plant incinerates 2,000 tonnes of waste a day

The headache for ministers in Brussels is how to reconcile both views in its directive.

It must also set the limits for the recycling quotas and decide what pressure should be applied to meet them.

The aim of the EC directive is to curb the growing mountains of household waste which are at present dumped on landfills across Europe. As space for landfills has become scarce, awareness of its

environmental impact has increased.

But the directive must also harmonise existing household waste recycling laws in Europe to ensure that different national waste packaging laws do not prevent particular packaging forms from being sold throughout the community.

The issues have become more urgent recently amid problems with Germany's strict waste packaging law, which sets high recycling targets and forbids incineration.

Flaws in Germany's waste management scheme surfaced when the much-vaunted national recycling scheme, Duales System Deutschland, recently announced it was on the verge of bankruptcy.

German law states that only 100,000 tonnes of plastics can be recycled this year, but the

diligence of Germans in separating their rubbish and the efficiency of DSD in collecting it means that 400,000 tonnes of plastic packaging is likely for collection.

The excess rubbish has increasingly resulted in waste paper and glass being exported to neighbouring countries.

In the case of plastics, Germany's insufficient domestic recycling capacity has led either to yet more controversial exports or to equally disliked local storage of waste plastic.

This inability of DSD to recycle the small household plastic waste packagings has also intensified the debate on whether recycling should be compulsory in member countries.

According to APME, the problem with the German law is that it attempts to recycle all forms of packaging, including those containing mixed materials which are often difficult to sort from other rubbish forms.

APME says that lightweight plastic packaging should be incinerated.

In the Saint Ouen plant, for example, small plastics, which are not separately collected as in Germany, are used as fuel to burn the household waste.

But the German government is locked in an awkward position. The public perceives incineration as detrimental to the environment, even when energy is recovered.

"More than any country in Europe, Germany is suffering from the nimby syndrome – the not-in-my-backyard syndrome," says Franz Fraundorfer, a consultant in the German-based office of Arthur D. Little, the US management consultancy.

Helmut Schnurer, state secretary at the German federal environment ministry explains: "We need new incinerators but we are meeting enormous local resistance."

The government is aware, however, that modern incinerators are environmentally friendly and can make more economic sense. Incineration will, in fact, be allowed as an alternative to recycling in its forthcoming law on recycling consumer durables.

This will mean the building of new incinerators.

"Local politicians will no longer be under the influence of local pressure groups because they will be able to say they are simply obeying a federal requirement," says Schnurer.

But in the case of the controversial two-year-old packaging law, there is no turning back. Any change would represent loss of face for the government and for Klaus Topfer, federal environment minister and architect of Germany's waste management laws.

Meanwhile, the Commission's solution for the waste packaging directive could be to allow both recycling and incineration.

But this solution is unlikely to please either France or Germany.

Lobbyists are urging the City not to invest in Barito Pacific, writes Peter Knight

Campaign to fell pulp producer

The City of London had its first taste of co-ordinated environmental lobbying last week when 275 fund managers received a letter urging them not to invest in an Indonesian wood producer company, Barito Pacific.

Barito is planning a \$250m (£179m) flotation on the Jakarta Stock Exchange.

"We've been in the business over 10 years and this is the first time I've been confronted with a situation like this. It's difficult to know how to react," says Simon Fraser, investment director at Fidelity Investment Services.

The flotation, announced in early July, ran into trouble two weeks later when Salomon Brothers withdrew as lead underwriter. Salomon's decision was believed to be based on its concern about a lack of management information which it is obliged to supply to the US regulatory authorities.

Environmentalists and human rights groups want to stop the proposed expansion of Barito, one of the world's largest makers of plywood, pulp and paper. Funds from the flotation will be used to increase the company's pulp production and expand the area planted with industrial forests.

The expansion is not in the interests of the environment, large numbers of local and indigenous people whose lands have been logged by the company without consent, or, in the longer term, the process of sustainable development of the Indonesian economy," says the briefing document produced by the environmental campaigners. The covering letter is signed by 18 groups, including Greenpeace, Friends of the Earth and the Japan Tropical Forest Action Network.

Barito and its financial advisers presented its flotation proposal of a meeting in the Savoy Hotel last month. Over 200 fund managers attended and they, plus other potential City investors were subsequently sent the campaigners' alternative analysis of Barito.

The campaigners make specific allegations about Barito's logging, financial, social and political activities. Simon Counsell, a forests campaigner at Friends of the Earth, says: "We have, for example, successfully persuaded investors away from Fisons over their policy on peat extraction. We are relative novices in the use of City language, but we intend to improve," he said.

Rendell would not subscribe to the Barito issue because there was insufficient international backing.

"We have not been swayed by the environmental arguments," he said.

Counsell said campaigners would continue to target fund managers and would attempt to use the City as lever in bringing about change. He admitted the campaigners had much to learn in dealing with the City. "In the past we have, for example, successfully persuaded investors away from Fisons over their policy on peat extraction. We are relative novices in the use of City language, but we intend to improve," he said.

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ARTS

Television/Christopher Dunkley

From Highgrove to home videos

Dudley Moore's career has been a striking manifestation of the Peter Principle (which, you may recall, states that people are promoted until they reach a level at which they prove to be incompetent). As a young man, in partnership with Peter Cook, he was superb in the BBC series *Not Only But Also*. Watch any of the "Dagenham Dialogues" - if it's a good painting the eyes, or the bottoms, follow you round the room; always count railings otherwise something awful will happen - and they work as well today as they did in the 1960s. Then he was accepted as a film actor, a job where you would have to say he was, at best, mediocre.

More recently he has been used, back on television, as the presenter of didactic music series, a role in which he proved in *Orchestra!* to be embarrassingly bad. Why, then, is he now appearing in a similar series called *Concerto!*? Presumably because, in television, nothing succeeds like familiarity. The opening programme on Channel 4 on Sunday featured Michael Tilson Thomas, who showed in the recent BBC programme about Beethoven's 5th Symphony that he was such an impressive conductor/presenter, and soloists James Galway and Marisa Robles, both charming and articulate. So why did anybody think it a good idea to bring in Moore with his Goon voices and facetiousness? Presumably the reasoning is that those thickies out there in front of their sets will never accept musical analysis without the sugar

coating of comedy - and Dudley Moore is funny, isn't he? Not in *Concerto!* he's not.

The impressionists on *Splitting Image* have a lot to answer for. Nowadays we all think we know how Prince Charles sounds when chatting with his friends. Keeping your teeth gripped firmly together and speaking through your nose say "Shall we take a walk round the grinds? It's all done to Mother Thingy in the end isn't it? You know, Nature". So strong is our certainty that this is how he sounds that it came as a great surprise to find him talking only a little like that in ITV's *Survival Special* "Highgrove, Nature's Kingdom" on Friday.

True, he had a walking stick so long that he had to reach up to hold it, but generally speaking he came across as quite sane. The programme was of a remarkably old-fashioned type, close to the original Disney wildlife model, with superb pictures by Maurice Tibbles (the fox in the foreground with the rabbit sitting stock still in the background, for instance) but a fatuously condescending commentary: "Conservation doesn't necessarily mean preserving everything... spring is a busy time on the farm... the horse was domesticated by man long ago". Gosh, no, really?

Some have claimed that in *Billy Roche's Wexford Trilogy* on BBC1 the third part was better than the second and the second better than the first. To me they seemed quite consistent: all excellent. The first, set in a betting shop, was a Chekhovian lament about provincialism and the virtues of loyalty to your roots versus the attractions of escape. The second, set in the ante room to a snooker hall, while still concerned with small town mentality, looked at pecking orders, crime and hypocrisy. The third, set in the vestry and belfry of a church, featured a sexually naive sacristan, an adulterous wife and a wise innocent. They did more to make you think than an entire year's supply of glossily filmed mini-series. Let us hope that this tremendously successful transfer from stage to screen has reminded Charles Denton, BBC Television's new head of drama, that there is infinite life in studio production.

The "up" habit is spreading like couch grass through television news rooms and it should be ripped out and banished immediately. When they tell us "At least £1m was stolen" that is fair enough: it means that a minimum of £1m was

involved so that, whatever the precise figure, this was a significant event. But to say "Up to £1m was stolen", as they did on the BBC's south east regional news, is meaningless. It could mean that £999,999 was stolen or that £1 was stolen. If they mean "About £1m was stolen" they should say so. Similarly with casualty figures: "Up to 10 people were killed" is nonsense whereas "At least eight" makes sense.

The success achieved by the BBC's Community Programmes Unit (responsible for access programmes such as *Open Door*) in dishing out video cameras to members of the public and getting them to make programmes about their own lives is remarkable. *Video Diaries* has produced some of the most powerful documentaries we have seen in the last couple of years, and the current series of *Tarnage Diaries* on BBC2 on Saturdays is proving that this was no flash in the pan. Though the camera is in the subject's own hands the content does not always endear the subject to the viewer. Indeed the programmes in this series so far - made by a fatherless, bushy-headed 15-year-old mother, an astonishing Portuguese boy musician; a school-hating 13-year-old girl

motorbikes. Where a BBC camera crew would have been well prepared for Konchella's astounding finish in the 800 metres, the Germans were taken entirely by surprise, and so on. If you enjoy athletics it is all deeply irritating except insofar as it highlights the home grown excellence that we are so used to.

The time has come, if not for a complete retraction, at least for a reappraisal. When *Pandora's Box* was first shown I found the thesis in the opening episode, about attempts by Soviet Russia to run a "scientific" state, wholly unpersuasive, feeling that blame was being laid at the door of science when it should have been that of politics. I took little notice of the rest of the series, but the repeats on BBC2 on Thursdays are showing that to have been a mistake. The episode two weeks ago on the faith that was placed in DDT just after the war, then the launch of the ecology movement with Rachel Carson's "Silent Spring", followed by a new wave of blind faith in Mother Nature, was a profoundly sane programme. And although this pink newsprint may seem an odd place to be saying so, last Thursday's systematic exposé of the ineffectiveness of the "science" of economics, at least as practised in Britain since 1945, was masterly; I now look forward eagerly to tomorrow's programme about the chaos at the Rand Corporation, the first "scientific" think-tank, who believed in the balance of terror and provided Hollywood with the models for *Dr Strangelove*.

The Edinburgh Festival

Sellars kills off Aeschylus

You may not believe it on the evidence of this production, but *The Persians* is a very powerful anti-war play. First performed in 472 BC, it went back to the Athenian victory over the Persians eight years earlier. Many of the members of the first audience must have fought in the war as, it is claimed, did Aeschylus himself.

Apart from being a strong-structured piece in its own right, the play is remarkable for its sympathetic attitude to the Persians. There is no Athenian triumphalism and the horrors of war are shown from the losing Persian side.

There are some similarities with the recent war in the Gulf, although not as many as the director, Peter Sellars, pretends. For example, the Persians in 472 BC must have had reasonable expectation of winning. In the Gulf War only a fanatic could have thought that Iraq could stand up to the air power of the US and its coalition of forces. It was a different kind of contest.

Where Sellars is on stronger ground in pursuing analogies is that Xerxes, the Persian leader, survived despite the loss of many of his troops. A parallel with Saddam Hussein is thus not far-fetched and there is certainly nothing wrong with seeking to give ancient plays a modern edge.

The key question is whether the

deliberate insertion of modernity sharpens or blunts the message. We can safely assume, I think, that any audience going to see *The Persians* is going to be fairly intelligent, capable of drawing its own comparisons between warfare past and present and probably enjoying reflecting on immortality.

From an ideal production of *The Persians* - namely the original play - an audience would come away marvelling at the wisdom and foresight of Aeschylus. From the Edinburgh production the temptation, to which I fully succumb, is to curse the perversity and trickiness of Sellars. It does not add to it will make sense if you are unfamiliar with the story. Thomas Mann's masterly short novel has already been turned into a movie by Visconti and an opera by Benjamin Britten. A stage version, however, is an even bigger challenge because of the need for greater dialogue.

The production depends heavily on the writing style and the imagination.

Red Shift pulls it off by preserving what dialogue there is and distributing the narrative text among the characters. Members of the cast play several roles without

singer for his graphic description of the Persian losses. Again, the original gives some striking lines to the ghost of Darius, father of Xerxes. Here the ghost is dressed in a long white nightgown and communicates in deaf and dumb language with the words coming through a microphone offstage; they are not all the words of Aeschylus.

The production, intended as the opening theatrical showpiece of the Festival, runs at the Royal Lyceum for the rest of this week.

The only reservation about the Red Shift company's production of *Death in Venice* is how far it will make sense if you are unfamiliar with the story. Thomas Mann's masterly short novel has already been turned into a movie by Visconti and an opera by Benjamin Britten. A stage version, however, is an even bigger challenge because of the need for greater dialogue.

The production depends heavily on the writing style and the imagination.

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among the characters. Members of

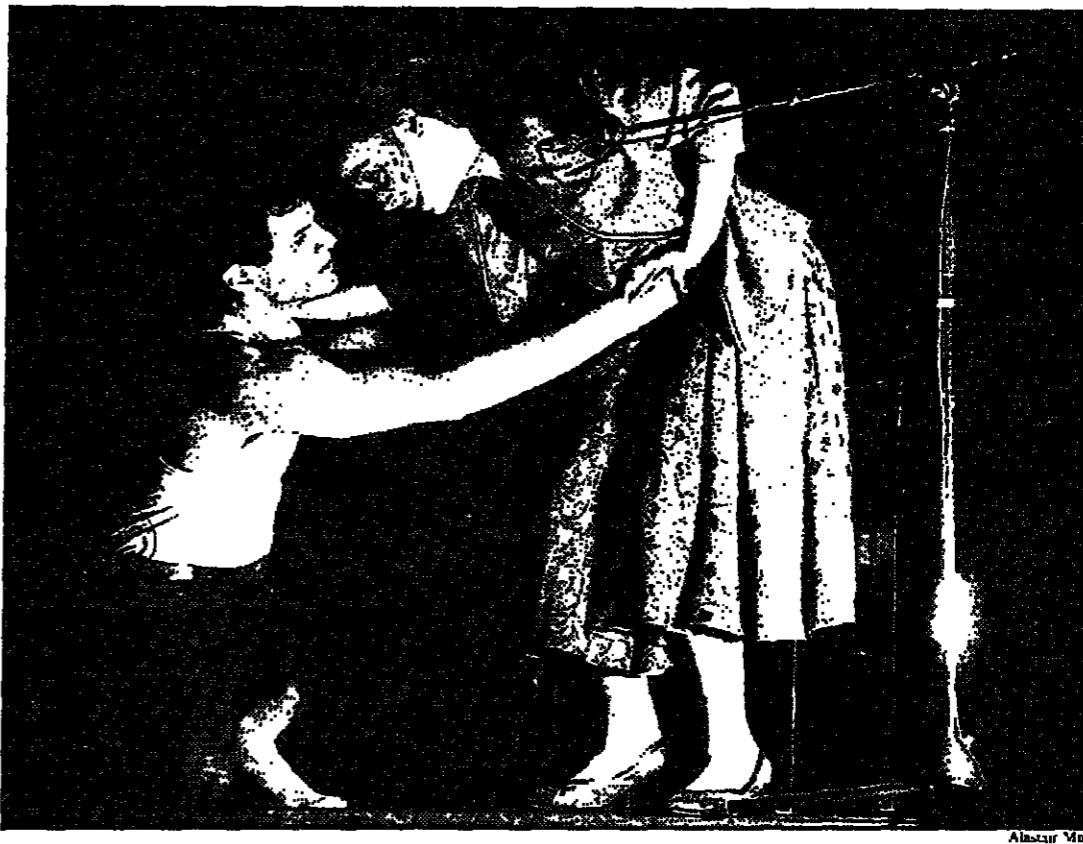
the cast play several roles without

the panoply of a full change in costume. At the same time, there is one central character, Gustave von Aschenbach, the Mann-like figure who goes to Venice, becomes infatuated with a young boy whom he scarcely dares approach, and then dies of cholera. Aschenbach is played by Michael Sheldon who captures the loneliness of the well-known writer whose very success makes him feel cut off from the rest of society. Sheldon does it with exquisite delicacy, never lapsing into sentimentality.

The company also has a distinctive style with sets: spare, but suggestive and functional. Three panels of dark and light blue are enough to show the sea and the sky outside Venice. Columns open up to allow a hotel reception desk and an altar to descend with the minimum of fuss. Jonathan Holloway directs, the design is by David Roger.

The production plays at the Assembly Rooms throughout the Festival before a spell at the Lyric Studio in Hammersmith, then a national-wide tour. It is sponsored by Saronno Amaretto.

Malcolm Rutherford



Joseph Haj and Cordelia Gonzalez in Peter Sellars' production of 'The Persians'

Alastair Macaulay

A new 'Foscari' and a concert 'Così'

By the end of this decade there will be no such thing as rare Verdi. The Royal Opera's grand design of staging all the Verdi operas in time for the centenary of the composer's death in 2001 is already causing ripples of activity away from London, where the productions of some of the early operas are being seen first.

I due Foscari is one of them - a co-production between the Royal Opera and Scottish Opera. Although widely neglected for being excessively gloomy, this is in fact one early Verdi work which British audiences have seen relatively recently, when English National Opera put it on in the late 1970s. On that occasion economy imposed an ironic twist upon the opera: painted backdrops were borrowed from Johann Strauss's comic operetta *A Night in Venice* with the result that Verdi's tragedy was played out in front of pretty picture-postcard sets.

None of that here. The production team at Scottish Opera - Howard Davies (producer) and Ashley Martin-Davies (designer) - had shut out any glimpse of Venetian canals, piazzas and watery vistas. They stress the dark, indoor drama about

the city's shady political activities with the Venetian Council of Ten meeting in secret session to pronounce harsh judgments on those who have transgressed its laws. Theirs is a Venice of austere simplicity. The same bare hallway affords access to the council-chamber and doubles as the dungeon, where prison-bars are lowered across the stage. For the councilmen it seems all rows of seats pop up through the floor, not without some mechanical hitches; coat-hangers conveniently descend from the ceiling when the councillors need to don their robes.

As in so many Verdi productions at the moment, the councillors wear everyday clothes of the composer's period, and robe themselves for duty in medieval style (as though to emphasise Verdi's choice of a 15th-century story to clothe his 19th-century political views). No matter what they wear, the Scottish Opera chorus seems to sing splendidly at the moment and the orchestra was in no less fine form. Richard Armstrong made a name for himself

early on with his Verdi conducting and this *I due Foscari* was vigorous, rhythmic, energetic. At a time when Verdi singers of calibre are hard to find, the company has not fared badly. The Chinese tenor Deng (no Christian name, easier to spell than Pavarotti) is an interesting addition to the ranks of Italian opera tenors. He is no actor, though he enjoys himself staggering about as the condemned Jacopo Foscari, covered in tomato ketchup. His singing is confident, plausibly Italianate in sound, though not in vocal mannerisms.

First-night nerves unfortunately had the soprano, Katerina Kudravchenko, wandering all over the place in pitch during her poetic entrance aria. She has the quiet, floated top notes for it, though, and enough force in a venue the size of the King's Theatre to give Lucrezia's big moments some punch. Her Italian is indistinct. The young tenor Richard Coxon made his mark as Barbaro; Nicolas Cavallier sang with firm, youthful bass tone as Loredano.

production of Tannhäuser, with a cast led by Wolfgang Schmidt, Tina Kiberg, Eike Wilm Schulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dorn's 1990 production of *Der fliegende Holländer*, with Bernd Weidt as the Dutchman and Sabine Hesse as Santa. Ends Aug 28 (0921-202221).

■ BAYREUTH

This year's festival (Aug 31-Sep 30) is a meeting point between Europe and Japan, with performances by Tokyo Ballet, New Symphony Orchestra of Tokyo, traditional Kabuki and Noh theatre and other Japanese ensembles. There are concerts conducted by Abbado, Ashkenazy, Barenboim, Maaazel, Norrington, Sanderling and Tennstedt, plus Beethoven piano recitals by Brendel and Pollini. Peter Brook brings his Paris-based company with *L'homme qui lit* (Berlin, Festspiele Karlsruhe, Budapest, Strasse 50, D-10787 Berlin, Tel 030-254890 Fax 030-254 8911).

■ HEIDELBERG

This year's open-air festival at Heidelberg Castle features productions of *Car and Pag*, *Romberg's The Student Prince* (sung in English) and Haydn's rarely staged *L'isola disabitata*. Tonight's concert by Eastman Philharmonia Orchestra features music by Vaughan Williams, Mozart and Beethoven. Ends Aug 31 (Tel 06221-583621).

■ HELSINKI

The festival, celebrating its 25th

anniversary, opens on Aug 24 with a Helsinki Philharmonic Orchestra concert featuring Karan Armstrong as soloist in Schoenberg's *Erwartung*. Esa-Pekka Salonen conducts Dieter Dorn's 1990 production of *Der fliegende Holländer*. Recitalists include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingvar Björnsgaard Dance Company, Susanne Linke Dance Company and the Avangard Ensemble, which brings classical and modern Islamic music from Turkey. Ends Sep 12 (664468).

■ BESANCON

Besançon's prestigious conductors' competition coincides with its annual music festival, which runs this year from Sep 4 to 17. Guest ensembles include the Czech Philharmonic under Gerd Albrecht, the Hilliard Ensemble, the Orchestre National de France under Charles Dutoit and the Orchestre National de Toulouse under Michel Plasson. There will also be a special Maurice Ohana commemorative concert given by Les Percussions de Strasbourg.

■ CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The final week includes a performance on Sat of Falla's *Nights in the*

Garden of Spain by Alicia de Larrocha, and a concert on Mon by the St Petersburg Philharmonic Orchestra under Yuri Temirkanov (072-538125).

■ LA ROQUE D'ANTHERON

The castle grounds of La Roque d'Anthéron, equidistant from Avignon and Marseilles, are the peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago. In tonight's concert, Nicolai Demidenko plays music by Rachmaninov, Chopin and Mieczyslaw. Other pianists featured in the final week of this year's event are Moura Lympany, Georges Pludermacher, Elisabeth Leonskaja and Bob van Asperen (4250 5115).

■ LINZ

This year's Bruckner Festival runs from Sep 11 to Oct 3. The opening performance of the Eighth Symphony will be given by the Bavarian Radio Symphony Orchestra conducted by Lorin Maazel. Other visitors include the Hilliard Ensemble with a programme of choral music by Bruckner, Part, Purcell and Cage; I Solisti Veneti with works by Respighi and Wolf-Ferrari conducted by Claudio Scimone; and Russian pianist Lazar Berman. Horst Stein conducts the Bamberg Symphony Orchestra in Bruckner's First Symphony. Philippe Herreweghe conducts La Chapelle Royale in Bruckner's Mass in E minor with wind accompaniment, and the final two concerts are given by the

London Philharmonic under Franz Welser-Möst (Brucknerhaus-Kasse, Untere Donaulände 7, Postfach 57, 4010 Linz tel 0732-775230).

■ SAN SEBASTIAN

Highlights of this year's festival, which opened on Mon, include Pier Luigi Pizzi's Monte Carlo production of *La traviata*, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ceccato, a series of organ recitals devoted to the works of Messiaen and church concerts featuring the Hilliard Ensemble and others. Ends Sep 2 (Quincena Musical, Teatro Victoria Eugenia, Reina Regente s/n, 20003 San Sebastian, Spain. Tel 043-481238 Fax 043-430702).

■ SANTANDER

This year's visitors include Anne Sophie Mutter, the Scala Orchestra with Muti, and a bevy of Russian artists - the St Petersburg Philharmonic and Bolshoi Opera Orchestra. The Kiroro Opera has cancelled its visit. Ends Aug 31 (Festival Internacional de Santander, C/Gamazo s/n, 39004 Santander, Spain. Tel 042-314819 Fax 042-314767).

■ TORRELLA DE MONTGRÍ

The festival is based in a town on the Costa Brava near Spain's border with France. The Solomon Trio gives a concert on Fri, followed by the Berlin Philharmonic Virtuosi on Sat and Jean-Pierre Rampal on Sun (0972-761098).

■ WARSAW

Despite the presence of chamber ensembles from Lithuania, Czechoslovakia and the Netherlands, this year's Warsaw Autumn contemporary music festival (Sep 17-25) has a less international look than in the past two years, apparently because of economic problems. Nevertheless, the festival continues to provide an international platform for Poland's lively contemporary music scene, with contributions from Penderecki, Lutoslawski and Gorecki (Warsaw Autumn, Rynek Starego Miasta 27, 00272 Warsaw. Tel/Fax 022 310807).

ARTS GUIDE

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Tuesday: Performing arts guide city by city.

Wednesday: Festivals Guide.

Thursday: Festivals Guide.

Friday: Exhibitions Guide.

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PERSONAL VIEW

There are widespread concerns that managed trade is coming to dominate US - and perhaps global - commercial policy. Some reviewers - including Michael Prowse in the Financial Times on June 25 - have attacked my new book, *Reconcilable Differences? United States-Japan Economic Conflict* (co-written by Marcus Noland, now senior International Economist at the Council of Economic Advisors), as supporting such an approach. Some have similarly attacked Laura Tyson's book, *Who's Bashing Whom? Trade Conflict in High-Technology Industries*, published by the Institute for International Economics last November.

Neither Mr Noland and I, nor Ms Tyson, chairman of the council, believe that trade policy measures can solve "the Japan problem". Japan's huge and growing global current account surplus must be reduced primarily by maintaining a strong yen and by restoring vigorous growth in Japan's domestic demand.

The US must correct its budget deficit and adopt domestic measures to strengthen its competitiveness, as the administration of President Bill Clinton is beginning to do.

Our writings flatly reject protectionism. We remain devoted to an open and multilateral trading system. We also believe that aggressive efforts to open the Japanese market are essential.

However, there is enormous confusion over both the meaning of the term "managed trade" and its recent history.

There are two different types of managed trade. The traditional version, usually implemented via voluntary export restraint agreements (VERs), restricts trade and closes markets. It raises prices, reduces competition and reinforces cartel behaviour. It is the most insidious form of protectionism, creating unholy alliances between shielded import-competing industries, which are guaranteed market share, and exporters, who are suddenly licensed to jack up prices and reap windfall profits.

The Reagan administration specialised in this type of managed trade. It negotiated VERs with Japan on cars, steel and machine tools. The then secretary of the Treasury, James Baker, proudly proclaimed that Mr Ronald Reagan had

Good and bad of managed trade

"granted more import relief to US industry than any of his predecessors in more than half a century".

The Clinton administration has adopted no such arrangements. Mr Noland and I flatly reject them, as does Ms Tyson.

The second type of managed trade, sometimes pursued via voluntary import expansion agreements (VIEs), aims to increase the participation of imports in protected foreign markets. It seeks to increase trade and open markets to new competitors. Implemented properly, it reduces prices and enhances competition.

The Bush administration employed this type of managed trade in several cases. It extended the Reagan VIE in semiconductors and pushed Japan into new VIEs in cars and car parts. Mr Clinton has

The judicious use of voluntary import expansion agreements can help Japanese consumers, foreign producers and the prospects for maintaining an open trading system

negotiated no VIEs but has raised the possibility with Japan.

Mr Noland and I espouse the use of such agreements to expand exports in certain carefully circumscribed circumstances, as does Ms Tyson. VIEs may be necessary in markets that deny access to foreigners through a web of opaque exclusionary practices that cannot be addressed by the usual tools of trade policy.

Mr Noland and I analysed 12 sectors of the Japanese economy, ranging from agriculture, high-technology and medium-technology manufacturing to financial and other services.

We found a pervasive pattern of exclusionary corporate practices coupled with government intervention. Some of those interventions, especially those that curbed imports directly, have disappeared but they have left a profound legacy of market closure.

The preferred response to such market closure is to iden-

tively denounce VIEs even though they seek, as US under-secretary of the Treasury Lawrence Summers puts it, to unmanage rather than manage trade.

There are, however, significant practical problems with VIEs. Any numerical target is bound to be arbitrary; it is far superior to use a range of qualitative and quantitative indicators rather than a single market share.

No government can control the outcome changes in the market, in growth rates or in exchange rates can frustrate even the most faithful compliance.

A dangerous dynamic is thus set in motion: the US administration will be attacked as soft if it fails to retaliate against an unmet target - even if all parties know that the failure had nothing to do with Japanese effort - but subjects itself to legitimate counter-retaliation if it does so.

Moreover, VIEs must be used only for temporary periods. They apply only to intermediate industrial products, not consumer goods bought by millions of individuals. They must be open to all imports, unlike the Bush VIEs on cars and car parts, which are limited to US companies and are a blatant invitation to divert sales from other supplying countries - an invitation that Mr Clinton has firmly rejected.

The problems of applying VIEs are thus formidable. They should be used sparingly and only with the utmost care by the US and Japanese governments as they pursue their forthcoming sectoral negotiations.

However, it should be clear that there is an enormous difference in principle between the two types of managed trade. It is analytically incorrect to equate both with protectionism. VIEs are clearly protectionist and should be resisted. But VIEs expand trade and may be needed on occasion. Their judicious use can help Japanese consumers, foreign producers and the prospects for maintaining an open trading system.

C Fred Bergsten

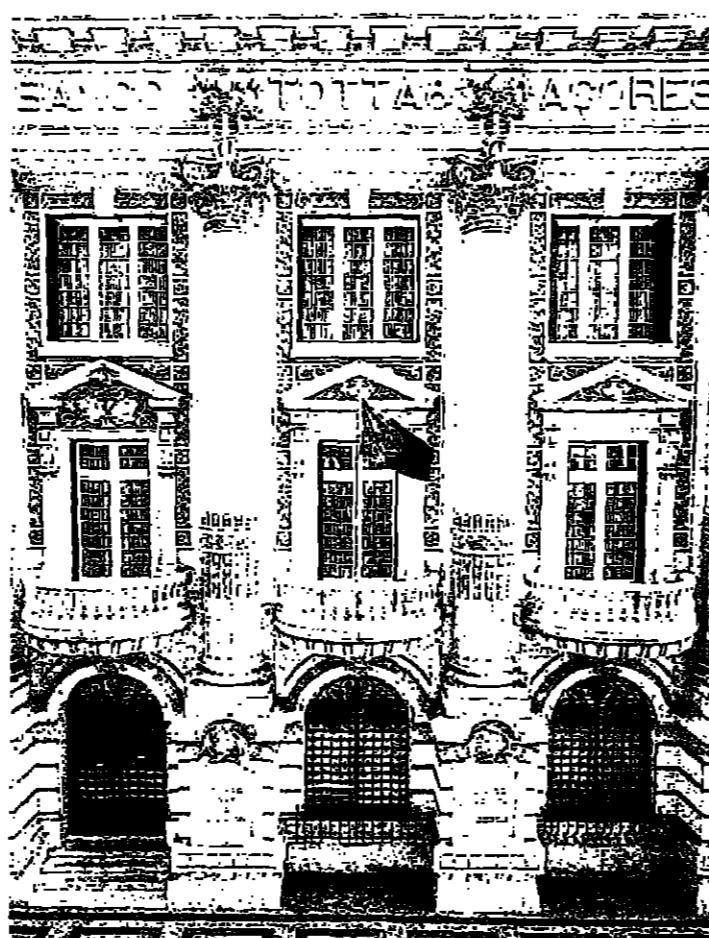
The author is director of the Institute for International Economics, Washington, DC

*Both books are available in the US and Canada through the Institute for International Economics and elsewhere through Longman

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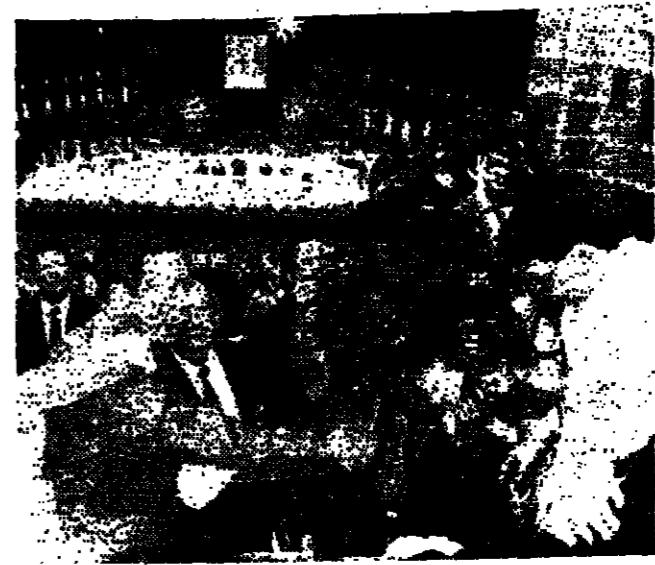
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Old guard hangs on

Alexander Nicoll and Dennis Engbarth on Taiwan's infighting



Political blows: angry delegates at the Taipei congress

lish the New Party. One of them, Mr Lee Ching-hua, son of former prime minister, said: "The old KMT is gone in the direction of money politics, dictatorial policies and Taiwan independence, while the New Party is opposed to all of these."

This week's congress has shown that their departure has not ended internal dissidence. President Lee had to give way to rebels yesterday and make concessions on the election of party vice-chairmen who are likely to be leaders of the faction harking back to the KMT's mainland origins whose influence he has been seeking to reduce.

In Taiwan, there is an additional element in domestic political struggles: the relationship with mainland China. The opposition Democratic Progressive Party has called for a formal declaration of independence from China. The KMT is officially against this, although factions within it differ on how strongly to oppose such a move. All are conscious that Beijing, for which the top long-term foreign policy goal is reabsorption of Taiwan, would view with great concern any shift which looked likely to lead to a formal declaration of independence.

Last week, six prominent members of Taiwan's parliament, attacking the KMT's corruption, broke away to establish the New Party. One of them, Mr Lee Ching-hua, son of former prime minister, said: "The old KMT is gone in the direction of money politics, dictatorial policies and Taiwan independence, while the New Party is opposed to all of these."

This week's congress has shown that their departure has not ended internal dissidence. President Lee had to give way to rebels yesterday and make concessions on the election of party vice-chairmen who are likely to be leaders of the faction harking back to the KMT's mainland origins whose influence he has been seeking to reduce.

The arguments within the party have been growing for decades. Until recent years, the KMT's right to hold power and its methods were unquestioned. Its leader, General Chiang Kai-shek, fled to Taiwan with 2m soldiers, bureaucrats and others in 1949, driven out by Mao Zedong. Their stay was intended to be only temporary, the prelude to a return to Beijing, since they regarded themselves as the rightful rulers of China. Firm government and martial law were needed because of the constant military stand-off with the mainland.

But as the years have passed, that rationale has become out-moded. Though China remains determined to

return to decreasing measures and seeing their successful implementation, it has found itself forced to backtrack several times in recent months.

Its ambitious six-year \$300bn (220bn) plan for massive improvement of the island's infrastructure has had to be delayed and scaled down amid political and financing problems. Last month, parliamentary defeat forced it to cancel a \$1bn high-speed railway project.

Though the party has long had open factions, party leaders have been accustomed to iron discipline. Now, however, they have found themselves floundering in their dealings with dissidents.

The party has also been undermined by the success of its economic policies, which have fostered highly efficient industrial companies. Independent business resent the preferential treatment afforded to companies within the KMT's own extensive corporate holding.

At the root of the KMT's problems, however, remain divisions between the "mainlanders" and Taiwan-born. Mr Lee has succeeded in putting virtually all arms of government under the control of people who, like him, were born in Taiwan. But yesterday's developments, and the formation of the New Party, have shown how difficult it is for him to exercise the mainlanders' influence.

There are few signs that the KMT leadership is taking firm action to produce new policies and internal reforms which will satisfy the party's dissidents. If it does not, it could face an growing electoral challenge from the New Party. A first test will be local elections later this year. Success for the New Party could create a three-party system representing a range of views on China, from independence to closer links, perhaps with the KMT occupying the middle ground.

The transition to a more complex democracy will be viewed closely by the west - which wants to avoid Taiwan's status-leading to eventual conflict with China - and by the island's Asian neighbours, especially China itself. Mr Ferdinand, director of the Royal Institute of International Affairs, has said: "The KMT introduced democracy, it is finding it hard to adapt itself to it. Accu-

rebsorbs Taiwan, the threat of imminent military action to achieve this goal has receded. Gen Chiang's son and successor, Chiang Ching-kuo, realised that the KMT would have to strike roots in Taiwan. People born in Taiwan have increasingly dominated the KMT, displacing the "mainlanders".

Mr Lee, who took over as president in 1988, overcame resistance from Chiang-era KMT elders to carry out political reforms including elections of the National Assembly in December 1991 and the Legislative Yuan (parliament) in December 1992. The effect has been to strengthen the power of Taiwan-born politicians at the expense of those who saw Taiwan's future bound up in that of mainland China.

The KMT has yet to face a serious external challenge to its control. But its attempt to transform itself from an authoritarian revolutionary party into an electoral machine has not been smooth. This week's congress is intended to lead the process.

But its showing in last December's parliamentary elections, when the Democratic Progressive Party - the main opposition party - won 52 seats compared with the KMT's 162, underlined growing disquiet with its policies and practices.

Though the KMT introduced democracy, it is finding it hard to adapt itself to it. Accu-

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Coal need not make electricity expensive

From Mr A J Horsler.

Sir, There was much with which I agreed in your editorial "In the pit" (August 16). But your statements that "coal is a dirty and expensive form of generating electricity", and that changing the energy market by, for example, restricting gas-fired stations, closing nuclear plants or halting imports of French electricity "would impose higher electricity costs on British businesses and consumers" cannot go unchallenged.

If new power stations are to be built, coal is at present a more expensive source of generation than gas. But why do we need new stations now when there is already surplus capacity? High-efficiency coal-

fired power stations will be forced to operate at greatly reduced output and the consumer is having to pay a return on unnecessary investment. This may well be one of the reasons behind the surge in electricity pool prices this summer, which has so disturbed consumers and Offer, the electricity watchdog.

As pointed out in the Commons trade and industry select committee report in January, the cost of electricity from existing power stations - even allowing for the addition of flue gas desulphurisation when used - is cheaper than that from many new gas-fired stations, and will become more so with the continuing decline in British Coal prices. The stimu-

lus for much gas-fired generation has been provided by rivalry between regional electricity companies and generators, rather than by underlying economies.

As to nuclear, it is hard for a coal business struggling for survival to see it implied that nuclear power, dependent for almost half its income on electricity pool prices this summer, which has so disturbed consumers and Offer, the electricity watchdog.

The attraction of imported electricity depends on the classification of power imported over the link with France as "non-leviable". This means, in effect, that wholesale purchasers of that power in the UK can afford to pay more for the

power because they are still collecting the levy on their sales, but do not need to pass it to the French. The select committee pointed out that "far from providing cheap electricity, Electricité de France has provided some of the more expensive baseload supplies".

That the government decided not to make any fundamental changes in the electricity market as a result of the coal review is a matter of record. That to have done so would have led to higher costs to consumers is not.

AD J Horsler,
marketing director,
British Coal,
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Training on job needs better image

From Mr J E Troth.

Sir, Your leader "Leaving school" (August 10) summarised the dilemma facing pupils in the 14-19 age group in the UK educational system. The changes to the national curriculum and the transformation of GNVQ into vocational A-levels will help to bridge the divide between the academic and vocational routes, but the apparent stigma of the vocational route after the age of 16 still remains.

There can be no escaping the fact that for a significant proportion of 16-year-olds staying on at school is not the most appropriate method of personal development, and the acquisition of skills is best achieved in a job with structured training leading to vocational qualifications.

The enhancement of the image of this route is just as important as the elevation of GNVQ, and an acknowledgement of the value of the apprenticeship approach by schools and government would do much to achieve parity of esteem across the whole spectrum of education.

J E Troth,
chairman,
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Wynnstay Building,
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Grant schools are audited properly

From Mr David Walsh.

Sir, Your article "Funds at risk in opt-out schools" (August 12) outlined the criticisms of Sir David Cooksey, chairman of the Audit Commission, over the audit arrangements for grant-maintained schools.

My company has been involved in the grant-maintained schools sector from early on and we currently act as auditors to a number of such schools. In every case, we have gone through the rigorous selection procedure set down by the Department of Education. Once appointed, our terms of engagement are definitively set out in a letter of engagement detailing the respective roles and responsibilities of the auditors and the governing body. We are

appointed not by school staff but by the governing body of the school. I believe that this provides the independence that Sir David claims does not exist.

I also take issue with Sir David's claim that personnel within grant-maintained schools are unfamiliar with handling public finances. Invariably the schools have a history of setting and operating their budgets and controlling and recording income and expenditure within their local education authority. On incorporation, grant-maintained schools are funded directly by the Department of Education; it seems that Sir David considers that local authority funds to be less "public" than those of central government.

The work of the independent

registered auditors is also subject to monitoring by their regulatory bodies. I object to Sir David's implication that the Audit Commission is more likely to detect misuse or misappropriation of funds than the independent sector.

Finally, if Mrs Ann Taylor, shadow education secretary, had taken the time to familiarise herself with the audit requirements issued by the Department of Education to all grant-maintained schools she would have known that they are indeed answerable to statutory audit procedures.

David Walsh,
manager,
grant-maintained schools
department,
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Kent BR6 8QE

posts. I speak from experience, having been a professional interim manager for five years with a continuing flow of projects.

Smaller and medium-sized companies could probably benefit from this resource to speed up recovery. But it is also up to independents to market themselves and seize such opportunities.

Richard McKeown,
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Middlesex UB8 1LJ

massive structures and now lean and fit, are reorganising tasks into part-time or ad hoc projects and are turning to networks of independent specialists and/or leased executives for help. In some cases those specialists are former employees now operating independently and available for hire.

There are a lot of motivated quality people in the market place, ready to tackle short-term projects, fill temporary gaps or take on part-time

FINANCIAL TIMES

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Wednesday August 18 1993

The MMC and British Gas

YESTERDAY'S Monopolies and Mergers Commission's reports on the UK gas market are in some ways more radical and in some ways less radical than expected. The commission has been more radical in recommending a break-up of British Gas, but less radical in proposing that the company's domestic monopoly not be abolished until early next century.

The overall thrust of the two reports, which aim at a more competitive gas market, seems about right. Although British Gas has certainly improved value for money and customer service since privatisation in 1986, much remains to be done. The company is still overstaffed, while its monopolistic culture remains strong. Greater competition will not only give British Gas an incentive to become more efficient, but also give customers a choice.

Nevertheless, some of the commission's detailed recommendations are open to question. First, the proposed timescale for abolishing British Gas's monopoly seems too leisurely. The company currently has a lock on all customers using less than 2,500 therms a year. The commission thinks this figure should be reduced to 1,500 therms in 1997 with further liberalisation postponed for another three to five years.

The reason for the delay is that the commission has been persuaded by British Gas's argument that a free-for-all could cause problems in balancing supply and demand through the pipeline system. This, it argues, would not only inconvenience customers but could lead to gas explosions.

Safety argument

While this safety argument cannot be ignored, a solution could surely be found in less than seven to nine years. The modest reduction in the monopoly proposed for 1997 will bring the benefits of competition, currently enjoyed by business customers, to only 500,000 of British Gas's 1.8m domestic customers. Customers, who can already choose their telephone company and who by 1998 will be able to pick their electricity supplier, will wonder why they are denied choice in gas.

Second, the form of break-up advocated by the commission may not be ideal. It wants British Gas's trading arm - responsible for selling

Nigeria's choices

FOUR TIMES, President Ibrahim Babangida, Nigeria's military leader, has postponed a handover to civilian rule. Yesterday he continued to vacillate, saying that he had told his army colleagues he was prepared to resign, but giving no indication of actually doing so. Meanwhile his speech failed to provide details of the interim government he promised Nigerians when aborting the presidential poll last June.

The sooner the general goes the better, and international and domestic pressure must make him choose one of two options. In theory, the most honourable would be to respect the result of the June election. Unofficial results gave clear victory to Chief Moshood Abiola. Flawed though the process was, it offered one way back to civilian rule. If the general cannot accept that, he has another escape route. His offer of an interim government could win support, if he retired leaving effective power in the hands of a new civilian administration.

Western governments can play some part in forcing him to

ing gas to customers - to be split from the rest of the business to ensure fair treatment for rival trading companies which have to send their gas through the company's pipelines. The commission argues that a complete separation was necessary. The less radical option of putting Chinese Walls between the pipeline and trading businesses would, it believes, still allow British Gas to show favouritism to its in-house trading company. And although break-up would have its costs, they would be outweighed by the benefits.

Break-up costs

Nevertheless, if the one-off costs of break-up are to be incurred, a preferable option may be for the pipeline business rather than the trading arm to be divested. This would ensure fair access to the pipelines not only for rival trading companies but also rival North Sea gas producers. The commission seems to have rejected this approach on the flimsy grounds that British Gas needs to be a large integrated pipeline and production company to compete in world markets.

In deciding whether to accept the commission's recommendations, ministers will have to answer some awkward questions. Are they prepared to see an end to the system under which all domestic customers pay the same for each unit of gas? Unbridled competition could lead to prices going up for people who use little gas, such as the elderly, and those living in remote rural areas. Although heavy users and city-dwellers should benefit from competition, the government may feel uncomfortable if vulnerable groups end up with higher bills.

Who should pay for the costs of divestiture? The commission has recommended that the costs are passed through to customers - a proposal that pleases British Gas. But the public will be rightly concerned if shareholders, who have already done well since privatisation, seem to benefit at the expense of customers.

Quick answers are not likely. Nor are they desirable since most interested parties will not have access to the commission's full reports until next month. But the pro-competitive stance of these reports is the right one: action should follow.

Mr Michael Heseltine, UK secretary of state for trade and industry, has had plenty of holiday reading heaped on him by the Monopolies and Mergers Commission. But while yesterday's 2,000-page report contains a clear set of recommendations on how to deal with the monopoly of British Gas, he now has to judge whether they are politically acceptable.

In this, he will have to weigh the government's deep-seated commitment to greater competition against the disruption that is bound to accompany the largest company break-up seen in the UK. There will be implications for domestic gas prices - always a highly sensitive subject - and for the wider energy balance where the future of coal is already at stake.

Above all, he and his ministerial colleagues are keen for a solution that brings to an end the bitter squabbling between British Gas and its regulator, Ofgas, which has overshadowed the company since privatisation in 1986, and which triggered the monopoly inquiry in the first place.

The clarity of the commission's report is both its strength and weakness. It is forthright about the anti-competitive effect of British Gas's dominance of all segments of the gas market, and about the remedies that are needed. British Gas must be made to sell off its supply business, and barriers must be lowered to allow more competitors to enter the market to supply households and other small consumers.

Mr Graeme Odgers, commission chairman, said the present structure of British Gas's business "is unable to provide the necessary conditions for self-sustaining competition".

The report is also a carefully documented document. It sets out a timetable of events extending over nine years in a logical progression, leading from today's highly regulated environment to one in the year 2022 where the gas market is totally free. But some events are also designed as counterweights to others to keep disruption to a minimum. Thus, British Gas is allowed various price benefits to compensate it for the dismantling of its monopoly.

However, the commission's craftsmanship also makes it harder for Mr Heseltine to play around with the recommendations. If he only wants to accept part of them, or tries to change them, the whole package risks falling apart, rather like a Chinese puzzle.

Will he, for example, accept the most dramatic recommendation that British Gas be made to divest its trading activities by 1997? This goes much further than most observers had been expecting because of the huge costs and practical difficulties in dismantling an industry of this size. It even exceeds the demands contained in a special report prepared by a number of British Gas's would-be competitors and Coopers & Lybrand. They

called for the separation of British Gas's activities into subsidiaries rather than a complete break-up.

Logic, insofar as it is any guide, suggests that Mr Heseltine will agree to a break-up. The government is keen to stimulate competition. It has also been bombarded with criticism for transforming a string of utilities - from British Telecom to the electricity generators - into something approaching private sector monopolies. The monopolies commission gives it the opportunity to correct the problem in one sector.

Mr Heseltine could still opt for the lesser course proposed by the Coopers report. But the commission is emphatic that this would not achieve the desired objective of creating true competition. It also asserts that the cost of break-up - £20m annually - is less than British Gas has been warning of, and would in any case be offset by lower prices as a result of increased competition.

He also faces some tricky issues

and who would supply the disadvantaged segments of the population?

If the commission report has a

weakness, it lies in its failure to address these difficulties. "These are matters for the regulator," Mr Odgers said yesterday.

It would be easier for Mr Heseltine to deal with the commission's proposals if the government was not already embroiled in controversy over the imposition of value-added tax on home heating, and the long-running row over the run-down of the coal industry. Both these issues have shown that there are few better ways that the government can star public ire than by interfering with the energy industry. It was already clear yesterday that the Labour party is ready to pounce on any move which suggests that little old ladies might be left shivering in the cold.

There is one way Mr Heseltine

could modify the recommendations to make the package as a whole

more politically acceptable. The commission took the view that the costs of the restructuring should be loaded on to the consumer rather than British Gas's shareholders. This was because it believed that the company's profitability should be enhanced to enable it to attract investment - and presumably win British Gas's support for the package and help it fatten up the trading business for divestment. Mr Heseltine could redirect a portion of these costs on to British Gas itself, which would have the double advantage of keeping prices down for the consumer and ensuring that costs were being shared.

Apart from the consumers and shareholders, a third constituency that needs to be catered for is the group of potential competitors. Unless the arrangements are sufficiently attractive, they will not participate and the whole exercise will fail.

With its forthright emphasis on opening up the market, the report went down well with this group yesterday. Mr Edward Trafford, marketing director of Mobil, one of the largest suppliers of gas from the North Sea, commended the commission for "good thinking". "They put British Gas on a level playing field. The timetable might be a bit faster but at least they've shown us the horizon we're heading for."

For British Gas itself, the report marks the beginning of a period of deep uncertainty, both over Mr Heseltine's intentions and, assuming he accepts most of its recommendations, the future of the gas business as it settles into its new shape. The hazard it faces is that Mr Heseltine will take the politically easier route of accepting only those parts of the report that profit the consumer without giving British Gas the countervailing benefits.

However, it seems unlikely that Mr Heseltine can afford to be too selective as he pores over the recommendations. The question of whether more competition needs to be injected into the gas market is hardly at issue any more. The report has identified the two main defects of the gas business: the conflict of interest inherent in British Gas's control of all aspects of gas supply and transportation, and the effect of the lack of competition on prices and service standards.

The question has now moved on to how best to deal with these defects. The Department of Trade and Industry was being studiously uncommunicative yesterday about its views on the report. But ministers have already indicated that they want a "manageable" solution to the British Gas problem. By this they mean an outcome that satisfies most of the concerns of most of the interested parties. That is no small task. But the commission's report has clarified many of the issues in this most complex of monopolies, and pointed to the possible answers.

A lull in creative tension

Deborah Hargreaves on the outlook for the regulator

commission recommended.

Mr Graeme Odgers, chairman of the commission, said he believed that the regulatory system was fundamentally sound, though "there have been problems with rather confrontational relationships". But, in future, the closer concentration of Ofgas on the technical aspects of the pipelines company should reduce the element of acrimony.

"It is very important to say that the regulatory system has been given a clean bill of health by the commission. British Gas had been pouring a huge amount of scorn on us," said Mr McGregor.

Ofgas welcomes the chance to develop a relationship with a separate pipelines company - which is what will be left of British Gas when its trading activities have been divested after March 1997. Mr McGregor said he relished the idea of working with the company to set

up a regulatory regime, rather than working against it as now.

Sir James has implied that British Gas's top management is not up to the job of taking the company into a new competitive marketplace. British Gas has sometimes been caught on the hop, as when Sir James called on the company to cut its prices to household customers in an early-morning radio programme last year.

"With the changes at the top of Ofgas and British Gas, I think it provides an opportunity for a constructive relationship to be built," said Mr Cedric Brown, chief executive at British Gas.

But already hints of future tension have slipped into the more competitive noises emanating from both the company and the regulator. Ofgas wants to see competition

introduced for household customers more quickly than the commission has proposed. It believes that many of British Gas's fears of price rises for small users, and other penalties of a freer market, are "alarmist".

In addition, the regulator is unhappy about suggestions by the commission that the consumer should foot the bill for the costs incurred in selling off British Gas's trading arm. Ofgas is prepared to push hard for shareholders to bear this burden, since it is they who have benefited from monopoly prices - higher than if the market were competitive - since privatisation.

The commission has also trustingly left the details for the introduction of competition into household supply open to negotiation between Ofgas and British Gas. This is an area that could prove contentious since views differ greatly. Sir James's successor will need patience and tolerance if he or she is to remain in harmonious relations with British Gas.

Shipyard humour

■ Over the years John Selwyn Gummer, Britain's environment minister, has been called everything from a crystallised chirpybo and solemn-visaged pipe-squeak to a born head prefect. But until now no one has ever dared to call him a "drittsekk", in public at least.

However, Norwegian environment minister Thorbjørn Berntsen has no such hang-ups. Berntsen, 58, who used to be a ship's plumber before he took up Gummer's trade, was addressing a pre-election rally when he uttered one of Norway's more common swear words, which apparently translates into something very vulgar, to describe his opposite number in England.

The Norwegians are particularly upset by British emissions of poisonous gases which fall as acid rain in Norway, killing forests and polluting lakes. But there is more to it than that. Berntsen, not known for his environmental sensitivities until he got his job, obviously does not like Gummer. But unlike his counterpart Labour MP in Britain, he is not afraid of saying so.

Yesterday Berntsen admitted that he could probably have said the same using somewhat different words, but "I usually say things directly so that people understand what I mean". And whereas lesser

political figures might have toned down their comments yesterday, the minister was showing no signs of being cowed by the rising diplomatic storm. He told the state radio station that Gummer was one of the "most arrogant people" he had ever met.

The British embassy in Oslo said it was regrettable for ministers to use such language, but it seemed that "Mr Berntsen has been expressing himself in his usual forthright way".

But John Gummer won't stoop to calling Berntsen a whale-murderer.

Containment

■ Tiphoo's finance director, Rodger Brookwood, walked the plank yesterday - a move thoroughly well-acted, as has become the wont of the appropriately named company.

Nothing surprising in that, given the catalogue of recent financial disasters. But why did he not go at pre-lime time in July - surely something else has not gone wrong? And why is he being replaced by his deputy, Andrew Chandler, who has been there since 1990 and so is not new broom.

The answer is probably that Tiphoo, shuddering under gearing of 470 per cent, could scarcely allow itself the luxury of a lengthy executive search, even if it thought it could lure the right person. And Chandler is by all accounts a

aged between 25 and 45 from socio-economic classes C1, C2 and D. "What do women in the 1990s want?" asks an enthusiastic Paul Styles, on secondment from KPMG Peat Marwick. "They want reality, they want romance, to get in touch with their better feelings."

But what do they get? Reruns of BBC TV chat shows; US soaps and dramas; a new game show featuring blithering couples; and an item called *Polly on the Trolley*, with prizes.

Comic turn

■ US ambassadors to Mexico are in the habit of stirring things up, but has Jim Jones, who is stepping down as chairman of the American Stock Exchange to take up the top diplomatic post in Mexico, set a record?

Even before he had set foot in the country, Jones was heard agreeing to check figures on drug hauls as well as to broach the ticklish question of electoral fraud. That may have satisfied his interlocutor during confirmation hearings, right-wing republican senator Jesse Helms, but the nationalist Mexican press immediately branded Jones an interloper. Even the normally sedate *Excelsior* newspaper urged his replacement.

Jones, a former democrat congressman from Oklahoma, complains that he merely said yes to Helms's leading questions and was misunderstood. Still, if he is to avoid the fate of John Gavan, the former movie star appointed Mexican ambassador in 1981 by Ronald Reagan, he had better smarten up his act.

Gavan's willingness to break all the rules of diplomacy went down well with the likes of Helms, but his period in office coincided with a low point in relations between the US and its important neighbour. Gavan so incensed the locals that the Mexican press suggested that Cantinflas, the comedian who made his name in *Around the World in 80 Days*, should be sent as Mexico's ambassador to Washington.

Jones the Joke

■ Entering the Pearly Gates, Mrs Jones is anxious to enlist St Peter's help in finding her late husband. On being told his name is Dai Jones, the saint sighs. "We have hundreds by that name," says he, could she perhaps be a bit more precise? Was he, for instance, Jones the Post or Jones the Grocer? Mrs Jones was unable to oblige.

"Funny enough he never had a nickname," "Well," said St Peter, patiently. "Can you give me any other sort of detail?"

After a little thought, Mrs Jones related how her husband had always said he would turn in his grave were she to be unfaithful to him when he was gone. "Aha," cried St Peter. "That must be Revolving Jones."

Living down

■ UK telly-addicts rejoice! Next month brings a brand new 20th channel, if boredom is setting in with the other 19. A paltry selection, perhaps, compared with the 150 on offer in New York, but this one is worth waiting for. UK Living is aimed at women



Brookwood

Modest growth and higher inflation seen Australia forecasts \$11bn budget deficit

By Alexander Nicoll, Asia
Editor, in London

THE AUSTRALIAN government yesterday forecast a record \$A16bn (\$11bn) budget deficit, moderate economic growth and higher inflation in the first budget since it won re-election in March.

Measures in the budget for the 1993-94 fiscal year contained few surprises because most, including cuts in personal tax rates from November, had been foreshadowed during the election campaign. A cut in the company tax rate from 39 to 33 per cent from July 1 had also been signalled.

However, Mr John Dawkins, federal treasurer, announced an immediate increase of one percentage point in all wholesale sales tax rates, and a further one point increase from July 1993. He increased taxes on petrol, alcohol and tobacco and broadened fringe benefits subject to tax to include entertainment spending, club fees and travel expenses.

The government plans to cut

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defence spending and to tighten social security payments and health rebates.

Mr Dawkins said the budget would provide a \$A2bn stimulus to the economy in order to create jobs. However, he forecast no significant fall over the next year in the 10.7 per cent unemployment rate.

The fiscal challenge is to continue over the next year to encourage economic recovery and job growth, while setting in train medium-term adjustments to significantly increase public-sector saving," he said.

The budget deficit was forecast to rise to \$A16bn in the coming financial year from \$A14.5bn in the year ending June 30, 1993. This will force the government to find new funding of \$A21.9bn compared with \$A20.3bn.

Mr Dawkins said the budget deficit would be reduced to \$A6.8bn in 1996-97, partly by

deferring a second round of personal tax cuts.

He forecast the economy would grow at an average rate of 2.75 per cent during the next financial year - only a slight increase from 2.5 per cent in the year nearly ended - but that the rate would accelerate to more than 3 per cent in the second half of the year.

Consumer price inflation would rise to 3.5 per cent from this year's 1 per cent, partly as a result of the indirect tax increases and of the fall of the Australian dollar, which dropped to a record low on a trade-weighted basis in June. The current account deficit was expected to grow to \$A16bn from \$A8.3bn.

Mr Dawkins said the budget established a four-year framework which would enable interest rates and inflation to remain low.

On Australian credit markets, however, bond prices weakened because of fears the higher than expected inflation forecast could lead to increases in interest rates.

GM diesel engine plant to be built in Germany

By Kevin Done, Motor Industry Correspondent, in London

GENERAL MOTORS is to invest DM500m (\$290m) to build a new range of diesel engines at its main Opel engine plant at Kaiserslautern, Germany, after winning agreement from trade unions on a package of far-reaching labour reforms at the plant.

The US carmaker has chosen to build the range in Germany despite the burden of German labour costs, the highest in the world auto industry.

Mr David Herman, chairman of Adam Opel, GM's German subsidiary, said the group had decided on Kaiserslautern, because of progress it had made in introducing streamlined "lean" production methods at the plant. It has won agreement for team working and the integration of production and maintenance work.

The diesel engine plant will operate for 24 hours a day for five days a week and will continue running through rest periods.

Shift changes will be achieved without any break of production, and preventive maintenance will be performed as part of normal working time on Saturdays without payment of any overtime premium.

Opel is cutting the layers of management at the plant from five to four, and the works council has agreed to work to lower absenteeism to "an internationally competitive level" of less than 5 per cent. Opel suffers absenteeism of around 9 per cent at its Bochum and Rüsselsheim plants in Germany.

The company said it believed

that with the new labour agreement "competitive manufacturing will also continue to be possible in Germany". The choice of Kaiserslautern was a commitment by Opel to Germany, said Mr Herman.

The facility will have capacity

to produce 250,000 engines a year with production starting at the end of 1995. It will employ 450 people at full capacity and will help to slow the fall in the Opel workforce at the site.

GM urgently needs a modern diesel power unit for its European car range.

It has fallen behind several of its main rivals, including Volkswagen and Peugeot, in the provision of competitive diesel engines at a time when diesels are rapidly growing in popularity. It was forced yesterday to cut the prices of its 1.7 litre Vectra and Astra diesel cars in Germany by DM1,000 per car to try to bolster sales.

Yesterday's disclosures sent the bank's shares soaring a further 11.5 per cent to SKr78.5, more than 11 times the SKr7.5 level at which they stood in April.

The authorities have managed to recover DM170m from the frauds. "The rest of it is probably outside the country," Mr Forntran said.

East German bank managers on trial over \$233m loans

By Judy Dempsey
in Berlin

TWO former managers of an eastern German savings bank went on trial in Halle yesterday charged with misappropriation of funds in one of the biggest financial scandals in Germany since reunification in 1990.

At the centre of the case is the Stadt und Saalkreissparkasse Halle, the local savings bank, whose staff granted more than DM490m (\$223m) credits during the summer of 1990 to men described by one banker yesterday as "cowboys".

At the time, eastern German banks were flush with cash after millions of east Germans had cashed in their Ost Marks for DMs.

The west German businessmen who approached the bank for loans appeared to the east German staff to be beyond reproach. The staff - young, untrained, inexperienced and lacking a command of which credentials or collateral to ask for, in spite of the size of the loans requested.

The Halle bank issued 10 loans to the west German businessmen, whose real identities have never been established. They relied on the ubiquitous *stempel* - the rubber stamp - to establish their credentials. "Letters" of recommendation with the appropriate institutional stamps were enough to persuade the staff to part with DM400m.

The Halle savings bank had experienced some liquidity problems since the frauds, but Mr Forntran said.

SE-Banken in \$660m rights issue

Continued from Page 1

credit losses fell 8 per cent to SKr5.15bn.

At the same time, net problem loans fell to SKr2.5bn, or 7.4 per cent of overall lending.

The bank's capital ratio has risen to 9.1 per cent, compared with 8.4 per cent on December 31, 1992. Although it is now comfortably above the 8 per cent minimum, the bank said the rights issue proceeds would allow it to weather further unexpected setbacks and exploit new business opportunities.

It declined to predict a profit for the full year, warning that

credit losses could total SKr11bn for the full year, just under last year's SKr12.1bn level.

Shares are being offered on a one-for-one basis at a deeply discounted price of SKr20 per share. Many of the bank's leading shareholders, including the Wallenberg family, which holds 7 per cent, have already indicated their support.

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COMPANIES & MARKETS

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INSIDE

DnB prepares for
reprivatisation

Dan Norske Bank, Norway's biggest bank, has announced a return to profit and said preparations for reprivatisation could commence this autumn. DnB's first-half net profit was Nkr204m (£27.2m), against a net loss of Nkr1.6bn last year. It cited improved net interest income, strong gains on securities due to a sharp decline in domestic interest rates and improved efficiency. Page 15

Declining margins for US shops

Two big US store chains, JC Penney and Dayton Hudson, have reported a decline in core retailing margins in the second quarter of 1993, providing further evidence that the US retail industry remains highly competitive. Page 14

High hopes for NCB president

Nippon Credit Bank is hoping that its new president, from Japan's finance ministry, will lend credibility to claims that the worst of its bad loan problems are over. Through Mr Hiroshi Kubota, the bank has begun a campaign to convince the outside world that Japanese reports of its problems are exaggerated. Page 14

Sedgwick in £144m rights issue

Sedgwick, one of the UK's biggest insurance brokers, yesterday launched a £143.7m (£214m) rights issue to fund two acquisitions. The announcement came as the group unveiled pre-tax profits up 4 per cent to £54.1m in the six months to June 30. Page 15

Strong rally for motor groups

Evans Halshaw, the motor dealing group, is looking for significant acquisitions as its trading performance improves. The Solihull-based group announced that pre-tax profits for the six months to June were £3.72m (£5.3m), compared with £1.5m. Meanwhile, Quicks, the Manchester-based motor distributor, continued its recovery with a 24 per cent rise in first-half pre-tax profits. Page 17

Kalon paints a rosy picture

Pre-tax profits at Kalon, the paints group, rose 42 per cent to £2.73m (£3.13m) in the six months to July 3. Mr Mike Hennessy, managing director, said Kalon had lifted its market share in the UK retail and trade paints sectors, though margins had fallen. Page 18

US approves Glaxo drug

Glaxo has won US approval for its ondansetron drug, sold under the Zofran trade name, to treat patients suffering from nausea that sometimes follows surgery. The approval could add more than \$200m a year to the sales of the drug by 1997. Page 18

Lithuania reverses farm output

In 1991, Lithuania started breaking up its 1,058 land collectives into 413,000 plots of no more than 3 hectares each. The generous land restitution scheme has created 104,000 new private family farms - in a country of only 3.7m people. However, agricultural production plummeted last year. "Catastrophic agricultural reforms have brought down the industry," said a former member of parliament. Page 20

Germany's top turnover

Turnover in Europe's top eight equity markets rose strongly for the second month in succession. Germany was the headline performer in turnover terms over the month, a 43.2 per cent rise. Its share price gain was slightly below average, at 5.8 per cent in local currency terms. Back Page

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Chief price changes yesterday

FRANKFURT (DM)		Milan (Lira)	
AGF	173.5 + 5.4	Falco	328 + 13
Axa	745 - 55	Finanziaria	559 - 20
Geisenheim TH	710 - 20	Grat Lyon (G)	759 - 18
Hedderg. Zem	1100 - 25	Italimex	532 - 13
Holcim	1141 - 21	Interschmelze	491 - 16
Holcim Ph	965 - 15	Schneider	775 - 24
TOKYO (Yen)		Milan (Lira)	
Asahi	16% + 1%	Kansai Gas Kog	803 + 58
Daikin	416 + 2%	Meiji Shinkin	650 + 45
ICP Penny	45% + 1%	Met. Wheel	1250 + 45
Kafu	27%	Orimic Photo	509 + 45
Dayton Hudson	67% - 1%	Tekoku Petrol	518 + 45
Global Express	30% + 1%	Falco	578 + 39
Hewlett-Packard	70% - 5%	Bio Oil & Fat	550 - 40
New York prices at 12.30pm			
LONDON (Pence)		Milan (Lira)	
Ritson	43% + 2%	Security Servs	635 + 32
Amstra	417 + 2%	Smith Beckett A	449 + 25
BICC	112 + 1%	Santander Cfd	925 + 25
Bell Bsc	12% + 1%	Tadpole Tech	245 + 24
Denon Corp	27% + 2%	UK Land	114% + 6
Evans Hollins	50% + 1%	Falco	678 + 39
Fife Indmu	60% + 1%	Smith Beckett B	640 + 32
Tiphook	55% + 2%	Welsbach	94 - 6
Paris (FF)			
Ritson	55% + 2%	Falco	678 + 39
Amstra	43% + 2%	Smith Beckett A	449 + 25
BICC	112 + 1%	Santander Cfd	925 + 25
Bell Bsc	12% + 1%	Tadpole Tech	245 + 24
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Tiphook	55% + 2%	Welsbach	94 - 6
New York prices at 12.30pm			

Hewlett's rise of 44% fails to impress

By Louise Kehoe
in San Francisco

HEWLETT-Packard yesterday reported a 44 per cent increase in third-quarter earnings, but failed to live up to Wall Street's close.

increase of 18 per cent.

"Our results are a major improvement over last year's third quarter, with profit margins up and earnings growing faster than revenue," said Mr Platt. "We did a good job of ramping up shipments to respond to strong customer demand for our new products."

Operating expenses rose only 9 per cent.

HP expressed concern, however, about a sharp rise in inventory levels, particularly in its personal computer printer group which had stockpiled parts in anticipation of a fourth-quarter seasonal surge in sales.

For the first nine months, net revenue increased 21 per cent to \$14.6bn. Net earnings increased 8 per cent to \$819m, or \$3.47 per share, from \$813m or \$3.21 per share in the same period last year. Comparisons exclude the effect of a \$32m post-tax charge last year for an accounting change on retirement benefits.

Mr Platt said that improved profitability remained the company's top goal. "Our new-product programmes are aimed at pursuing and creating revenue-growth opportunities," he said. "We will also maintain a tight focus on expenses with the goal of reducing our cost structures. In addition, reducing inventory levels is a priority."

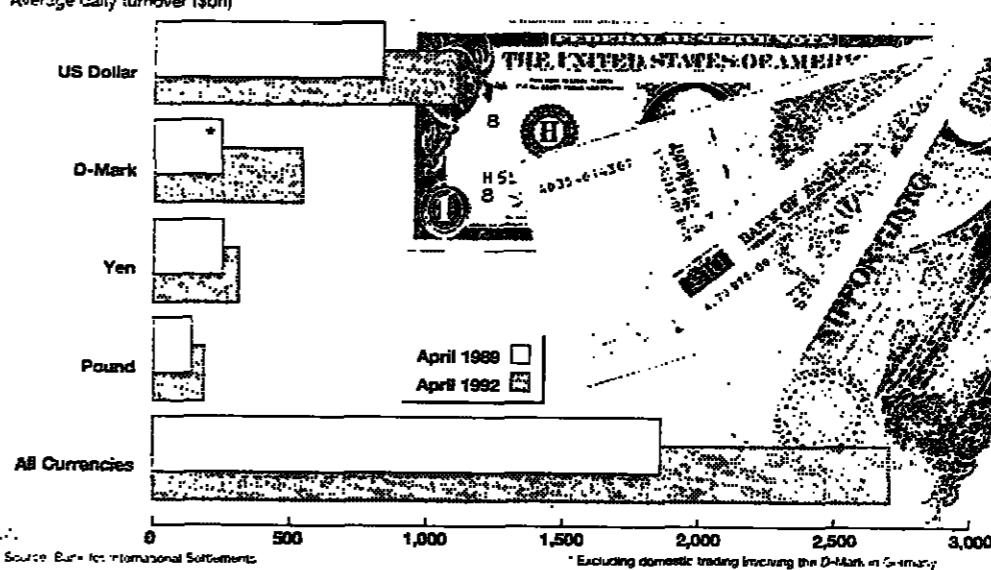
James Blitz says speculation in the ERM may be more difficult

Days of the one-way currency bet are over

Global foreign exchange turnover

Selected currencies on one side of transactions

Average daily turnover (Sbn)



Source: BIS, International Settlements. Excluding domestic trading involving the D-Mark in Germany

risk markets where speculative profits are limited.

Instead, several new phenomena in the currency market have transformed two-way price-making in currencies into a lucrative activity.

• The volumes of currency flowing across the foreign exchanges increased because of the greater activity of pension funds in international asset allocation.

The International Monetary

bonds, they protect them from volatile exchange rates.

After the exit of sterling from the ERM last year, many banks in London and New York discovered greater customer interest in their derivatives, which allow the dealer to hedge risk.

• The increased role of fund managers means that a small group of banks have the liquidity to handle the huge flows in foreign exchange, so currency business is becoming concentrated in the hands of the top 10 or 12 commercial banks in the London market.

"We are picking up the business of people we had never heard of two or three years ago," says Mr Albert Mastrand, head of sales at Chase Manhattan Bank in London.

Commercial bank dealers may have reasons to feel unsure about the future of the business. The prospect of capital controls has recently been mooted by French and Belgian politicians as a means of containing large-scale capital moves.

Implementation of those controls would dry up the fluctuation in European exchange rates. So, too, would any fast-track move to European Monetary Union. Both moves would be difficult for governments to take because of the difficulty they have already experienced co-ordinating their monetary policies.

But for the moment, currency managers can profit from daily exchange rate movements, whether they are in the thick of a speculative crisis or not.

Dealers are learning to live with

a different market, in which

exchange rates move two ways but

over bigger distances than they did

London market, also reported increased revenues, up from \$124m in the first six months of 1992 to \$188m in the first half of 1993.

A top official revealed his bank's profits were up 90 per cent on those for the first half of 1992. "These are the kinds of figures being reported by the major banks in the London currency market," he says.

What is striking about these revenues is that they came in a six-month period which saw few crises in the ERM. The punt, peseta and escudo were devalued, but these are comparatively illiquid.

Fund managers invest increasingly large quantities in overseas bond and equity markets - and they first have to buy foreign currencies from the commercial banks to purchase these instruments. The banks are living in a period of increasing turnover in foreign currencies, estimated at a global \$1,000m a day.

• Once fund managers and multinational companies have bought overseas equities and

fund reported earlier this year that cross-border equity holdings in the US, Japan and Europe had increased from \$800m in 1992 to \$1,300m in 1991.

Fund managers invest increasingly large quantities in overseas bond and equity markets - and they first have to buy foreign currencies from the commercial banks to purchase these instruments.

INTERNATIONAL COMPANIES AND FINANCE

Exercise in reassurance at Nippon Credit

The bank hopes that its new president will restore its image, writes Robert Thomson

MEI HIROSHI Kubota, the new president of Nippon Credit Bank, has an impeccable reputation as a senior bureaucrat. The bank clearly hopes that his presence will lend credibility to claims that the worst of Nippon's bad-loan problems are over.

Mr Kubota makes it clear that he was not parachuted in by a finance ministry to save the bank was collapsing. He says he took the decision himself after an approach from NCB, one of Japan's three long-term credit banks.

Through the reassuring Mr Kubota, the bank has begun a campaign to convince the outside world that reports of its problems are exaggerated, and to suggest that one reason for unwanted attention is that it has been forthcoming in dealing with non-performing loans.

NCB estimates that its own problem loans are around Y592bn (\$5.86bn), while links to ailing housing loan corporations and to three finance company affiliates have created another Y500bn in non-performing loans. At Y1,000bn, non-performing loans amount to around 10 per cent of the parent bank's total loans, but the narrow definition of problem loans in Japan has given rise to suspicions that the burden is far heavier.

One sign of financial institutions'

concerns is that the interest rate in the secondary market for five-year debentures issued by NCB has crept about 0.3 per cent above that of the Industrial Bank of Japan. The two banks issued the debentures at the same rate, but NCB's much-publicised problems have created, by Japanese standards, an unusual and embarrassing distinction between the two institutions.

Bridging that interest rate gap would be a sign of the effectiveness of Mr Kubota, who aims to reduce NCB's problem loans to zero within the next three to four years – an ambitious goal given the deterioration of the Japanese property market, the source of many of the bank's ills.

Clearing away the financial debris from the bubble era of the late 1980s – when NCB, along with many other Japanese banks, funded speculative property developments – is only part of Mr Kubota's brief. He also must restore the reputation of a bank that confesses to having a "bad image".

After joining the finance ministry in 1984, Mr Kubota spent time as an inspector in the banking bureau and rose to become director-general of the National Tax Administration Agency.

That background means that he knows

the bank balance sheet, and his positive judgment of NCB's difficulties has had

a calming influence, although it has not

yet cleared away all concerns. Instead of emphasising the bad-loan figures, NCB points to a 68 per cent rise in core banking profits, to Y90.8bn, for the year ended March, due to a fall in official interest rates which created a favourable spread.

Net profit fell 58 per cent to Y13.3bn after Y10bn in provisions and write-offs, which the bank said showed its determination to deal with its loan portfolio.

Mr Kubota admits that the interest rate spreads may not be as favourable this year, but says the bank will generate profits through increased business in east Asia, which he recently toured: "It is easier to generate new business in Asia than in a place like New York. Of course, New York is still very large and important, but Japanese companies are very interested in Asia now."

THE new president also sees longer-term profits in domestic property, which he thinks will be stimulated by the need for urban redevelopment. The future emphasis, he says, will not just be on lending but in providing "value-added services" in development, which would take advantage of the bank's traditional expertise.

In the shorter term, the property market could continue to be a source of worry for the bank. Property loans account for 21.5 per cent of lending, and

Tokyo Shoko Research, a private credit research company, estimates that NCB's total property-related exposure is 23.8 per cent, the second-highest of leading Japanese banks.

The high level of exposure partly reflects the bank's past. From 1957 to 1971, NCB was known as the Nippon Fudosan Bank, or the Japan Property Bank. It was originally the Bank of Chosen, the central bank of Japanese-occupied Korea from 1909 to 1945, and was in charge of issuing bank notes in Manchuria, northern China.

Japan's residential property market is showing signs of recovery, with demand for new apartments on the rise, but commercial property prices have fallen about 20 per cent in the past year, and appear set to fall further as large projects commissioned during the late 1980s are progressively completed.

One sign of the continuing troubles in the property market is the inability of the Co-operative Credit Purchasing Company to sell property collateral.

The CCPG was established by NCB and other Japanese banks in January to buy their non-performing property-related loans, and to put a floor under property prices by announcing details of collateral sales. In the period from January to July, the CCPG bought Y502.58bn in loan credits from banks, but recovered only Y920m in collateral.

Asset sales help Wharf to 44% rise in profits

By Simon Davies

in Hong Kong

THE Wharf (Holdings), the Hong Kong conglomerate controlled by the family of the late Sir Y. T. Pao, yesterday revealed a decline in core retailing margins during the second quarter of 1993, providing further evidence that the US retail industry remains highly competitive.

Operating profit was boosted by a HK\$47.6m pre-tax profit from the sale of the International Bank of Asia building and a portion of Wharf Cable Tower.

Wharf has interests in infrastructure, transport and communications, but has recently focused on enhancing returns from its land bank.

The company will complete 9m square feet of new property within the next four years, compared with its existing 7m sq ft of investment property.

Next month, Wharf's giant Times Square retail and office project will open. Built on top of the group's former tram depot, the company estimates the property will provide a recurrent income stream of HK\$700m at current market prices.

Wharf yesterday unveiled its plans for the further redevelopment of its Harbour City complex. It will tear down three residential blocks, and replace them with three 33-storey office towers. These will sit above a retail podium. The combined floor area will be 2.5m sq ft. Work will start in 1994.

On October 31, it will launch Hong Kong's first cable television licence five months ago. The group is determined to expand into telecommunications, and has launched a bid for the licence for Hong Kong's second tele-communications network.

Group profits for the second half of the year will be boosted by the proceeds of the sale of its Park Oasis residential development in Singapore.

The directors recommended an interim dividend of 19 cents a share, compared with 16.5 cents in 1992.

It was announced that Mr Peter Woo would step down as chairman in 1994, and assume the position of honorary chairman, previously held by his late father-in-law, Sir Y. T. Pao. He will be replaced by chief executive Mr Gonzaga Li.

Mr Woo will remain chairman of Wharf's parent company World International. Consolidated sales from the

Keen competition takes toll on US stores' margins

By Nikki Tait in New York

TWO big US store chains, Texas-based J.C. Penney and Minnesota's Dayton Hudson, yesterday revealed a decline in core retailing margins during the second quarter of 1993, providing further evidence that the US retail industry remains highly competitive.

Dayton Hudson, which takes in a mixture of department stores and discount outlets, said that after-tax profits in the three months to end-July fell to \$24m, compared with \$42m a year earlier.

Sales were up 4.29m, compared with \$40m. Net earnings would have been even lower, at \$16m, but for the inclusion of a non-recurring credit.

Mr Kenneth Mackie, Dayton's chairman, said that the company was "very disappointed" with the second-quarter performance overall.

Gross margins, as a percentage of sales, fell to 31.7 per cent from 32.4 per cent a year ago.

Mr William Howell, chairman, said that the decline was expected "because the company's strategy in the intensely competitive retail environment has been to stress unit sales and lower initial price points".

In early trading on Wall Street, shares in J.C. Penney rose by 8% to \$45.50 on the news, while Dayton Hudson lost 5% to \$37.40.

Deficit at Navistar after \$513m charge

By Laurie Morse in Chicago

NAVISTAR International, the Chicago-based truck and engine manufacturer which recently negotiated a landmark agreement to cut workers' post-retirement benefits, reported a net loss of \$312m, or \$3.99 a common share, for its third quarter.

Mr James Cottin, chairman, said: "The improvement in year-over-year operating results is the result of increased demand across the board in all of our businesses."

The company said that shipments of mid-range diesel engines increased 30 per cent in the quarter, while retail sales of medium and heavy trucks rose 28 per cent, to 80,600 units.

Navistar on July 1 implemented a new post-retirement benefits plan, which it expects will reduce its liability for retiree healthcare and life insurance to about \$1.1bn worldwide, down from \$2.6bn.

Yen's strength batters Canon

By Gordon Gribble in Tokyo

CANON, the Japanese copier and camera maker, is seeking further operating activities abroad. Yesterday, it blamed the strength of the yen for a 61 per cent slide in interim profit to Y15.54bn (\$151m).

Sales were down just 2.6 per cent, at Y493.9bn, for the six months to June. The company said the rise in the yen over the period had a Y50bn negative effect on export revenues, which it managed in part to cover through price increases and cost cuts.

Canon is to seek ways to transfer research and development, as well as production bases, overseas. It also wants to open joint ventures with companies abroad. The company already has research centres in Britain, France, the US and Australia, and manufacturing in several countries.

Its only area of revenue growth in the half-year was in computer peripherals. Copiers were slightly lower, but camera sales fell by a quarter.

Net earnings fell 43.1 per cent to Y11.58bn. For the full year, it is maintaining an earlier forecast of a 0.3 per cent

dip in sales, to Y1,060bn; pre-tax profits down 50.7 per cent to Y38bn; and net earnings 48.1 per cent weaker at Y21bn. The dividend is being held at Y12.50, of which Y6.35 is being paid now.

• **Cosmo Securities**, the financially-troubled Japanese cross-tier broker, is to issue 243.75m new shares worth Y78bn in a third party allotment to Daiwa Bank. Daiwa announced last week it would rescue Cosmo, which last year made an extraordinary loss of Y69.8bn.

The bank will buy the stocks at Y30 per share.

Two US coal groups in discussions over merger

By Laurie Morse

ASHLAND Coal, the West Virginia coal company that is 41 per cent owned by Ashland Oil, and Arch Minerals are discussing a merger which could give the combined company North American recoverable coal reserves in excess of 2.5bn tons.

The two companies said that the discussions were in the investigative stages and that there was no assurance that a merger would take place.

Arch Minerals is a St Louis

based company with six divisions that operate independently in Illinois, Kentucky, West Virginia and Wyoming. It is privately held, owned 50 per cent by Ashland Oil and 50 per cent by interests of the Hunt family of Texas. The majority of Ashland Coal is publicly held.

Both Arch Minerals and Ashland Coal properties are involved in a selective strike by the United Mineworkers of America union. The dispute has been continuing for three months.

De Beers

De Beers
Centenary AG



De Beers Consolidated
Mines Limited
(subsidiary of the Republic of South Africa)
Company Registration No. 114000/000

EXTRACTS FROM UNAUDITED INTERIM RESULTS FOR THE HALF-YEAR ENDED 30 JUNE 1993

Attributable to the De Beers/Centenary linked units

- ◆ Improved earnings and lower borrowings
- ◆ Dividends maintained in dollar terms

PRO FORMA COMBINED INCOME STATEMENT

Year	Half-year Dec 1992	June 1993	Year	Half-year Dec 1992	June 1993
	Rand millions			US\$ millions	
1 850	1 072	1 190	Diamond account	373	379
207	393	353	Investment income	111	139
297	182	106	Interest received	33	65
2 043	1 337	1 417	Net income before taxation	444	473
644	384	275	Taxation	86	136
1 413	919	1 125	Attributable earnings	353	325
2 178	1 381	1 536	Equity accounted earnings	482	453
380	380	380	Number of linked units in issue (millions)	380	380
			Earnings per linked unit:		
			Excluding retained earnings of		
372c	242c	296c	associates	93c	86c
			Including retained earnings of		
573c	337c	404c	associates	127c	119c
			Dividends:		
62.0c	29.0c	34.0c	Per De Beers linked deferred share	10.2c	10.1c
179.6c	41.6c	49.9c	Per Centenary depositary receipt	15.0c	15.0c
241.6c	69.6c	83.9c	Per De Beers/Centenary linked unit	25.2c	25.1c
R2.88	R2.83	R3.19	US Dollar/Rand average exchange rates	R3.19	R2.83

*June 1992 results have been restated at average exchange rates.

DIVIDENDS

Both the De Beers Consolidated interim dividend (No. 147) of 34.5A cents per linked deferred share and the Centenary Depositary dividend distribution (No. 7) of 15 US cents per depositary receipt have been declared payable on Wednesday, 3 November 1993 to linked unit holders registered at the close of business on Friday, 17 September 1993. The registers will be closed from 18 September to 25 September 1993. The full conditions relating to the dividends may be inspected at the offices mentioned below as well as the offices of the transfer secretaries.

DIAMOND SALES

CSO sales for the first half of 1993 increased to US\$2.543 million or R8.012 million compared with US\$1.787 million or R5.086 million for the corresponding period of 1992, and US\$1.630 million or R4.066 million for the second half of that year. At the time of the release of those sales attention was drawn to certain specific factors contributing to the increase.

Because of the anticipated growth in CSO sales for 1993 the producers' delivery entitlements, which had been increased from 75 per cent to 80 per cent in May 1993, were further increased to 85 per cent in July.

Copies of the interim reports and dividend notices will be posted to linked unit holders on or about 10 August 1993 and will also be available from the following offices:

De Beers Consolidated Mines Limited
10 Stockdale Street
Kimberley
South Africa

De Beers Centenary AG
Langenstrasse 27
CH-4041 Lucerne 14
Switzerland

Anglo American Corporation
of South Africa Limited
101 Chichester Street
London EC1N 8QH England

NOTICE OF REDEMPTION

IBM Credit Corporation
8% Dual Currency Notes due September 10, 1995

Issue Amount: \$25,000,000.00

DnB may be privatised again as profits return

By Karen Fossel in Oslo

DEN NORSKE Bank, Norway's biggest bank, yesterday announced a return to profit and said preparations for reprivatisation could commence this autumn.

DnB achieved a first-half net profit of Nkr204m (\$27.72m) against a net loss of Nkr1.16bn last year due to improved net interest income, strong gains on securities due to a sharp decline in domestic interest rates and improved efficiency.

Mr Ole Lund, chairman, stressed the bank must achieve stable profits from "basic banking" operations before a programme for a gradual return to private hands could be com-

pleted by early next spring. The timetable would be influenced by the third-quarter performance.

Following a six-year banking crisis in the Nordic region, DnB's ended up with a 70 per cent stake acquired in return for numerous cash bail-outs.

Last April, the bank received a state cash injection of Nkr1.5bn in preference capital. DnB was also granted a state guarantee of Nkr600m which, Mr Lund said, it would not have to call on.

Net interest income rose by Nkr26m to Nkr1.56bn. Other operating income - gains on shares, foreign exchange, and other financial instruments - shot up by Nkr780m to Nkr1.87bn as operating

expenses contracted by Nkr172m to Nkr2.25bn achieved by nearly five years of wide cost cutting.

Mr Finn Hvitestadahl, president, said he knew of no other large bank which could point to similar cost effectiveness. However, the bank is still saddled with credit losses which, at Nkr2bn in the first six months of this year, remained unchanged from last year.

Net non-performing loans increased to Nkr12.12bn by end-June from Nkr11.6bn at end-1992 due to a reclassification of "doubtful" loans to non-performers.

Mr Hvitestadahl said the low rates made it easier for the bank to bear the burden of problem loans.

Swedish bank moves back into the black

By Christopher Brown-Humes in Stockholm

NORDBANKEN, the Swedish state-owned bank, said falling interest rates and rationalisation helped it achieve a SKr1.7bn (\$211m) profit in the first six months of the year. In the same 1992 period it suffered a SKr5.2bn loss.

The figures are not strictly comparable as the bank's position has been strengthened following a reconstruction at the start of the year when SKr50bn of problem loans were transferred to a separate state entity called Securum.

This cut the number of the bank's non-performing loans to a quarter of its previous level and created the conditions for a strong recovery in profitability.

Operating profit before credit losses rose to SKr1.52bn in the first half from SKr1.39bn, reflecting an increase in net interest earnings and lower costs.

Credit losses dropped sharply to SKr2.78bn from SKr6.61bn. Just over half of these losses were related to the transfer of assets and reserves to Securum.

The bank said non-performing loans fell to SKr1.4bn at the end of June compared with SKr1.1bn at the start of the year (excluding Securum). It added that its pro-forma capital adequacy ratio increased from 8.8 per cent to 10.0 per cent over the same period.

Nordbanken said its full-year result would exceed the half-year level, although it warned that second-half profits would not be as large as in the first six months. Last year, the bank suffered a SKr16.0bn operating loss, the biggest deficit ever disclosed by a Swedish bank.

The outlook seems good for even lower interest rates, which is good both for customers borrowing from the bank and for the bank's investment activities," Nordbanken stated.

The government eventually intends to return Nordbanken to the private sector, although it has not set a timetable for the move.

Eni sees recovery from 'difficult year'

By Haig Simonian in Milan

ENI, the Italian state energy and chemicals company due to be partly privatised, is likely to report a group loss this year after losing Ls15bn (\$32m) in 1992.

However, in a letter accompanying its 1992 accounts, Mr Luigi Meanti, chairman, suggests it may return to the black in 1994, partly because of privatisations received.

Results for the first quarter suggest 1993 will be "another difficult year," according to the letter. Margins in the energy business have been eroded by

the weak oil price, while chemicals are still overshadowed by the recession.

Problems at the EniChem chemicals subsidiary, which lost Ls1.56bn in 1992, were largely responsible for last year's Eni group losses, which compared with net profits of Ls1.05bn in 1991. Poor performance in chemicals wiped out earnings at Eni's profitable Agip and Sham oil and gas subsidiaries.

Mr Meanti said other parts of Eni's activities were likely to do better this year, with higher earnings in engineering and services and some improve-

ment in the lossmaking metals and mining division.

This year's results will also be overshadowed by heavy restructuring costs linked to the group's concentration on its core businesses, and sales of non-strategic operations.

The group has already announced a string of asset sales, the biggest of which is the Nuovo Pignone turbines and compressors subsidiary. Other disposals, mainly of relatively small business units, are expected to raise about Ls2.700bn for EniChem by the end of 1994 and about Ls1.000bn for the Agip Petrol subsidiary.

Mr Palladino, a prominent Milan lawyer, was arrested last month in connection with allegations of corruption regarding the former Enimont chemicals joint venture between Eni and the private-sector Montedison group.

Dell Computer posts first loss

By Louise Kehoe in San Francisco

DELL Computer, the personal computer manufacturer, reported its first quarterly losses after charges of \$71m for restructuring, inventory write-offs and other adjustments for delayed and cancelled products.

Losses for the quarter were \$75.7m, or \$2.03 a share, compared with net income of \$21.9m, or 57 cents, in the same period last year. Revenues rose to \$701m from \$455m.

Dell, until now one of the fastest-growing companies in

the computer industry, had previously acknowledged problems with the development of notebook computer products and announced plans for restructuring charges. The company had projected net losses of \$1.65 to \$1.85 a share for the second quarter.

Other factors contributing to the second-quarter loss included a "significant sell-off of excess inventory at substantial (profit) margins," the company said, as well as a higher than expected product backlog at the end of the quarter.

The company had previously

announced that if a loss were posted for the quarter, it could be in default of conditions on its revolving credit facility. Those conditions have been restructured, the company said yesterday.

"We expect to return to profitability in the third quarter," Mr Michael Dell, chief executive, said.

For the first half, Dell reported revenues of \$1.37bn, up from \$824m in the same period last year.

Net losses were \$85.5m, or \$1.75 a share, compared with net income of \$41.7m, or \$1.03.

Overseas operations help boost Hunter Douglas

By Ronald van de Kruy in Amsterdam

HUNTER Douglas, the Dutch maker of venetian blinds, said better results in North America and Australia more than compensated for a downturn in continental Europe during the 1993 first half. The company was able to raise net profits 16 per cent to Fl 25.8m (\$13.8m).

Improvements in Australia and New Zealand reflect lower costs due to recent restructuring, while North American

operations were aided by last year's rationalisation plus a strengthening of the economy.

Hunter Douglas, which also produces architectural products such as roof systems, said it was cautiously optimistic about the rest of the year, due partly to the rise in the US dollar. The company has reported lower annual results since 1990.

It blamed a 1.1 per cent fall in sales in the first half, to Fl 845m, on currency movements.

Stripping out these factors, the group blamed the decline on reforms in the German healthcare sector, combined with the effects of the worldwide recession on its metals businesses.

It said it saw no hope of a recovery in the world economy in the latter months of the financial year. It said there was no way it would be able to catch up the shortfall in profits in the rest of the financial year.

Sedgwick raises £143.7m for acquisitions

By Andrew Jack in London

SEDGWICK, one of the UK's biggest insurance brokers, yesterday launched a £143.7m (\$211m) rights issue to fund two acquisitions.

The main target is Noble

Lwndes, the employee benefits consultancy, which Sedgwick has agreed to buy from TSB Group for £110m.

Funding will come from a one-for-five rights issue of 90.7m shares at 165p each. In London, the company's shares closed down 15p yesterday at 191p.

The announcement came as the group unveiled pre-tax

profits up 4 per cent to £54.1m in the six months to June 30.

Mr Stuart Tarrant, group finance director, said of the Noble Lwndes purchase: "We have always said we want to develop this side of the business. I think we are buying it on very good terms."

The group has also agreed in principle to buy Arvid Bergvall, a Scandinavian marine insurance broker, for a maximum of Nkr156m (\$25.6m). Up to 90 per cent of the purchase will be satisfied in cash, with the rest in Sedgwick shares.

Noble Lwndes is based in

the UK and employs 2,750 in 44 locations around the world. Its services include pensions advice, employee benefits and personal finance consulting.

Pre-tax profits from insurance and reinsurance rose to £55.7m from £55.3m, and from employee benefits consulting to £5.4m, against £3.3m. Profits from insurance underwriting fell to £9.3m from £9.7m and the Lloyd's underwriting business made a loss of £0.4m, from a loss of £0.7m last time.

Lex, Page 12; Details, Page 18

Degussa tumbles 26% to DM121m

By David Waller in Frankfurt

DEGUSSA, the metals, chemicals and drugs group, yesterday warned there will be no recovery in group profits in the last quarter of the financial year as it reported flat in pre-tax earnings by 26 per cent to DM121m (\$70.3m).

The group blamed the decline on reforms in the German healthcare sector, combined with the effects of the worldwide recession on its metals businesses.

It said it saw no hope of a recovery in the world economy in the latter months of the financial year. It said there was no way it would be able to catch up the shortfall in profits in the rest of the financial year.

In contrast to the fall in

earnings, group sales rose strongly, up by 13 per cent to DM10.7bn. But Degussa said that the bulk of the increase was due to sharply increased precious metals trading and sales together with changes in the consolidated figures.

Stripping out these factors, turnover would have been just below the level of the comparable period last year, Degussa said.

Losses in the metals division - which accounts for just over one-third of group turnover excluding precious metals - were "markedly higher" than last year, Degussa said, reflecting weak demand amid the recessionary environment.

There was a slight improvement in profits from the chemicals division. In the healthcare division profits were "substan-

ISS plans issue to fund purchase

By Hilary Barnes in Copenhagen

ISS, Denmark's international cleaning services group, plans to make a share issue in the first half of next year, according to the group's first-half interim report.

The issue will help finance the acquisition earlier this year of the US cleaning company, National, from Britain's NuSwift for \$93m.

ISS's first-half sales were Dkr5.90bn, up from Dkr5.58bn last time.

Operating profits fell to Dkr2.23m from Dkr2.53m, profits after net financial items to Dkr1.45m from Dkr1.68m and consolidated net profits to Dkr8.8m from Dkr12.1m. Earnings per share fell to Dkr3.67 from Dkr4.64.

THORN EMI Capital N.V.

Notice of Revocation of Guarantee

The Guarantor hereby gives notice to the holders of the Preference Shares that, in accordance with paragraph 7(b)(A) of the terms and conditions of the Preference Shares, it is revoking its guarantee in respect of the Preference Shares, such revocation to be effective on 1st November, 1993.

Accordingly, the Redemption Date of the Preference Shares is 17th September, 1993, and the Preference Shares will be redeemed at their paid-up value of £5,000 together with a premium of one per cent, and the dividend accrued but unpaid to, excluding the Redemption Date.

Consequently, on 17th September, 1993, there will become due and payable in respect of the redemption of each outstanding Preference Share, on presentation of the Preference Share Certificate relating thereto together with all unmatured coupons, an amount of £5,085.94 at the office of the Principal Paying and Conversion Agent, S. G. Warburg & Co. Ltd., Faving Agent, 2 Finbury Avenue, London EC2M 2PA or at the office of one of the other Paying and Conversion Agents named on the Preference Share Certificate.

Each Preference Share Certificate must be presented together with all unmatured coupons, failing which the dividend (including any special dividend) payable in respect of any such missing unmatured coupon will be deducted from the amount due for payment.

Any holder of a Preference Share who has failed to claim distributions or other property or rights within 12 years of their having been made available to him will not thereafter be able to claim such distributions or other property or rights, which shall be forfeited and shall revert to the Issuer. Coupons shall become void unless presented for payment within the period of six years from the due date for payment thereof.

Notwithstanding the foregoing, holders of Preference Shares are entitled to exercise their rights to convert the Preference Shares into Ordinary Shares of the Guarantor at any time up to and including 10th September, 1993, in accordance with the terms and conditions of the Preference Shares. Application has been made for the Ordinary Shares of THORN EMI plc arising on conversion to be admitted to the Official List. Based on the closing middle market quotation of an Ordinary Share of THORN EMI plc derived from the London Stock Exchange Daily Official List of 33p on 16th August, 1993, the value of the Ordinary Shares arising on conversion of one Preference Share is £6.59/32 compared with the amount of £5,085.94 payable on redemption.

Holders of Preference Shares should note that, in accordance with Clause 8(c) of the Deed Poll of THORN EMI plc dated 20th February, 1988, Ordinary Shares allotted on conversion of the Preference Shares will not rank for any dividend or other distribution announced, declared, recommended or resolved upon prior to the Conversion Date to be paid or made, if the record date therefor is prior to the Conversion Date.

Notice is hereby given that the rate of interest has been fixed at 5% and that the interest payable on the relevant interest payment date November 18, 1993 against Coupon No. 35 in respect of US\$10,000 nominal of the Receipts will be US\$88.44 and in respect of US\$25,000 nominal of the Receipts will be US\$2,356.11.

August 18, 1993
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

FLOATING RATE DEPOSITORY RECEIPTS DUE 1997
Issued by The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on deposits with

Bank of America, N.A. (Issuer Services), Agent Bank

CITIBANK

Notice is hereby given that the rate of interest for Coupon No. 33 has been fixed at 2.5% pa and that the interest payable on the relevant interest payment date, August 19, 1993 in respect of US\$10,000 nominal of the Receipts will be US\$88.44 and in respect of US\$25,000 nominal of the Receipts will be US\$2,356.11.

August 18, 1993
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

Banca Nazionale del Lavoro
(Incorporated as an Istituto di Credito e Diritto Pubblico in the Republic of Italy)

London Branch
100 Bishopsgate, London EC2M 3AS
Telephone: 0171 222 2222
Telex: 888888 BNLO
Fax: 0171 222 2222

Notice is hereby given that the rate of interest for Coupon No. 33 has been fixed at 2.5% pa and that the interest payable on the relevant interest payment date, August 19, 1993 in respect of US\$10,000 nominal of the Receipts will be US\$88.44 and in respect of US\$25,000 nominal of the Receipts will be US\$2,356.11.

August 18, 1993
By: Citibank, N.A. (Issuer Services), Agent Bank

Results from two motor distributors illustrate industry recovery

Evans Halshaw jumps to £3.7m

By Paul Cheeswright,
Midlands Correspondent

EVANS HALSHAW, the West Midlands-based motor dealing group, is seeking significant acquisitions as its trading performance improves sharply.

Pre-tax profits for the six months to June 30 were £3.73m, compared with £1.5m, on turnover of £189.1m (£192.2m). Earnings per share were 11.3p (4.6p). The interim dividend goes up to 3.8p (3.6p).

Although the rise in profits was higher than market estimates, it emphasised a growing trend in the motor dealing sector. Rival groups Lex and Cowie have both recently announced improved results.

Mr Geoff Dale, chairman, was confident that improved trading would continue. August, the new registration month, is "very positive" with group sales 15 per cent higher than the same month of 1992 and the market, he said, "is more consistent now, not just in car sales but across the business." Overall car sales have

been 20 per cent higher than last year.

During recession, the group continued to invest, in, for example, motor villages where several franchises are grouped together, while, at the same time, bearing down on costs, helping it move into recovery with a lower cost base.

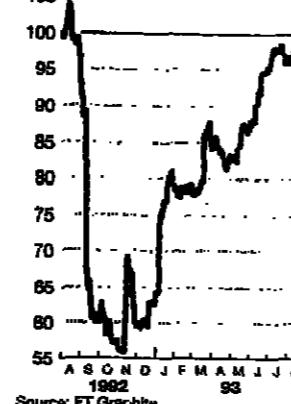
Organic growth would continue. Mr Dale promised, "while we step up our search for the right major acquisitions." Potential purchases will be judged against three criteria.

They will have to fit into the geographical pattern of the group's business; they will have to hold franchises which fit the existing blend – not being dependent on any one car maker; and they will be quality businesses with a local reputation and adequate showroom and technical facilities.

Evans Halshaw is one of the six largest UK motor dealing groups, but is probably only half the size of Lex, which itself has been expanding with the purchase of Arlington and

Evans Halshaw

Share price relative to the FT-All-Share Index



Source: FT Graphite

Lucas Autocentres. Cowie too

has made a recent acquisition.

With the larger motor trade groups in expansive frame of mind, Mr Dale sees the industry becoming less fragmented. Given that the car makers also have substantial interests at the retail end of the market, he

opened up the possibility of the smaller and medium-sized companies being squeezed between them and the acquisitive larger groups.

The rise in car sales – new model sales will probably finish 10 per cent higher in 1993 than in 1992 – can have a quick effect on the financial position of companies in the trade. Servicing and parts sales make up the base of their business: 74 per cent of Evans Halshaw's mix last year but 62 per cent so far this year as car sales rise. The new and used car trade is the jam on the bread and butter.

But the jam is not being evenly spread. This is clear from Evans Halshaw's business which is spread over 42 dealerships and 17 marques. Dealerships south of the M4 motorway are finding trading the most difficult. The Ford franchises are doing less well than the Rover, Vauxhall and Peugeot franchises. With the exception of Jaguar, the luxury end of the car market remains sluggish.

"When the volume comes through, you get a return on capital," he said.

Mr Jim Rawson, chairman, said that Epwin had expected a poor winter, partly because of the general economic climate and partly because of the seasonal nature of the group's business.

So the group mothballed the South Wales factory in December with the loss of about 100 jobs.

However, the anticipated decline did not materialise in November, December or subsequently, and the factory was reopened, though with some savings on the wages front.

Mr Rawson said that the pick-up in the market now stretched to eight months and that the group had continued to gain market share.

He added that there was "some level of returning confidence by home owners and their willingness to invest in property improvement".

Earnings per share expanded 14 per cent, from 5p to 5.7p, and the interim dividend is lifted to 2.3p, an increase of 10 per cent on last year's 2.1p.

At the period-end, there were no external borrowings.

Mr Rawson said that the positive profit swing of £860,000 was achieved by 0.25p to 0.75p from earnings of 2.76 (losses 1.53p). The shares responded with a 15 per cent rise to 60p.

Referring to the final dividend, which was passed last time, Mr Rawson said, "The positive profit swing of £860,000 was achieved by 0.25p to 0.75p from earnings of 2.76 (losses 1.53p). The shares responded with a 15 per cent rise to 60p.

There was a continued good performance in the distribution division with profit "considerably ahead of the previous year." Sluggish demand, particularly from the Ministry of Defence, held back electro-mechanical products but the division returned to profit in the opening period.

Engineering achieved break-even and losses in the catering equipment operations were substantially reduced.

Two banks to advise on Brent Walker disposal



Colin Beale

Brent Walker is keen to maintain a significant stake in the William Hill betting shop chain

By Maggie Urry

BRENT WALKER, the property and leisure group, yesterday announced the appointment of two merchant banks to advise it on the possible flotation of William Hill, which might value the betting shop chain at over £500m.

The banks are Hill Samuel, which is Brent Walker's existing adviser, and NM Rothschild. William Hill has to repay a £350m loan by March 1 1994, and a flotation is one way of raising the money. Brent Walker has received a cash bid of £360m for William Hill from a

consortium of investors, led by SG Warburg.

However, Brent Walker is keen to retain a stake in William Hill and had talked of maintaining a 40 per cent shareholding. Bankers believe it would not be possible for Brent Walker to keep more than a small interest or "the sums don't work out," one said. Potential investors are likely to want to see William Hill managed independently from Brent Walker and financially viable on a stand-alone basis.

Brent Walker bought William Hill for £885m in 1989 from Grand Metropolitan but is trying to reclaim £200m of the purchase price.

Fife Indmar £0.4m back in black

By John Murrell

FIFE INDMAR, the Edinburgh-based engineer, yesterday reported a swing from losses of £236,000 to profits of £424,000 pre-tax for the half year to June 30.

The interim dividend is lifted by 0.25p to 0.75p from earnings of 2.76 (losses 1.53p). The shares responded with a 15 per cent rise to 60p.

Referring to the final dividend, which was passed last time, Mr Gavin Hepburn, chairman, said the company was expecting to pay a final but that this depended on the results for the second six months.

He said the positive profit swing of £860,000 was achieved by 0.25p to 0.75p from earnings of 2.76 (losses 1.53p). The shares responded with a 15 per cent rise to 60p.

There was a continued good performance in the distribution division with profit "considerably ahead of the previous year." Sluggish demand, particularly from the Ministry of Defence, held back electro-mechanical products but the division returned to profit in the opening period.

Engineering achieved break-even and losses in the catering equipment operations were substantially reduced.

Quicks ahead despite patchy sales

By David Blackwell

QUICKS, the Manchester-based motor distributor which returned to the black last year, continued its recovery with a 24 per cent rise in pre-tax profits for the first half of 1993.

They came to £1.88m, against £1.11m for profits for the whole of 1992 and £2.06m following losses of £362,000 previously.

Mr Alec Murray, chief executive, said that car sales for the first half had been fairly patchy. Margins were down and it was difficult to make money on new cars.

But sales for August, the trade's busiest month, were running 10 per cent ahead of his expectations so far. The second half would be "far bet-

ter than the 1992 second half, which was nothing short of disastrous."

Mr Murray expected used car sales to be 20 per cent ahead year on year, while the after sales business, which accounted for 75 per cent of profits, was doing well.

The overall market for commercial vehicles remained sluggish, but the trading position of the Iveco Ford and Leyland Daf dealerships was improving.

Midland dealerships again improved their profit performances. The group had been awarded its first Japanese franchises.

Turnover fell from £36.4m to £35.3m. Last month the group bought Laidlaw for £8.16m. The second half would be "far bet-

NEWS DIGEST

with operating profit at £1.87m (£1.83m). Net interest charges dropped to £1.6m (£1.79m). Earnings per share came to 0.027p (losses 0.022p).

It is planned to reorganise the capital. Preference dividends are in arrears totalling £252,000.

Burnmine seeks £3.45m via placing

Europe Minerals, the UK mining finance house which is in merger talks with Burnmine – the Australian gold mining company in which it has a 38.5 per cent stake – has announced that Burnmine is to raise £3.5m with a placement of 1.5m fully paid ordinary 50 cent shares with Australian and UK financial institutions.

The placement was made at a share price of A\$2.30 (107p).

The money will be used to fund exploration drilling and development at the company's Copperhead, Golden Pig and Fraser mines in Western Australia and to provide additional working capital.

As a result of the placement

the issued capital will increase from 17.5m to 19m fully paid ordinary 50 cent shares.

Rolls-Royce reduces foreign held shares

Rolls-Royce, the aero-engine manufacturer, has reduced the number of foreign owned shares below the maximum 25.5 per cent level permitted by its articles of association.

In July, foreign ownership of its shares rose to 30.19 per cent. The group then warned that new purchases of foreign held shares could be classified as excess.

US Smaller Trust asset value soars

Over the year to June 30 net asset value of US Smaller Companies Investment Trust, 17.9 per cent in dollar terms, and 50.3 per cent from 9.3p to 14.1p, in sterling equivalent.

The trust does not hedge currency exposure; the difference is the result of the dollar's appreciation of 27.5 per cent against sterling.

The underperformance against the Russell 2500 and the 2-3 Decile Benchmark emerged largely during the second half, primarily because of the market's preference for "value" stocks compared with "growth" stocks.

Outlook for investment in smaller companies in the US continued to be favourable.

On the revenue side total income was £597,000 (£397,000) and earnings per share worked through at 0.64p (0.54p). The dividend is again 0.3p, although the previous total included a special 0.2p.

The period-end, there were no external borrowings.

The £10.5m offer by the Royal Bank of Scotland for Adam & Company, the Edinburgh-based private bank, has been accepted in respect of 21,341, or 60.16 per cent, of the founder shares.

There were acceptances in respect of 2,200 originator shares (77.19 per cent) and 5.02m ordinary shares (75.26 per cent). The offer has been extended until August 27.

The trust has been accepted until August 27.

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MANAGEMENT

AS CAREER moves go, it could hardly have been better timed. In the four years since Hakan Astrom joined Sweden's Kabi pharmaceuticals group, he has climbed up the corporate ladder at the same time as the company has gone through a dynamic period of expansion. Sales have grown 10 times since he took the helm.

In 1988 he was worried the company was too small to survive. Today he sits at the top of Europe's eighth largest pharmaceuticals group and one of the world's top 20 - the jewel in the crown of the food and pharmaceuticals group Procordia.

Astrom, 46, is nothing if not modest about his success. Of his elevation to the post of chief executive in March 1992, he comments it was a fortuitous reshuffle around him that brought him the top job.

"There was no-one left but me for Kabi Pharmacis," he says. Colleagues say the promotion was merit-based on his intelligence, in-depth knowledge of pharmaceuticals and capacity for hard work.

His tendency towards self-deprecation is part of a manner that is low-key. In conversation Astrom is soft-spoken, undemonstrative and easy-going. He is not outwardly dynamic, comments a colleague, who adds that he is a far less dominant figure within the company than Hakan Mogren, boss of Sweden's other big pharmaceuticals company, Astra. Part of the reason is that Astrom works in the shadow of Jan Ekberg, Procordia chief executive and a former boss of Kabi.

But his manner sits well with a management style that emphasises teamwork and consensus. Management is about getting the "commitment and involvement" of those around you, and not just giving orders, he stresses. "You get the best out of people if they have been involved in the decision-making process and understand why a decision has been taken," he maintains.

Consensus-style management is part of a Swedish tradition and culture. It is a process that extends to the shop-floor through the extensive consultation rights of trade unions.

Astrom does not criticise the process of union involvement. "The unions have the same objectives as management, which is to develop a good company. It is a strength, particularly in periods of change, to know that unions are supportive of a given strategy." He notes that in other countries, management often uses unions as an excuse for not doing things.

He goes further in suggesting that the management of a big international pharmaceuticals group also needs the direct input of its special-

ists and researchers. "These groups will reach the right decision. With the Swedish way, you are more likely to have challenges if decisions are not right."

Not everyone is so enthusiastic. As one foreign observer says: "Swedes don't like to take decisions individually, which can mean they are cumbersome and time-consuming."

"It is a strength, particularly in periods of change, to know that unions are supportive of a given strategy."

Unions, for example, are consulted at corporate, divisional and plant level, while Astrom has a monthly meeting with union representatives. "It's much easier to be a manager in a country where there is more emphasis on giving orders because what you are saying is not really questioned. But it doesn't mean you

are rather weak and slow to make up their minds."

Astrom does not accept this, and points to the current integration of Kabi with the newly acquired Italian pharmaceutical group Farmitalia Carlo Erba to make his point.

"This deal was only completed in May, and yet already we have

reached the right decision. With the Swedish way, you are more likely to have challenges if decisions are not right."

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COMMODITIES AND AGRICULTURE

Germans and Dutch get bulk of CIS aluminium

By Kenneth Gooding,
Mining Correspondent

GERMANY AND the Netherlands have been given by far the biggest allocation of aluminium from the Commonwealth of Independent States under the terms of import restrictions imposed last week by the European Commission.

France, from where Pechiney, the state-owned aluminium group, fed a campaign for the EC to take action to "safe-guard" European producers, can import only 48 tonnes.

Traders complained yesterday that application of the EC restrictions were chaotic. Germany is already imposing rigid regulations but is still permitting unrestricted imports of CIS aluminium.

Meanwhile, protests about the EC's action continue to grow. Mr Alan Bekhor, managing director of Trans-World Metals, which claims to be the biggest trader in Russian aluminium, said the EC made no attempt to consult the trading houses that handle most of the CIS aluminium exports before taking action. He said the futility of the commission's attempt to limit the free flow of a global commodity was illustrated by the fact that aluminium's price had fallen by \$30 a tonne since restrictions were imposed on August 7.

Floating krone lifts Danish farm prices

By David Gardner in Brussels

THE EUROPEAN Commission yesterday raised Danish farm prices by 2.3 per cent, as part of the system for frequent adjustment of "green" currency rates adopted in the wake of the August 2 decision to set 15 per cent fluctuation bands for the European exchange rate mechanism currencies.

The new agrimonetary dispensation recognises all EC currencies as floating within a wide 15 per cent band, and the

commission now reviews farm price conversion rates every three trading days. If the monetary gap between any two member states exceeds 6 per cent during these periods, either or both of the currencies get their green rate changed if individually they have revalued or depreciated by more than two percentage points.

The current adjustment, based on trading on August 12, 13 and 16, is to plug the gap between the Dutch guilder, which commission figures show appreciating by 1.92 per

cent against its central rate, and a krona depreciation of 4.29 per cent. The green krona was revalued by 0.8 per cent on August 11, along with the agricultural conversion rate for the French franc, which rose by 1.8 per cent.

Prior to the latest turmoil in the ERM, the Commission was reviewing green rates about three times a month, but purely for the weaker currencies inside the ERM, the peseta and the escudo, and those floating outside it, sterling, the lira and the drachma.

Mr Bekhor said yesterday that the commission's decision was based on outdated information. The price of alumina (aluminium oxide) had been

deregulated and energy prices were also gradually rising. Transport costs were rising - it now cost \$25 a tonne to ship aluminium from Siberia to the coast compared with \$1 under the old Soviet regime.

Significantly, CIS aluminium exports had stabilised at about 1m tonnes a year and the marketing of Russian metal had been so effective that the EC was no longer importing most of it. The bulk was now attracted to Japan and the US, which did not impose the 6 per cent import duty levied by the EC. This trend was accelerated after the US granted CIS republics "most favoured nation status" in June last year.

Western traders had been helping the CIS industry regain stability. For example, Trans-World had provided prepayments to CIS smelters when they were short of hard currency to buy raw materials a year ago.

Mr Bekhor said that aluminium was one of the most robust, profitable and efficient industries in the CIS. Many smelters had plans to improve their processes and to cut pollution.

"The EC has made a very bad decision based on a seriously flawed report. The consequences have not been thought through and this will become a very big public issue because it is such a scandal."

Coffee producers pin hopes on export curbs

By Leslie Crawford,
Africa Correspondent

AFRICAN COFFEE producers, who have lost more than \$1bn a year since the collapse of an international export quota system in 1989, hope their fortunes will be revived by an agreement to withhold 20 per cent of their output, which was signed alongside Latin American producers in Kampala yesterday.

The accord, due to take effect on October 1, will be open-ended. "We intend to maintain the retention scheme until we reach our target price," said Mr Guy-Alain Gauze, the Ivory Coast's coffee minister and chairman of the Kampala meeting. He would not reveal the target price but said stocks would be released slowly on to the market when prices improved.

The success of the scheme will depend on world coffee prices rallying high enough to finance the costs of withholding exports. Each country will be responsible for its own retention scheme. The participants agreed to meet in Brasilia on September 23 and 24 to hammer out the details of policing the plan.

If the plan succeeds, 10m bags of 60 kg will be withheld from the world market during

the 1993-94 crop year. Stocks in importing countries were estimated to stand at over 20m bags last March. Half of the stocks are held in the US, with most of the balance in Japan.

The agreement in Kampala was the first to unite coffee producers since the breakdown of the International Coffee Agreement four years ago. It was brought about by dire necessity, as global coffee earnings have fallen to below \$6bn from their peak of \$11bn in the mid-1980s. Even Indonesia, which has shunned commodity pacts in the past, attended the Kampala meeting as an observer. Indonesian delegates said they supported the principle of retaining production.

"For four years the Ivory Coast has been exporting at a loss," Mr Gauze said. "We could sustain this state of affairs no longer." The Ivory Coast is Africa's biggest coffee exporter, despite a steep decline in production, from 234,000 tonnes in 1989-90 to 192,000 tonnes in the 1992-93 season, according to the US Department of Agriculture.

The 25 nations of the International Coffee Organisation produce about a fifth of the world's coffee. But the slump in world prices and the costly workings of cumbersome state marketing boards have led a

growing number of African coffee farmers to abandon their plantations in search of more profitable cash crops. The continent's 1992-93 production of 1.03m tonnes was 16 per cent lower than the 1989-90 crop.

News of the producers' formal adoption of the export retention plan helped to keep the latest coffee price rally going yesterday. The November futures price at the London Commodity Exchange ended \$15 up at \$1.76 a tonne.

Even before the agreement, African governments were implementing reforms designed to give coffee farmers a better deal. In Kenya, producer of Africa's finest Arabica coffee, farmers have been allowed to keep half their earnings in foreign currency since the beginning of the year. They are no longer forced to market their beans via the state Coffee Board of Kenya. Most of the large coffee estates are now selling their produce directly at the auction houses in Nairobi, cutting the expense of middlemen.

Even so, Kenya's coffee production has shrunk from 125,000 tonnes to 83,000 tonnes in five years. Uganda's coffee earnings reached a nadir of \$93m in

1992, compared with average annual revenues of \$300m between 1982 and 1988, according to the Ministry of Finance's budget statement. In a bid to revive the sector, the government abolished export taxes on coffee last year, liberalised producer prices and licensed private traders. Even greater efforts are being expended to diversify exports away from coffee, which still earns 60 per cent of Uganda's hard currency.

Some traders are questioning the benefits of the retention scheme for countries like Kenya, whose fine Arabica coffee fetches a hefty premium on the world market. "Prices this season have reached highs of \$250 for a 50 kg bag," says Ms Bridget Carrington, a trader with C. Doornan in Nairobi. "This is three times the price paid for Colombian or Central American beans."

If prices soar to new heights, Ms Carrington fears world roasters may reduce the proportion of Kenyan coffee in their blends. She believes the retention scheme may have the undesired effect of undermining demand for Kenya's prime produce and depressing exports.

It is also unclear how Africa's cash-strapped governments are going to pay for the

build up in withheld coffee stocks.

Mr Peter Ngatizige, the research and development manager of Uganda's Coffee Development Authority, believes the financial costs of the retention scheme should be born by exporters. "But the government will probably have to shoulder some of the expense," he says. Private coffee traders are just beginning to establish their businesses in Uganda and it would be unfair to hit them with huge unforeseen costs.

Mr Ngatizige says the retention agreement will only work if the price gains on the world market offset the cost of withholding stocks. But in Uganda's case, he believes higher prices are only part of the solution.

"Our coffee plantations are old and in poor shape," he says. "We have to invest in research and extension services to improve the quality and productivity of our shambas [farms]."

Other delegates to the Kampala meeting chose to strike a note of caution. "Commodity prices have had a high failure rate in the past," one participant said. "The retention scheme is a temporary solution, with problems of sustainability."

Lithuanian land reform yields crop of problems

Undersized farms are unable to meet output requirements, writes Matthew Kaminski

LITHUANIA'S agricultural economy proves the truism that the trick is in the construction. Destruction was the easy part.

In 1991, the largest Baltic state started breaking up the collectives. The stated goals were: first, to make a dislocated sector competitive; and, second, to raise output by returning land to former owners.

On both counts, the approach has failed, and not repeating its mistakes may be the lingering lesson for former Soviet-bloc states in similar straits.

Speed was never a problem.

The 1,058 collectives were quickly split up into 413,000 plots of no more than 3 hectares each. So far about 80 per cent of state agricultural assets have been privatised. The generous land restitution scheme has created 104,000 new private family farms - in a country of only 3.7m people.

Production plummeted last year. The 1992 grain and potato harvests, for example, were down to 66 per cent and 72 per cent of the 1991 level respectively. Expectations for 1993, a wet season, are only slightly better. Other sectors reveal similar drops.

Lithuanian Crop Yields (tonnes per hectare)					
1988/90	1994/01	1993/94	1992	1991	1990
All grains	2.70	2.60	2.20	1.91	3.08
wheat (winter)	3.29	2.92	2.68	2.97	3.15
wheat (spring)	2.60	2.40	2.30	1.48	2.98
barley	2.68	2.44	2.12	1.65	2.95
potatoes	2.20	2.10	2.00	0.82	2.67
	17.00	15.00	14.00	9.80	14.20

(1 = forecast; 0 = estimated. Source: Lithuanian Ministry of Agriculture.)

berries and flowers need little space, but self-sufficiency demands diversity.

"If they continue dividing land for privatisation's sake," says Mr Johanne Oestgaard,

an EC consultant at the Ministry of Agriculture, "they'll go down to 6 hectares - and that's reasonable".

Denmark, a small but developed country, is often used as the benchmark for the Baltics. Average farm size in Denmark is about 40 hectares and rising. Lithuania may be wise to match that figure, post-Soviet politics permitting.

The new government, dominated by the old *nomenklatura*, understands the predicament. Parliament recently prohibited division of farmland below 20 hectares. Other forms of compensation now have to be found.

They do not have to look far. In Latvia and Estonia, the other two Baltic states, land was sold to the highest bidders while former owners were compensated with shares in industrial enterprises.

At this rate Lithuania may be severely crippled. A healthy agricultural economy, according to western experts, requires average farm sizes comfortably above 10 hectares. Of course, products like straw.

Western aid - now totalling \$43.7m, of which \$3.8m comes from the European Community's Phare programme - is helping to develop private production, free-market principles and broader trading links. These were anticipated prob-

ably.

Indeed, psychology rather than economics resonates more powerfully, even among experts. "All farms in the United States and Denmark started small," explains Ms Onute Babraviciene, the country director for the US non-profit group, Volunteers in Overseas Co-operative Assistance.

"They have to feel what it's like to be private. People are so proud to be farmers."

Co-operatives, now a political hot potato, are a possible future solution. Ms Babraviciene, whose group promotes this idea, says "people who can see that's difficult to be alone will be the leaders of the future".

Ultimately, however, the open market may provide the answer. "Farmers with 2 or 5 hectares will not want to be farmers," said Mr Skuiskis, who hopes large agribusiness concerns eventually will consolidate many small farms.

Yet with unexpected hurdles put in the way, the transition to a healthy agricultural economy may now take more than the one or two years originally expected.

WORLD COMMODITIES PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.6 per cent, \$ per tonne, in warehouse, 1,566-1,610 (1,540-1,600).

BISMUTH: European free market, min. 99.8 per cent, \$ per lb, in tonne lots in warehouse, 2.35-2.50 (2.30-2.40).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.45-0.50.

COBALT: MB free market, 99.8 per cent, \$ per lb, in warehouse, 11.75-12.45 (11.90-12.65);

TUNGSTEN ORE: European free market, standard min. 65

tonnes warehouse stocks (as at Monday's close):

Alumina -21,325 to 20,023,475

Copper -6,475 to 4,880,400

Lead -550 to 278,175

Nickel -725 to 104,254

tin -40,450 to 21,290

Tin -100 to 21,290

per cent, \$ per tonne unit (10 kg) WO, cfr, 20-33 (23-35).

MERCURY: European free market, min. 99.9 per cent, \$ per lb, in 76 lb flask, in warehouse, 100-115 (same).

URANIUM: Nucexco exchange value, \$ per lb, U₃O₈, 6.90 (7.00).

LIME WAREHOUSE STOCKS (as at Monday's close):

Alumina -21,325 to 20,023,475

Copper -6,475 to 4,880,400

Lead -550 to 278,175

Nickel -725 to 104,254

Tin -40,450 to 21,290

Tin -100 to 21,290

per cent, \$ per tonne unit (10 kg) WO, cfr, 20-33 (23-35).

VANADIUM: European free market, min. 99 per cent, \$ a lb V₂O₅, cfr, 1.30-1.40 (same).

URANIUM: Nucexco exchange value, \$ per lb, U₃O₈, 6.90 (7.00).

COFFEE - LCE (Shrines)

Close Previous High/Low

Sept 1205 1195 1215 1192

Oct 1195 1181 1171 1170

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NYSE COMPOSITE PRICES

1962
High Low Stock Thd. P7 B
Div % S 100

1993												1994												
High	Low	Stock	Div	%	Y	W	Mo	High	Low	Close	Chg	High	Low	Stock	Div	%	Y	W	Mo	High	Low	Close	Chg	
Continued from previous page																								
- S -	- T -	- U -	- V -	- W -	- X -	- Y -	- Z -	- S -	- T -	- U -	- V -	- W -	- X -	- Y -	- Z -	- S -	- T -	- U -	- V -	- W -	- X -	- Y -	- Z -	
22 153 S Antis Rd	1.36	8.1	15	208	174	184	182	1.36	8.1	15	-	22 153 S Antis Rd	1.36	8.1	15	208	174	184	182	1.36	8.1	15	-	22 153 S Antis Rd
204 154 S US Corp	0.32	2.11	88	5	154	67	64	154	0.32	2.11	-	204 154 S US Corp	0.32	2.11	88	5	154	67	64	154	0.32	2.11	-	204 154 S US Corp
234 20 SPS Techno	1.28	4.5	21	14	28	28	28	1.28	4.5	21	-	234 20 SPS Techno	1.28	4.5	21	14	28	28	28	1.28	4.5	21	-	234 20 SPS Techno
141 127 Sante Fe x	1.80	127	10	41	144	135	140	1.80	127	10	-	141 127 Sante Fe x	1.80	127	10	41	144	135	140	1.80	127	10	-	141 127 Sante Fe x
231 187 Sapp'd Sc	0.20	1.8	12	9	13	12	13	0.20	1.8	12	-	231 187 Sapp'd Sc	0.20	1.8	12	9	13	12	13	0.20	1.8	12	-	231 187 Sapp'd Sc
244 143 Sapp'dn	0.36	2.3	23	845	152	152	152	0.36	2.3	23	-	244 143 Sapp'dn	0.36	2.3	23	845	152	152	152	0.36	2.3	23	-	244 143 Sapp'dn
184 107 Saway	0.36	2.3	23	258	154	154	154	0.36	2.3	23	-	184 107 Saway	0.36	2.3	23	258	154	154	154	0.36	2.3	23	-	184 107 Saway
41 2 Safeway/WSB	-	-	-	61	4	4	4	-	-	-	-	41 2 Safeway/WSB	-	-	-	61	4	4	4	-	-	-	-	41 2 Safeway/WSB
44 37 SallieKirk	0.20	0.51	25	31	43	42	42	0.20	0.51	25	-	44 37 SallieKirk	0.20	0.51	25	31	43	42	42	0.20	0.51	25	-	44 37 SallieKirk
37 31 SallieKirk	1.76	4.9	14	7	36	36	36	1.76	4.9	14	-	37 31 SallieKirk	1.76	4.9	14	7	36	36	36	1.76	4.9	14	-	37 31 SallieKirk
91 75 St Paul's	2.80	3.1	14	382	904	857	857	2.80	3.1	14	-	91 75 St Paul's	2.80	3.1	14	382	904	857	857	2.80	3.1	14	-	91 75 St Paul's
11 75 St Paul's	0.20	1.4	14	382	904	857	857	0.20	1.4	14	-	11 75 St Paul's	0.20	1.4	14	382	904	857	857	0.20	1.4	14	-	11 75 St Paul's
75 39 Sante Fe	1.20	2.5	10	334	475	485	475	1.20	2.5	10	-	75 39 Sante Fe	1.20	2.5	10	334	475	485	475	1.20	2.5	10	-	75 39 Sante Fe
13 13 Sante Fe	0.22	2.3	1881	154	125	125	125	0.22	2.3	1881	-	13 13 Sante Fe	0.22	2.3	1881	154	125	125	125	0.22	2.3	1881	-	13 13 Sante Fe
49 34 Sante Fe	0.84	1.4	12	576	453	453	453	0.84	1.4	12	-	49 34 Sante Fe	0.84	1.4	12	576	453	453	453	0.84	1.4	12	-	49 34 Sante Fe
27 23 Sante Fe G&E	1.46	5.5	14	527	205	205	205	1.46	5.5	14	-	27 23 Sante Fe G&E	1.46	5.5	14	527	205	205	205	1.46	5.5	14	-	27 23 Sante Fe G&E
41 32 Sante Fe/Edu	0.40	10.7	24	52	54	54	54	0.40	10.7	24	-	41 32 Sante Fe/Edu	0.40	10.7	24	52	54	54	54	0.40	10.7	24	-	41 32 Sante Fe/Edu
11 12 Sante Fe/Edu	0.16	1.6	55	339	104	104	104	0.16	1.6	55	-	11 12 Sante Fe/Edu	0.16	1.6	55	339	104	104	104	0.16	1.6	55	-	11 12 Sante Fe/Edu
40 33 Sante Fe/Pac	2.80	7.4	13	56	385	374	374	2.80	7.4	13	-	40 33 Sante Fe/Pac	2.80	7.4	13	56	385	374	374	2.80	7.4	13	-	40 33 Sante Fe/Pac
187 124 Sante Fe/Pac	0.10	0.5	13	368	345	345	345	0.10	0.5	13	-	187 124 Sante Fe/Pac	0.10	0.5	13	368	345	345	345	0.10	0.5	13	-	187 124 Sante Fe/Pac
31 21 Sante Leo	0.58	2.3	17	8115	247	247	247	0.58	2.3	17	-	31 21 Sante Leo	0.58	2.3	17	8115	247	247	247	0.58	2.3	17	-	31 21 Sante Leo
50 24 Sante Leo Corp	2.74	5.5	15	491	503	495	495	2.74	5.5	15	-	50 24 Sante Leo Corp	2.74	5.5	15	491	503	495	495	2.74	5.5	15	-	50 24 Sante Leo Corp
30 25 Sante Leo Corp	0.58	2.4	15	4933	2443	2443	2443	0.58	2.4	15	-	30 25 Sante Leo Corp	0.58	2.4	15	4933	2443	2443	2443	0.58	2.4	15	-	30 25 Sante Leo Corp
26 24 Sante Leo Corp	1.42	5.8	24	4553	2443	2443	2443	1.42	5.8	24	-	26 24 Sante Leo Corp	1.42	5.8	24	4553	2443	2443	2443	1.42	5.8	24	-	26 24 Sante Leo Corp
20 25 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	20 25 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	20 25 Sante Leo Corp
56 55 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	56 55 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	56 55 Sante Leo Corp
56 55 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	56 55 Sante Leo Corp	1.80	3.0	15	6541	614	593	593	1.80	3.0	15	-	56 55 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	14	-	74 151 Sante Leo Corp
74 151 Sante Leo Corp	1.20	1.7	14	147	26	26	26	1.20	1.7	1														

early highs and lows reflect the period from Jan 1, excluding the latest trade. When a split or stock dividend amounting to 25 percent or more is declared by a company, the high's-high/low range and dividend are shown for the new stock price. Otherwise, namely, rates of dividend are shown as distributions based on the latest declaration. Sales figures are unadjusted.

c-declared *new* (c-split), b-declared rate of dividend plus stock split, d-declared dividend, d-c-called, c-new yearly low, d-declared declared or paid preceding 12 months, p-declared in Canadian dollars, subject to 15 percent excise tax, l-declared declared after split-up or stock dividend, l-paid paid the year, called, deferred, or no action taken at latest declaration, l-declared declared or paid the year, an accumulated value of dividends is shown, l-new rate in the past 52 weeks. The high's-low range includes the start of trading, old-new day delivery PE price-earnings ratio, dividend declared or paid at preceding 12 months, plus stock split, plus stock split. Dividends begin with date of split, ex-sells, l-declared paid preceding 12 months, l-new rate, l-new date, l-new date values on an ex-dividend date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or security suspended by stock exchange, w-distributed, w-in liquidation, w-withhold.

NASDAQ NATIONAL MARKET

4 pm close August 11

AMEX COMPOSITE PRICES

4 pm close August 1

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FINANCIAL TIMES for everyone

AMERICA

Hewlett drops after results disappoint

Wall Street

US share prices were trapped in a narrow range either side of opening values yesterday in subdued trading, writes *Patrick Harrierson* in New York.

At 1pm, the Dow Jones Industrial Average was up 3.08 at 3,582.23. The more broadly based Standard & Poor's 500 was 0.09 lower at 452.29, while the Amex composite was up 1.29 at 442.82. At 12.30pm, the Nasdaq composite was up 1.64 at 738.33, another new record. Trading volume on the NYSE was 1.53m shares by 1pm.

Equity markets paused for breath yesterday, after Monday's heavy buying which lifted several key indices to new record highs.

Some initial profit-taking left prices lower soon after the opening bell, but the selling was insufficiently widespread to leave stocks in the red for particularly long.

Within an hour of the start the markets were back in positive territory, but they failed to move much from there for the rest of the morning session. The lack of direction from the bond market was partly to blame for the sluggish movement among equities.

The day's only economic news also contributed to the downbeat mood: the commerce department reported that housing starts had fallen 2.7 per cent in July, providing further evidence that the housing market remains weak in spite of low mortgage rates and a gradually expanding economy.

The big news of the day was Hewlett-Packard, which dropped \$5 to \$70.10 in volume of 2m shares after reporting fiscal third quarter earnings of \$1.04 a share, up from 75 cents a share a year ago.

In spite of the improvement on a year earlier, the stock fell sharply because the results were not as strong as Wall Street had expected - analysts' forecasts had averaged around

\$1.20 a share for Hewlett-Packard's latest quarter.

Other notable technology stocks were mixed. Digital Equipment fell \$1.03 to \$33.6, but IBM rose \$1.00 to \$41.5.

Retail stocks were mixed in the wake of the release of second quarter earnings. Dayton Hudson fell \$1.10 to \$67.74 on news of a 43 per cent drop in profits to 26 cents a share.

The company also said that it would take a 5 cents a share charge in the third quarter to cover changes in tax rates.

J.C. Penney rose \$0.50 to \$46.50 after the company unveiled a 40 per cent jump in second quarter earnings to \$112m, or 42 cents a share.

Glaxo ADRs climbed \$1.10 to \$16.50 in volume of 2m shares after the company received approval from the Food and Drug Administration to market its post-operative anti-nausea product, Zofran, in the US.

Canada

TORONTO was stronger at midsession as the market forecast a slight rise in interest rates by Bank of Canada later in the session.

Analysts had been forecasting a count rate cut initially pushed up share prices, but a late afternoon fall in the yen prompted profit-taking and the Nikkei average ended marginally lower, writes *Emiko Terao* in Tokyo.

The TSE-300 composite index was up 10.48 at 4,030.68, although this was not reflected throughout the metal and minerals sub-index down 17.59 at 3,123.35.

Volume at midsession was some 25.9m shares.

SOUTH AFRICA

DISAPPOINTING year results from De Beers kept activity muted. Its shares slipped 25 cents to R89.50 as the overall index added 17 at 4,007. The gold shares index gained 7 at 1,754 and industrials 13 at 4,542.

Germany leads European turnover gains

William Cochrane analyses the continued upsurge in bourse activity

slightly below average, at 5.8 per cent in local currency terms.

France, which showed a 5.6 per cent gain, saw slightly lower turnover on the month, the clear inference for Germany being that share price appreciation was less important to buyers, short-term, than other considerations.

The German equities team at Kleinwort Benson Research says as much. "Liquidity has pushed the market ever higher," it says, but the DAX index has yet to revisit its all-time high and this sets Germany apart from many other major European markets.

In Frankfurt, the month started with key interest rate cuts from the Bundesbank, but turnover did not start to motor until almost a week later as it became widely perceived that US and UK investors, underweight in German stocks, had changed their asset allocation policies. In the end, the month came out 61 per cent higher than the previous three-month average, and only 28 per cent

below the record level of January 1990 in the euphoria following the opening of the Berlin wall.

There were strong performances elsewhere. The Netherlands saw a gain of 27.8 per cent, 31 per cent over the previous three months, as the market rushed to buy cyclical stocks: trading in Dutch stocks in London continued to rise as a share of domestic volume, notes Mr Cornish.

In Belgium, with the market

up 3.6 per cent, turnover rose 23.8 per cent to a level not seen since March. Italian turnover climbed 15.6 per cent to a record high, 31.2 per cent on its three-month average as the share price index recovered after a fall in June. UK activity rose on interest rate hopes, and its Swiss counterpart on this year's phenomenal interest in bank shares. Spain joined France on the downturn as economic uncertainty put stock markets in the shade.

EUROPE

Wide variations in senior bourse performance

SENIOR bourses saw wide variations in performance, writes *Our Markets Staff*.

PARIS, closed for a day on Monday, lost ground on disappointment that while the Bank of France eased its 24 hour lending rate, it left the intervention rate unchanged.

The FT-SE 100 index ended 1.71 to 3,136.29 as turnover drifted back from 1,265.6bn to FF1.2bn. Mr Michael Woodcock at Nikko Europe said that equities were discounting a sharp fall in interest rates and "speedy resumption of economic growth". A period of consolidation could be expected, he said, warning that "disappointing company earnings figures should emphasise... the seriousness of the current economic downturn".

Euro Disney reacted to last week's news of a fall in third quarter revenues, the shares slipping FF14.40 or 6.8 per cent to FF67.80. Peugeot lost FF4 to FF68.3, having announced that it was to suspend production of its 405 model in the UK.

FRANKFURT's DAX index ended 2.02 to 1910.17 after an

intraday low of 1895.77. Turnover rose from DM5.6bn to DM8.2bn.

Siemens consolidated, rising 30 pf to DM68.40; it emerged that Monday's DM8.60 gain followed an upgrade from a long term buy to "buy" from DB Research whose analyst, Mr Sonke Papenhausen, said that improving chip demand had led to a 15 per cent increase in selling prices since last October.

Its subsidiary, AEG, rose DM5.20 to DM17.50 on its leading position in a Siemens-led consortium which has won a DM2.2bn high-speed train contract from Germany's railroad authorities.

In retailing, Asko fell DM4.50 to DM745 on its bid for Massa, which reflected the terms and rate DM12 to DM14.

Degussa fell DM11.50 to DM37.10 on a drop in half year profits; and, reflecting hopes in mobile telecommunications, Mannesmann rose DM5.50 to DM35.50 on the AT&T bid for McCaw Cellular Communications in the US.

ASIA PACIFIC

Hong Kong and Singapore establish new record highs

1,681.75. In London, the ISE/Nikkei 50 index was 0.42 firmer at 1,381.34.

The dollar, which fell to a record low of Y100.40 in the morning, managed to close higher following comments by government officials which suggested that an economic stimulus package was being formulated for the autumn.

Traders said buy orders were cancelled soon after the yen moved back to the Y101 level.

In spite of the Nikkei's retreat, some analysts said the underlying tone remained firm. Mr Alan Livesey at Kleinwort Benson International said: "People do not seem to be reacting to bad news because they do not want to sell into a bottoming economy."

Profit-taking depressed steelmakers and shipbuilders. Nippon Steel shedding Y2 to Y390, Mitsubishi Heavy Industries Y11 to Y700 and Hitachi Zosen Y4 to Y606.

Trading houses, which had

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES

Hourly changes Open 10.30 11.00 12.00 13.00 14.00 15.00 Close

FT-SE Eurotrack 100 1278.89 1280.32 1280.26 1281.30 1281.85 1282.30 1284.72 1284.88

FT-SE Eurotrack 200 1359.58 1361.81 1362.47 1364.06 1364.06 1364.05 1367.05 1368.15

Aug 16 Aug 13 Aug 12 Aug 11 Aug 10

FT-SE Eurotrack 100 1276.32 1276.24 1280.84 1274.70 1281.80

FT-SE Eurotrack 200 1358.33 1354.67 1369.68 1354.98 1348.51

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Market value 1000 09/09/92 High/low 100 - 1005.30 200 - 1364.27 Low/avg 100 - 1279.72 200 - 1368.55

Market value 1000 09/09/92 High/low 100 - 1005.30 200 - 1364.27 Low/avg 100 - 1279.72 200 - 1368.55

Market value 1000 09/09/92 High/